



Municipality of Huron East

Council Agenda

Tuesday, April 16, 2024 at 6:00 P.M.

Council Chambers

2nd Floor, 72 Main Street South, Seaforth, ON

1. Closed Session

That a closed meeting of Council be held on Tuesday, April 16, 2024 at 5:30 p.m., in the Town Hall Council Chambers, in accordance with Section 239 of the Municipal Act, 2001 for the purpose of the following matters:

- 1.1** Adoption of April 2, 2024 and April 3, 2024 Closed Session of Council meeting minutes **(Distributed Separately)**
- 1.2** 239(2)(b) – personal matters about identifiable individuals **(Verbal Report)**
- 1.3** 239(2)(c) – a proposed or pending disposition of land in Brussels **(Verbal Report)**

2. Call to Order & Mayor's Remarks

- 2.1 Huron East Promotional Video:** "This is Huron East: A promotional video celebrating the elements that make Huron East a great place to live, work and play"

3. Reconvene into Open Session

4. Land Acknowledgement

We would like to acknowledge that the land we stand upon today is the traditional territory of the Anishinaabe, Haudenosaunee and Neutral Peoples.

5. Confirmation of the Agenda

6. Disclosure of Pecuniary Interest

7. Minutes of Previous Meeting**7.1 Regular Meeting** – April 2, 2024

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7.2 Special Meeting – April 3, 2024

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8. Consent Agenda

Items listed under the Consent Agenda are considered routine and are enacted in one motion. However, any Council Member may request one or more items be removed from the Consent Agenda for separate discussion and/or action.

Consent Agenda Items

- 8.1 County of Prince Edward** re: Deadline of an Accessible Ontario by 2025
- 8.2 Town of Shelburne** re: Eradication of Islamophobia and Antisemitism
- 8.3 March 2024 Council Expenses**
- 8.4 Ministry of Health** re: Proposed Amalgamation of Clinton Public Hospital, St. Mary's Memorial Hospital, Seaforth Community Hospital and Stratford General Hospital
- 8.5 Township of Terrace Bay** re: Resolution for the Province of Ontario and Association of Municipalities of Ontario to undertake a comprehensive social and economic prosperity review
- 8.6 Victim Services Huron Perth** re: Victim Services Perth Joins Huron, Strengthening Support for Local Communities
- 8.7 Township of Horton** re: Social and Economic Prosperity Review
- 8.8 Town of Goderich** re: Intimate Partner Violence
- 8.9 CBO-24-01**, CBO Annual Report Summary

9. Public Meetings/Hearings and Delegations

- 9.1 Delegation: Paul Blayney on behalf of Heritage Estates Residents** re: Request for Speed Reduction on Hensall Road

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- 9.2 Public Meeting** re: 2024 Final Budget

10. Planning

- 10.1** [Planning Report](#) re: Consent Applications C11-2024 & C12-2024

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11. Municipal Drains**12. Reports & Recommendations of Municipal Officers**

- 12.1** [CAO-24-10](#), Brad Patton, SCBA Selection and Award

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- 12.2** [CAO-24-11](#), 2024 Final Budget

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- 12.3** [PW-24-07](#), Paving Halliday Street Brussels

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- 12.4** [PW-24-08](#), Sports Drive Tender Results

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- 12.5** [FIN-24-05](#), 2024 Grants

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13. Correspondence

- 13.1** [Ryan McClinchey](#) re: Application to Conduct Tag Day Fundraising on May 3-5, 2024

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- 13.2** [Henfryn Residents](#) re: Concerns of ATV Trail Proposal raised at North Perth Council

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14. Unfinished Business**15. Council Reports**

- 15.1** Council Member Reports

15.1.1 County Council Report

15.1.2 Other Boards/Committees or Meetings/Seminars

- 15.1.2.1 [Committee Report from Councillor Fisher](#) re: United Way Perth Huron's Huron East Community Committee

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15.2 Requests by Members

15.3 Notice of Motions

15.4 Announcements

16. Other Business

17. By-laws

- 17.1 [By-law 037-2024](#), A By-law to Authorize a Lease Agreement with the Vanastra Curling Club

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- 17.2 [By-law 038-2024](#), A By-law to Establish 2024 Tax Rates

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18. Confirmatory By-law

- 18.1 [By-law 039-2024](#), A By-law to Confirm the Proceedings of Council

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19. Adjournment



Municipality of Huron East Council Meeting Minutes
Council Chambers
72 Main Street South, Seaforth, ON
Tuesday, April 2, 2024

Members Present:

Mayor Bernie MacLellan; Deputy Mayor Alvin McLellan; Councillors: Raymond Chartrand, Brenda Dalton, Dianne Diehl, Robert Fisher, Larry McGrath, Justin Morrison, Jeff Newell, John Steffler, and Gloria Wilbee

Staff Present:

CAO Brad McRoberts; Clerk Jessica Rudy and Director of Public Works Barry Mills

Others Present:

Fire Services Advisor Brad Patton

1. Closed Session

Moved by Councillor Diehl and Seconded by Councillor Fisher:

That a closed meeting of Council be held on Tuesday, April 2, 2024 at 5:00 p.m., in Town Hall Council Chambers, in accordance with Section 239 of the Municipal Act, 2001 for the purpose of considering the following matters:

- 1.1** 239(2)(b)(d) – personal matters about identifiable individuals and labour relations in relation to employee matters
- 1.2** 239(2)(b)(d) – personal matters about identifiable individuals and labour relations in relation to employee matters
- 1.3** Adoption of March 19th and March 26th, 2024 Closed Session of Council Meeting Minutes

And that CAO Brad McRoberts, Clerk Jessica Rudy and Fire Services Advisor Brad Patton remain in closed session.

Carried

2. Call to Order and Opening Remarks

Mayor MacLellan called the meeting to order at 6:00 p.m.

3. Motion to Reconvene into Open Session

Moved by Deputy Mayor McLellan and Seconded by Councillor Newell:

That the Council of the Municipality of Huron East reconvene into open session at 6:02 p.m.

Carried

Mayor MacLellan reported that Council went into closed session to discuss employee matters containing personal information about identifiable individuals.

4. Land Acknowledgement

Mayor MacLellan provided the land acknowledgement.

5. Confirmation of the Agenda

Moved by Councillor Diehl and Seconded by Councillor Steffler:

That the Agenda for the Regular Meeting of Council dated April 2, 2024 be adopted as circulated.

Carried

6. Disclosure of Pecuniary Interest

Deputy Mayor McLellan declared a non-pecuniary interest for closed session item 1.2.

7. Minutes of Previous Meeting

Moved by Councillor Wilbee and Seconded by Councillor Dalton:

That Council of the Municipality of Huron East approve the following Council Meeting Minutes as circulated:

7.1 Special Meeting – Budget – March 19, 2024

7.2 Regular Meeting – March 19, 2024

7.3 Public Meeting – March 19, 2024

7.4 Special Meeting – March 26, 2024

Carried

8. Consent Agenda

In response to Councillor Fisher's questions pertaining to Item 8.1, of the Consent Agenda, Clerk Jessica Rudy noted that the municipality does not have properties on the registry that are not designated and clarified that this does not prevent new designations from being made.

Councillor Dalton requested to remove and support Item 8.3, Township of Adelaide Metcalfe re: Request to Increase Tile Drain Loan Limit from the Consent Agenda.

Moved by Councillor Dalton and Seconded by Deputy Mayor McLellan:

That the Municipality of Huron East support the motion from the Township of Adelaide Metcalfe regarding the request to increase the Tile Drain Loan Limit.

Carried

Moved by Councillor Steffler and Seconded by Councillor Diehl:

That Consent Agenda items 8.1, 8.2 and 8.4 be received for information and approved.

8.1 Town of Fort Erie re: Architectural Conservancy Ontario – Request Provincial Government to Amend Deadline of Subsection 27(16), Ontario Heritage Act

8.2 Bluewater Recycling Association re: Board of Directors Meeting Highlights

8.4 Township of Clearview re: Endorsement of Bill C-63 in the House of Commons

Carried

9. Public Meetings/Hearings and Delegations

9.1 Presentation: Brad Patton, Fire Services Advisor re: Huron East Fire Services SCBA Justification Report

Fire Services Advisor Brad Patton provided a detailed overview of the report, noting that Huron East is part of the 2% of municipalities that have not moved to the new SCBA packs, the health and safety advantages of the new packs and the benefits to training and standardization for each station.

In response to Council, B. Patton, explained that a committee within the department has been formed to test and evaluate the different packs from the three suppliers, and provided a brief overview of the supplier warranty packages.

Moved by Councillor Diehl and Seconded by Councillor Wilbee:

That the Council of the Municipality of Huron East proceed with the selection process and purchase of SCBA for the Huron East Fire Department as provided in report dated April 2, 2024;

And That Fire Services Advisor Brad Patton be directed to provide a report on the award of the SCBA purchase.

Carried

10. Planning

11. Municipal Drains

12. Reports & Recommendations of Municipal Officers

12.1 CAO-24-09, Response to March 19, 2024 Seaforth Fire Delegation

The report was received for information.

12.2 PW-24-06, Repairs to Culvert Structures M-13 and M-28

Moved by Councillor Fisher and Seconded by Councillor Diehl:

That the Council of the Municipality of Huron East accept the tender for repairs to Culverts M-13 and M-28 on Canada Company Road from AJN Builders Inc. in the amount of \$402,506.00 (HST included).

Carried

12.3 CLK-24-07, Councillor Device Replacement

In response Council, J. Rudy confirmed that the new devices would be used for the remainder of this term of Council and the next and advised that staff will be reviewing the policy on the Councillor purchase of used devices prior to the 2026 term of Council.

Moved by Deputy Mayor McLellan and Seconded by Councillor Diehl:

That the Council of the Municipality of Huron East replace the Council iPads purchased in 2022 with the Lenovo ThinkBook.

Carried

12.4 CLK-24-08, Recommended Motion for Support - Provincial Infrastructure Funding

Councillor Fisher requested that the resolution be sent to the Minister of Finance and that a response by the province expected by June 28, 2024.

Moved by Councillor Fisher and Seconded by Councillor Diehl:

Whereas the Province of Ontario has agreed to assume responsibility for the Gardiner Expressway and the Don Valley Parkway from the City of Toronto;

And Whereas all Ontario municipalities are experiencing significant financial and budgetary pressures, including those related to infrastructure development, maintenance and repairs;

Therefore be it Resolved That the Council of the Municipality of Huron East call on the Province of Ontario to treat all municipalities fairly and provide equivalent infrastructure funding amounts to all Ontario municipalities;

And That a copy of this resolution be circulated to the Premier of Ontario, the Honourable Doug Ford; the Ontario Minister of Transportation the Honourable Prabmeet Singh Sarkaria; the Ontario Minister of Finance the Honourable Chrystia Freeland, the Association of Municipalities of Ontario (AMO); and Huron-Bruce MPP Lisa Thompson.

And That the Municipality of Huron East request a response from the province by June

28, 2024.

Carried, as Amended

13. Correspondence

14. Unfinished Business

15. Council Reports

15.1 Council Member Reports

15.1.1 County Council Report

Deputy Mayor McLellan reported that County Council requested a staff report after a presentation from the Southwestern Ontario Isotope Coalition (SOIC) seeking the County as a regional collaborative partner; two new ambulances were ordered; the tender for road line paint was accepted for a 2-year supply at approximately \$709,000; and announced that a fellow Councillor from Bluewater was recognized for 50 years of service as a volunteer firefighter.

In response to Councillor Fisher's inquiry about the status of the lights in Blyth and the planned roundabout, Mayor MacLellan reported that the lights are fully installed, and functioning in Blythe and the roundabout project has not yet commenced.

15.1.2 Other Boards/Committees or Meetings/Seminars

15.2 Requests by Members

Councillor Fisher requested that staff investigate possible grants for fire departments, long term care and infrastructure for residential builds, as was noted in a recent email from the Association of Municipalities of Ontario (AMO).

Councillor Fisher requested that Huron County Planning staff present the Huron East specifics and impacts from the Huron County Population and Housing Projections Study report which was distributed at the March 19, 2024 Council meeting.

Moved by Councillor Fisher and Seconded by Councillor Chartrand.

That the Council of the Municipality of Huron East request that staff from the Huron County planning department provide a presentation to Huron East Council regarding the Huron County Population and Housing Projections Study final report.

Carried

Councillor Newell requested a staff report regarding the implementation, successes and challenges, with the recent changes to the new standardization fee structure for hall/auditorium rentals, in particular how this change effects the service clubs who host multiple annual events providing a benefit to the community.

Moved by Councillor Newell and Seconded by Councillor Morrison:

That the Council of the Municipality of Huron East direct staff to provide a report to Council, by the first meeting in May, regarding the implementation, successes, challenges and impacts to service clubs that host multiple annual events which provide a benefit to the community.

Carried

15.3 Notice of Motion

15.4 Announcements

Councillor Chartrand announced that the Seaforth Hospital Trust and Seaforth Community Development Trust collaborated to make five (5) acres of land available for a long-term care facility and noted that staff have been working to promote the opportunity to long term care providers which has generated some positive response.

16. Other Business

16.1 Appointment to the Huron County Detachment Board

Moved by Councillor Fisher and Seconded by Councillor Diehl:

That the Council of the Municipality of Huron East appoint Councillor Steffler to the Huron County Detachment Board.

Carried

17. By-laws

Moved by Councillor Diehl and Seconded by Deputy Mayor McLellan:

That Be it Hereby Resolved By-law 025-2024, A By-law to Levy the Cost for Maintenance Undertaken on Hensall-Tuckersmith Municipal Drain (Bluewater) be given first, second, third and final readings and signed by the Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Carried

Moved by Councillor Diehl and Seconded by Deputy Mayor McLellan:

That Be it Hereby Resolved By-law 026-2024, A By-law to Levy the Cost for Maintenance Undertaken on Brewer Municipal Drain be given first, second, third and final readings and signed by the Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Carried

Moved by Councillor Diehl and Seconded by Councillor Dalton:

That Be it Hereby Resolved By-law 027-2024, A By-law to Levy the Cost for Maintenance Undertaken on Elligsen Municipal Drain be given first, second, third and

final readings and signed by the Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Carried

Moved by Councillor Newell and Seconded by Councillor Dalton:

That Be it Hereby Resolved By-law 028-2024, A By-law to Levy the Cost for Maintenance Undertaken on Hullett-McKillop Municipal Drain be given first, second, third and final readings and signed by the Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Carried

Moved by Councillor Chartrand and Seconded by Councillor Steffler:

That Be it Hereby Resolved By-law 029-2024, A By-law to Levy the Cost for Maintenance Undertaken on Jackson Municipal Drain be given first, second, third and final readings and signed by the Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Carried

Moved by Councillor Dalton and Seconded by Councillor Diehl:

That Be it Hereby Resolved By-law 030-2024, A By-law to Levy the Cost for Maintenance Undertaken on Kistner Municipal Drain be given first, second, third and final readings and signed by the Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Carried

Moved by Councillor Diehl and Seconded by Councillor Dalton:

That Be it Hereby Resolved By-law 031-2024, A By-law to Levy the Cost for Maintenance Undertaken on Silver Corners Branch A Municipal Drain be given first, second, third and final readings and signed by the Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Carried

Moved by Councillor Fisher and Seconded by Councillor Diehl:

That Be it Hereby Resolved By-law 032-2024, A By-law to Levy the Cost for Maintenance Undertaken on Silver Corners Extension Municipal Drain be given first, second, third and final readings and signed by the Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Carried

Moved by Councillor Diehl and Seconded by Councillor Steffler:

That Be it Hereby Resolved By-law 033-2024, A By-law to Levy the Cost for Maintenance Undertaken on Silver Corners Main Municipal Drain be given first, second, third and final readings and signed by the Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Carried

Moved by Councillor Newell and Seconded by Councillor Dalton:

That Be it Hereby Resolved By-law 034-2024, A By-law to Levy the Cost for Maintenance Undertaken on Winthrop South Municipal Drain be given first, second, third and final readings and signed by the Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Carried

18. Confirmatory By-law

Moved by Councillor Fisher and Seconded by Councillor Diehl:

That Be It Hereby Resolved that By-law 035-2024, a By-law to Confirm the Proceedings of Council, be given first, second, third and final reading and signed by the Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Carried

19. Adjournment

Moved by Councillor Chartrand and Seconded by Councillor Fisher:

The time now being 6:59 p.m. That the regular meeting adjourn until April 16, 2024 at 6:00 p.m.

Carried

Bernie MacLellan, Mayor

Jessica Rudy, Clerk



**Municipality of Huron East Special Council Meeting Minutes
Council Chambers
72 Main Street South, Seaforth, ON
Wednesday, April 3, 2024**

Members Present:

Mayor Bernie MacLellan; Deputy Mayor Alvin McLellan; Councillors: Raymond Chartrand, Brenda Dalton, Dianne Diehl, Robert Fisher, Larry McGrath, Justin Morrison, Jeff Newell, John Steffler, and Gloria Wilbee

Staff Present:

Clerk Jessica Rudy

1. Call to Order and Opening Remarks

Mayor MacLellan called the meeting to order at 5:00 p.m.

2. Land Acknowledgement

Mayor MacLellan provided the land acknowledgement.

3. Confirmation of the Agenda

Moved by Councillor Wilbee and Seconded by Councillor Diehl:

That the Agenda for the Special Meeting of Council dated April 3, 2024 be adopted as circulated.

Carried

4. Disclosure of Pecuniary Interest

None declared.

5. Motion to go into Closed Session

Moved by Councillor Morrison and Seconded by Councillor Steffler:

That a closed meeting of Council be held on Wednesday, April 3, 2024 at 5:00 p.m., in Town Hall Council Chambers, in accordance with Section 239 of the Municipal Act, 2001 for the purpose of considering the following matters:

5.1 239(2)(b) – personal matters about identifiable individuals – employee matters

And That Clerk Jessica Rudy remain in closed session.

Carried

6. Motion to Reconvene into Open Session and Reporting Out

Moved by Councillor Diehl and Seconded by Deputy Mayor McLellan:

That the Council of the Municipality of Huron East reconvene into open session at 7:12 p.m.

Carried

Council went into closed session to discuss personal matters about identifiable individuals in relation to employee matters.

7. Confirmatory By-Law

Moved by Councillor Diehl and Seconded by Councillor Fisher:

That Be It Hereby Resolved that By-law 036-2024, a By-law to Confirm the Proceedings of Council, be given first, second, third and final reading and signed by the Deputy Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Carried

8. Adjournment

Moved by Councillor Chartrand and Seconded by Councillor McGrath:

The time now being 7:12 p.m. That the special meeting now adjourn.

Carried

Bernie MacLellan, Mayor

Jessica Rudy, Clerk



March 28, 2024

Please be advised that during the regular Council meeting of March 26, 2024 the following resolution regarding support for 'a call to action' to meet the deadline of an Accessible Ontario by 2025 was carried.

RESOLUTION NO. 2024-151

DATE: March 26, 2024

MOVED BY: Councillor MacNaughton

SECONDED BY: Councillor Pennell

WHEREAS the Accessibility for Ontarians With Disabilities Act (AODA) is ground-breaking legislation, created to help people with disabilities fully participate in society, bring them to the table in crafting regulations, and build mechanisms to enforce standards;

WHEREAS Rich Donovan, an expert in accessibility issues, was appointed as the Independent Reviewer of the Act in 2022, and in his 2023 legislative review declared a crisis as a necessary catalyst to get Ontario back on track for accessibility;

WHEREAS at least 2.9 million Ontarians currently live with a disability, representing at least 22% of the consumer base and the workforce, but due to barriers, Ontarians with disabilities are too often falling short of their full potential;

WHEREAS the AODA aims to develop, implement and enforce standards related to goods, services, accommodation, employment and buildings before Jan. 1, 2025, and municipalities, as the level of government closest to the people are at the front lines, developing, implementing and enforcing these standards without meaningful guidance on its implementation and/or enforcement by the Province;

WHEREAS people with disabilities and advocates, including Prince Edward County's Accessibility Advisory Committee, note the slow pace of current and previous Ontario governments in implementing the AODA and there are growing concerns there will be no renewed push to keep accessibility issues at the forefront after 2025;

WHEREAS Prince Edward County is dedicated and committed to creating a welcoming environment so that all people may have equitable access to programs, goods, services and facilities, but making investments to achieve the AODA

From the Office of the Clerk
The Corporation of the County of Prince Edward
T: 613.476.2148 x 1021 | F: 613.476.5727
clerks@pecounty.on.ca | www.thecounty.ca

standards has been challenging given the lack of consistent and stable funding for municipalities to remove accessibility barriers;

THEREFORE BE IT RESOLVED THAT the Council of Prince Edward County strongly encourages action on the part of the Provincial Government to urgently:

- a) create a "Municipal Accessibility Fund" for municipalities to develop, implement and enforce AODA standards related to goods, services, accommodation, employment and buildings. Such a fund could be modeled after the Canada Community-Building Fund or the Ontario Cannabis Legalization Implementation Fund on a per household basis;
- b) to commit to working with municipalities to implement the Donovan Review immediate crisis recommendations;

AND FURTHER THAT the Mayor write a letter in support of this resolution to the Minister of Seniors and Accessibility, and that a copy of this resolution be sent to the Premier of Ontario, the Minister of Seniors and Accessibility, the Minister of Children, Community, and Social Services, the Minister of Health, the Minister of Municipal Affairs and Housing, the Federation of Canadian Municipalities, the Association of Municipalities of Ontario, and the Eastern Ontario Wardens Caucus, and all Ontario Municipalities.

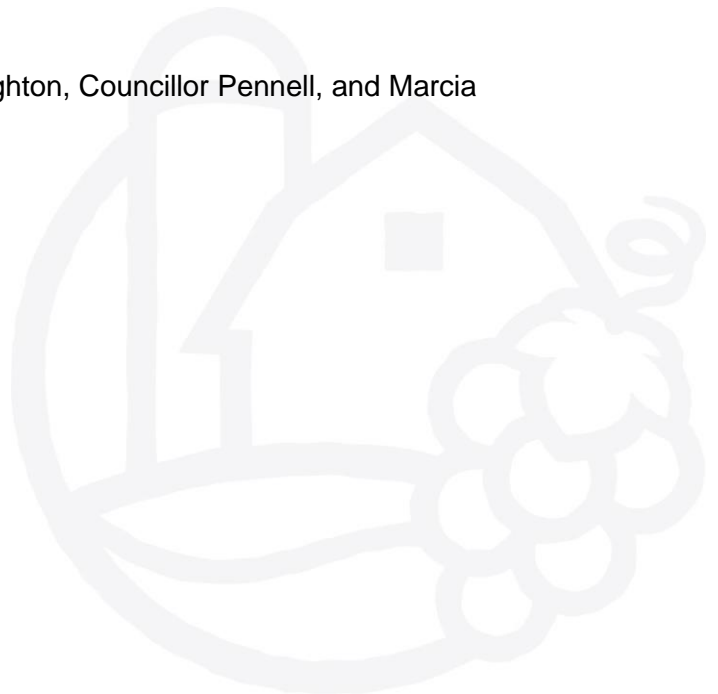
CARRIED

Yours truly,



Catalina Blumenberg, **CLERK**

cc: Mayor Steve Ferguson, Councillor MacNaughton, Councillor Pennell, and Marcia Wallace, CAO



TOWN OF SHELBURNE

COUNCIL RESOLUTION



No. 08

Date: 3/25/24

Moved: Councillor Benotto

Seconded by: Councillor Wegener

BE IT RESOLVED THAT Council of the Town of Shelburne encourages all levels of government to eradicate all forms of racism especially Islamophobia and antisemitism, and that this motion be sent to our MP and MPP and all municipalities.

CARRIED, W. Mills

Requested Vote to be Recorded

☐

Yes

☒

No

Yea

Nay

Mayor Mills

☐
☐

Deputy Mayor Hall

☐
☐

Councillor Benotto

☐
☐

Councillor Fegan

☐
☐

Councillor Guchardi

☐
☐

Councillor Sample

☐
☐

Councillor Wegener

☐
☐

March 2024 Council Expenses

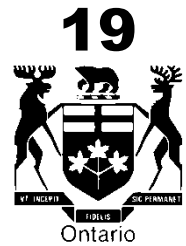
Date	Meetings/ Mileage and Expenses	Raymond Chartrand	Brenda Dalton	Dianne Diehl	Bob Fisher	Bernie MacLellan	Larry McGrath	Alvin McLellan	Justin Morrison	Jeff Newell	John Steffler	Gloria Wilbee	Total
5-Mar	Council Mileage	190.07	190.07 21.70	190.07 51.10	190.07	190.07	190.07	190.07 49.00	190.07 36.12	190.07 35.00	190.07	190.07 25.20	2,090.77 218.12
5-Mar	Court of Revision - MT Mileage							122.27					122.27 0.00
7-Mar	Strategic Planning Session Mileage	243.33	243.33 21.70	243.33 51.10	243.33	243.33		243.33 49.00	243.33 36.12			243.33 25.20	1,946.64 183.12
12-Mar	Water and Sewer Mileage	91.70				91.70	91.70		91.70 36.12		91.70		458.50 36.12
13-Mar	CHIP Mileage											91.70 37.10	91.70 37.10
19-Mar	Special Council - Budget Mileage	190.07	190.07 21.70	190.07 51.10	190.07	190.07	190.07	190.07 49.00	190.07 36.12	190.07 35.00	190.07	190.07 25.20	2,090.77 218.12
19-Mar	Council Mileage	190.07	190.07	190.07	190.07	190.07	190.07	190.07	190.07	190.07	190.07	190.07	2,090.77 0.00
22-Mar	Meeting with CAO/Mayor/Deputy Mayor Mileage					122.27		122.27 49.00					244.54 49.00
26-Mar	Special Council - Closed Mileage	190.07	190.07 21.70	190.07 51.10	190.07		190.07	190.07 49.00	190.07 36.12	190.07	190.07	190.07 25.20	1,900.70 183.12
	Total	1,095.31	1,090.41	1,208.01	1,003.61	1,027.51	851.98	1,493.15	1,275.91	830.28	851.98	1,233.21	11,961.36

Office of the Deputy Premier
and Minister of Health

777 Bay Street, 5th Floor
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et ministre de la Santé

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March 14, 2024

E-Approval: 174-2024-1490

Mr. Stephen Hearn
Board Chair
Huron Perth Healthcare Alliance
98 Shipley St.
Clinton, ON N0M 1L0

Dear Mr. Hearn:

Re: Proposed amalgamation of Clinton Public Hospital, St. Marys Memorial Hospital, Seaforth Community Hospital and Stratford General Hospital – Approvals under the *Public Hospitals Act* and the *Connecting Care Act*

I am writing in regard to the joint submission of Clinton Public Hospital, St. Marys Memorial Hospital, Seaforth Community Hospital and Stratford General Hospital (referred to together as the “Hospitals”) seeking approvals under the *Public Hospitals Act* (PHA) and *Connecting Care Act, 2019* (CCA) to amalgamate and continue as one corporation under the Ontario *Not-for-Profit Corporations Act, 2010* (ONCA).

Subsection 4(1) of the PHA provides that no articles shall be filed in respect of a hospital under ONCA until the articles have first received approval of the Minister of Health. The CCA also prohibits the Hospitals from proceeding with the proposed amalgamation until the procedural requirements respecting voluntary integrations set out under section 35 of that Act have been met.

Having reviewed the Hospitals’ submission dated December 15, 2023, the Ministry of Health (the “ministry”) is supportive of the proposal to amalgamate the Hospitals under ONCA. Accordingly, I am pleased to issue the following decisions and approvals in accordance with the statutory authorities cited below:

- 1) Pursuant to subsection 4(1) of the PHA, I grant approval for the Hospitals to jointly file articles of amalgamation under ONCA (in the form attached to your submission dated December 15, 2023) to amalgamate Clinton Public Hospital, St. Marys Memorial Hospital, Seaforth Community Hospital and Stratford General Hospital and to continue them as one corporation without share capital under the name Huron Perth Healthcare Alliance (the “Amalgamated Corporation”).

Mr. Stephen Hearn

- 2) In accordance with subsection 35(3)(e) of the CCA, I hereby confirm that I do not intend to issue a decision ordering the Hospitals not to proceed with the proposed integration under subsection 35(8) of that Act.
- 3) Pursuant to subsection 32.1(1) of the PHA and Regulation 964, each site of the Amalgamated Corporation will maintain the same hospital group classification to which they are currently assigned as set out in the attached Appendix.

The above noted assignment will be effective as of the date of the amalgamation.

Following HPHA's receipt from the Director under ONCA of the certificate of amalgamation, I would request that you submit a copy to the ministry for our records. Upon receiving the certificate of amalgamation, the ministry will update the ministry website to reflect these hospital site classifications, if required.

Congratulations on achieving this significant milestone. I wish to thank you for your leadership and for your continuing commitment to advancing Ontario's vision for integrated patient care.

Sincerely,



Sylvia Jones
Deputy Premier and Minister of Health

- c: Mr. Andrew Williams, President and Chief Executive Officer, Huron Perth Healthcare Alliance
Ms. Catherine Zahn, Board Chair, Ontario Health
Mr. Matthew Anderson, President and Chief Executive Officer, Ontario Health
Ms. Susan deRyk, Chief Regional Officer, Central and West, Ontario Health
Ms. Deborah Richardson, Deputy Minister, Ministry of Health (MOH)
Mr. Peter Kaftarian, Associate Deputy Minister, Clinical Care and Delivery, MOH
Ms. Catherine Wang, Assistant Deputy Minister, Hospitals and Capital Division, MOH
Ms. Tara Wilson, Director, Hospitals Branch, Hospitals and Capital Division, MOH

Mr. Stephen Hearn

<p style="text-align: center;"><u>Appendix</u></p> <p style="text-align: center;">CLASSIFICATION OF HOSPITALS</p> <p style="text-align: center;">Section 32.1 of the <i>Public Hospitals Act</i> and Regulation 964</p> <p style="text-align: center;">Amalgamated Corporation – Huron Perth Healthcare Alliance</p>		
Hospital	Classification	Sites
Huron Perth Healthcare Alliance	Group B Hospitals – General >100 beds	<ul style="list-style-type: none"> • Stratford General Hospital
Huron Perth Healthcare Alliance	Group C Hospitals – General <100 beds	<ul style="list-style-type: none"> • Clinton Public Hospital • St Marys Memorial Hospital • Seaforth Community Hospital
Huron Perth Healthcare Alliance	Group E Hospitals – General Rehabilitation	<ul style="list-style-type: none"> • Seaforth Community Hospital • Stratford General Hospital
Huron Perth Healthcare Alliance	Group G Hospitals – Chronic < 200 beds	<ul style="list-style-type: none"> • Clinton Public Hospital • St Marys Memorial Hospital • Seaforth Community Hospital • Stratford General Hospital
Huron Perth Healthcare Alliance	Group M Hospitals – Computerized Axial Tomography (CTs)	<ul style="list-style-type: none"> • Stratford General Hospital

Terrace Bay
Regular Council - 04 Mar 2024

Item a)

Date: March 4, 2024

CR59-2024

Moved by

Seconded by

WHEREAS current provincial-municipal fiscal arrangements are undermining Ontario's economic prosperity and quality of life

WHEREAS nearly a third of municipal spending in Ontario is for services in areas of provincial responsibility and expenditures are outpacing provincial contributions by nearly \$4 billion a year

WHEREAS municipal revenues, such as property taxes, do not grow with the economy or inflation

WHEREAS unprecedented population and housing growth will require significant investments in municipal infrastructure

WHEREAS municipalities are being asked to take on complex health and social challenges – like homelessness, supporting asylum seekers and addressing the mental health and addictions crises

WHEREAS inflation, rising interest rates, and provincial policy decisions are sharply constraining municipal fiscal capacity

WHEREAS property taxpayers – including people on fixed incomes and small businesses – can't afford to subsidize income re-distribution programs for those most in need

WHEREAS the province can, and should, invest more in the prosperity of communities

WHEREAS municipalities and the provincial government have a strong history of collaboration

THEREFORE, BE IT RESOLVED THAT the Province of Ontario commit to undertaking with the Association of Municipalities of Ontario a comprehensive social and economic prosperity review to promote the stability and sustainability of municipal finances across Ontario

AND FURTHER THAT a copy of this motion be sent to the Premier of Ontario (premier@ontario.ca); Minister of Municipal Affairs and Housing (minister.mah@ontario.ca); the Minister of Finance (minister.fin@ontario.ca); and to the Association of Municipalities of Ontario (amo@amo.on.ca).

☒ Carried

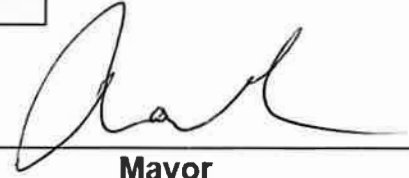
☐ Defeated

☐ Recorded Vote

Recorded Vote:

	Yes	No
Mayor Paul Malashewski		

Councillor Gary Adduono		
Councillor Chris Dube		
Councillor Bert Johnson		
Councillor Rick St. Louis		



Mayor

MEDIA RELEASE

FOR IMMEDIATE RELEASE – APRIL 3, 2024

VICTIM SERVICES PERTH JOINS VICTIM SERVICES HURON, STRENGTHENING SUPPORT FOR LOCAL COMMUNITIES

CLINTON, ON – Victim Services Huron and Victim Services Bruce Grey Perth are pleased to announce the joining of Perth County with Huron County effective May 1, 2024. This will result in a stronger, more comprehensive support network for victims of crime and tragic circumstances, ensuring that individuals and families receive the highest level of support and care across the regions.

“By combining resources, expertise, and community partnerships, the newly formed organization will be better equipped to address the evolving needs of the communities served. The organization will align with other community stakeholders that currently serve both Huron and Perth Counties,” said Deborah Logue, Executive Director of Victim Services Huron, and current Interim Executive Director of Victim Services Bruce Grey Perth.

The merger will officially take effect on May 1st, at which point services in Perth County will operate under the umbrella of Victim Services Huron to become Victim Services Huron Perth. The current region of Bruce Grey Perth will become Victim Services Bruce Grey. Services will continue uninterrupted during the transition period, and clients can expect the same level of support and assistance from the dedicated staff and volunteers.

“Victim Services Bruce Grey Perth and Victim Services Huron have long been dedicated to supporting individuals during some of the most challenging moments of their lives,” said Wendy Pratt, Board Chair of Bruce Grey Perth Victim Services. “By redefining our service boundaries, this merger represents a significant step forward in our ability to provide comprehensive and compassionate care to those in need across our counties. Together, we will continue to uphold our mission of empowering victims and promoting healing and resilience within our communities.”

Both organizations express their gratitude to their supporters, partners, and volunteers who have contributed to their respective missions over the years. Together, they look forward to continuing their vital work in building safer and more resilient communities.

For more information about Victim Services Huron Perth or Victim Services Bruce Grey, please visit their websites www.victimserviceshuron.ca or www.victim-services.com.

– 30 –

Contact: Deborah Logue, Executive Director, Victim Services Huron Perth 519.600.4108
deborah@victimserviceshuron.ca www.victimserviceshuron.ca

Prepared By: Susan Regier, Vantage One Writing, 519.851.9994 susan@susanregier.com

Victim Services Huron Perth is a registered charity that works closely with police, emergency medical services, and social service advocates to ensure members of our community are supported during and immediately after a crisis or traumatic event.



Township of Horton
2253 Johnston Rd. Renfrew, ON K7V 3Z8
(o) 613-432-6272
(f) 613-432-7298
reception@hortontownship.ca

CERTIFIED TRUE COPY

Moved by: Councillor Campbell

Resolution No.: 2024-40

Seconded by: Councillor Humphries

April 2, 2024

WHEREAS current provincial-municipal fiscal arrangements are undermining Ontario's economic prosperity and quality of life;

AND WHEREAS nearly a third of municipal spending in Ontario is for services in areas of provincial responsibility and expenditures are outpacing provincial contributions by nearly \$4 billion a year;

AND WHEREAS municipal revenues, such as property taxes, do not grow with the economy or inflation;

AND WHEREAS unprecedented population and housing growth will require significant investments in municipal infrastructure;

AND WHEREAS municipalities are being asked to take on complex health and social challenges – like homelessness, supporting asylum seekers and addressing the mental health and addictions crises;

AND WHEREAS inflation, rising interest rates, and provincial policy decisions are sharply constraining municipal fiscal capacity;

AND WHEREAS property taxpayers – including people on fixed incomes and small businesses – can't afford to subsidize income redistribution programs for those most in need;

AND WHEREAS the province can, and should, invest more in the prosperity of communities;

AND WHEREAS municipalities and the provincial government have a strong history of collaboration;



Township of Horton

2253 Johnston Rd. Renfrew, ON K7V 3Z8

(o) 613-432-6272

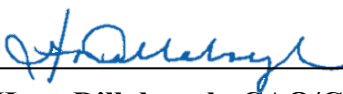
(f) 613-432-7298

reception@hortontownship.ca

NOW THEREFORE, BE IT RESOLVED THAT the Township of Horton requests the Province of Ontario commit to undertaking with the Association of Municipalities of Ontario a comprehensive social and economic prosperity review to promote the stability and sustainability of municipal finances across Ontario;

AND FURTHER THAT a copy of this motion is sent to the Premier of Ontario, Doug Ford; the MPP, John Yakabuski; and all municipalities in Ontario.

X CARRIED



Hope Dillabough, CAO/Clerk

Proposed Motion to Declare Intimate Partner Violence an Epidemic in the Municipality of the Town of Goderich.

Moved by:

Seconded by:

WHEREAS Intimate partner violence (IPV) is physical, sexual, and emotional abuse and aggression that occurs in an intimate relationship;

AND WHEREAS on the morning of September 22, 2015, Carol Culleton, Anastasia Kuzyk and Nathalie Warmerdam were murdered by a former partner;

AND WHEREAS on June 28, 2022, a five-person jury established as part of a coroner's inquest into the events of September 22, 2015, delivered 86 recommendations;

AND WHEREAS specific legislation addressing family and domestic violence has been passed by six provinces and three territories, however, to date Ontario has not implemented this type of legislation;

NOW THEREFORE BE IT RESOLVED THAT:

1. The Corporation of the Town of Goderich declare an IPV epidemic and call on the Ontario Government to do the same, as per #1 of the Renfrew County Inquest; and
2. This motion be distributed to the Huron-Bruce MP Ben Lobb and MPP Lisa Thompson, Ministry of the Attorney General, Solicitor General, Ministry of Women's Social and Economic Opportunity, Huron County Council and lower tier municipalities, Goderich Police Services Board, Ontario Provincial Police, Huron County Council, Association of Municipalities of Ontario, and the Federation of Canadian Municipalities.

**Huron East
Administration**

To: Mayor MacLellan and Members of Council
From: Brad Dietrich C.B.O.
Date: April 16, 2024
Subject: 2023 Year end Building Report

Recommendation:

For information purposes.

Report:

Attachment A to this report is the summary of 2023 permit activity for the period of January to December, 2023.

Others Consulted:

Jennette Zimmer, Building Official

Financial Impacts:

Permit fees need reviewed in the near future as to ensure staffing and operational expenses of the department are adequately being recovered.

Attachments:

[Schedule A: January to December 2023 Permit Activity](#)

Signatures:

Brad Dietrich, CBO

Schedule A

Municipality of Huron East
2023 Permit Summary Report

Permit Type	Count		Work Value	Permit Fees
AA - Agri. Additions	13	Total	\$8,490,000.00	\$30,009.48
ANC - Agri. New Construction	43	Total	\$13,354,701.00	\$94,998.88
AR - Agri. Reno.	1	Total	\$300,000.00	\$1,168.25
CA - Commercial Addition/Alteration	10	Total	\$321,850.00	\$3,761.72
Class 4-New Installation	25	Total	\$503,000.00	\$15,525.00
CNC - Comm. New Construction	2	Total	\$483,000.00	\$3,550.00
DEMO - Demolition	6	Total	\$60,003.00	\$500.00
IA - Industrial Addition/Alteration	12	Total	\$3,007,501.00	\$21,660.00
INC - Industrial New	3	Total	\$993,700.00	\$7,085.00
Manure Storage - Round	2	Total	\$220,000.00	\$1,800.00
MR - Multiple Residential	7	Total	\$8,100,000.00	\$125,583.86
Plumbing Permit	66	Total	\$119,386,000.20	\$35,221.00
RA - Residential Additions	19	Total	\$1,003,900.00	\$9,554.65
RAB - Residential Accessory Bldg.	22	Total	\$1,517,001.00	\$10,876.38
Renovation-Extension	2	Total	\$38,000.00	\$924.00
SFD - Single Family Dwelling	38	Total	\$12,052,000.00	\$93,964.45
SILO	1	Total	\$150,000.00	\$1,110.00
SPIG - In Ground Swimming Pool	3	Total	\$295,000.00	\$450.00
TRAILER - Trailer	1	Total	\$200,000.00	\$492.00
Number of Permits:	276	Grand Total	\$170,475,656.20	\$458,234.67**

**** Note: Some permit fees include: lot grading deposits, water connection fees and sewer connection fees.**

Building Permit Revenue Collected YTD for 2023 was \$289,751.00
 Actual Building Permit Fees Billed for 2023 was \$285,782.78 (uncollected/outstanding fees totaled \$3,152.10).

Plumbing Permit Revenue Collected YTD for 2023 was \$34,961.00
 Actual Plumbing Permit Fees Billed for 2023 was \$35,221.

The enclosed statement represents the view of a number of residents living on or near Hensall Road between Front Road and Tile Road and specifically many of the residents of Heritage Estates.

We, the undersigned, respectfully request a reduction in the speed of traffic on Hensall Road between Front and Tile Roads.

On the Huron East website, under both "Living in Huron East" and "Seniors Services" the website states: "Age-friendly communities create an atmosphere, both in building environment and in community culture that supports active lifestyles and social engagement for people of all ages...By actively seeking to remove or mitigate both physical and social barriers, Huron East can create a broad sense of community that is inclusive and welcoming to people of all ages."

Heritage Estates is now a 55+ community. The younger adults and children who lived here prior to the change in designation can continue to live here. As such, we still have some children boarding school buses at the main entrance on Hensall Road. We also have many senior residents (some with dogs) regularly walking and cycling on this road. Hensall Road has only a narrow strip of gravel and a deep ditch on both sides of the road, which especially in winter, requires walking on the road itself. Having farm vehicles, transport trucks with trailers, vehicles and motorcycles fly past at 80 kmh or more is a recipe for disaster.

We have seen geese, herons and other wildlife killed on this stretch of road, especially in the spring and early summer at the pond.

Therefore, to provide a safe space for all of the residents of Heritage Estates park, we request a reduction of the posted speed from Front Road to Tile Road. Ideally, a 60 kmh limit from the Front/Hensall Road intersection, and a further drop to a 50 kmh speed limit just before the Maloney farm, north of the park to the Tile Road stop sign. For those unfamiliar with the park, there are 3 park entrances/exits, and the 50 kmh speed would also ensure safety for drivers entering and exiting Heritage Estates park.

E. Hymy	3 2nd Ave
Ra. Adm.	20 Main St
B. Neighand	20 Main St.
Dave Delvin	21 Main St
Wendy Madder	21 Main St.
Bonda Tendu	17 Main St.
Bill Ritchie	41 main st
Lorne Long	41 main street
Rolanda Bjerg	1 First Ave
John P.	1 First Ave.
Nancy Hamill	8 SECOND AVE
Paul Blayney	6 second Ave
Lynda Blayney	6 Second Ave.

Contact Paul Blayney

519 274 5204

pblayney@gmail.com



PLANNING & DEVELOPMENT

57 Napier Street, Goderich, Ontario N7A 1W2 CANADA

Phone: 519.524.8394 Ext. 3 Fax: 519.524.5677 Toll Free: 1.888.524.8394 Ext. 3

www.huroncounty.ca

To: Mayor MacLellan and Members of Huron East Council

From: Shae Stoll, Planner

Date: April 10, 2024

Re: Consent Application – File C11-2024 & C12-2024

Part Lot 9, Part Lot 26, Plan 192, Subject to easements

Address: 436 & 434 Turnberry Street, Brussels, Municipality of Huron East

Owner: Progressional Holdings Inc. (C/O Caleb Voskamp)

Applicant: Brussels Four Winds Inc. (C/O Floral Becker-Morton)

Recommendation

It is recommended that applications C11-2024 & C12-2024 be recommended for **approval with the attached conditions.**

Purpose

The purpose of the proposed severances is for the creation of a new lot. There are two concurrent consent applications being considered to create the new lot, C11-2024 and C12-2024. It is proposed that the severed lands from application C11-2024 will merge with the severed lands from application C12-2024 to create one parcel of land to be used for a parking lot for the Brussels Four Winds event barn.

Consent Application C11-2024:

Area to be retained 330 square metres (3,552 square feet) containing a commercial building.

Area to be severed 999 square metres (10, 753 square feet) of vacant parking lot.

Consent Application C12-2024:

Area to be retained 462 square metres (4,972 square feet) containing a commercial building.

Area to be severed 229 square metres (2464 square feet) of vacant parking lot.

The application also proposes to create right-of-way/ easements for access and parking to the rear of the commercial buildings and easements for stormwater drainage and Municipal services.

Review

This application:

Is consistent with the Provincial Policy Statement (Section 3(5) Planning Act): **Yes**

Does not require a plan of subdivision for the proper and orderly development of the municipality (Section 53(1)

Planning Act): **Yes**

Conforms with section 51(24) of the Planning Act: **Yes**

Conforms to the Huron County Official Plan: **Yes**

Conforms to the Huron East Official Plan: **Yes**

Complies with the Huron East Zoning By-law (or will comply subject to a standard condition of rezoning or minor variance): **Yes**

Has no unresolved objections/concerns raised (to date) from agencies or the public: **No**

Recommended for approval by Huron East Council:

Applications that are unable to meet all of the foregoing criteria are referred to County Council for a decision.

Figure 1. Aerial Photo of subject lands and corresponding file number (C11-2024 retained shaded in orange, C11-2024 severed shaded in green, C12-2024 retained shaded in red & C12-2024 severed shaded in blue.)



Figure 2. Consent sketch provided by applicant. Sketch depicts the end result of the two severed parcels after merging and access easement shown as dashed yellow outline.



Figure 4. Aerial photo of severed parcel and Brussels Four Winds lands. (Merged severed parcels are shown in blue, Brussels Four Winds lands shown in green and four-foot remnant parcel shown in red).



Figure 4. Site Photos. (Left: view facing the severed lands towards Four Winds lands, right: view facing the retained lands and buildings fronting on Turnberry Street).



Agency/Public Comments

Neighbours and members of the public

Concerns regarding the proposed consents were received from the neighbour to the south of the area subject to consent (Linda Kenny). Concerns were raised over the intentions of the owner of the commercial buildings on the retained lands noting concern over the current state of the buildings. Concerns were raised that consideration should be given to how the appropriate parking areas for Four Wind's guests will be enforced as well as maintaining adequate parking for the retained buildings. These concerns were addressed by the Planner and it was explained that sufficient parking spaces will be maintained with the retained buildings and legal access to these parking spaces will be established. It was noted that the subsequent site plan agreement will address the designated parking area for the events venue through additional signage.

Mrs. Kenny also noted that there is an ongoing legal matter pertaining to property damage, trespassing and nuisance between themselves and the current owner of the lands subject to consent. This information was forwarded to the applicant's legal representatives and is being addressed independently of these applications. Mrs. Kenny's comments are attached to this staff report.

Agency Staff

Huron East staff have no concerns with the proposed applications but noted that a site plan agreement for the new parking lot will be required to bind the severed lands to the Brussels Four Winds lands and to address various components of the parking lot.

Festival Hydro noted they have no concerns with the proposal but noted that they want to ensure that designated entrances for the parking lot lands be kept a sufficient distance away from the hydro poles present on Elizabeth Street. Festival hydro will be circulated on the site plan application to ensure adequate distances are maintained.

Policy Review

The subject lands are designated Core Commercial in the Huron East Official Plan and zoned C4 (Core Commercial- Seaforth/ Brussels) in the Huron East Zoning By-Law. The current parking area included within the Brussels Four Winds land does not meet the needs of the venue and events held at the venue. Further, it does not meet the parking space requirements as per the Huron East Zoning By-law. As a result, various complaints have been received from neighbours and members of the public during events held at the facility over parking concerns and lack of sufficient designated parking for guests. In order to address these issues, the owners of the Brussels Four Winds barn seek to acquire additional land to accommodate their parking needs. A parking lot plan, shown in figure 2, has been prepared to identify the appropriate parking spaces and eliminate confusion for guests visiting the barn.

The Provincial Policy Statement (PPS) 2020, the Huron County Official Plan, and the Huron East Official Plan encourage and direct a wide range of commercial uses including event venues and their parking areas to primary settlement areas such as Brussels. The Huron East Official Plan (section 6.5.3.2.1) classifies this area as a core commercial area and promotes the area as the most intensive, diversified and dominant centre of community activity including a variety of entertainment and community

gathering uses. The Huron East Official Plan encourages the creation of parking areas behind buildings fronting on Main Street in Brussels (6.5.3.2.3.14). The proposed severed lands are currently used a parking area and no alteration to the site is proposed at this time.

The Huron East Zoning By-Law permits a parking lot as a permitted use within the C4 zone as either the main use of a lot or accessory to the main use. It is proposed that the severed parcels, once merged, will enter into a site plan agreement with the Municipality which will limit the use of the new lot to a parking lot and tie it to the Brussels Four Winds lands to the north. The site plan agreement will also address matters such as signage indicating the appropriate parking spaces for guests of the Four Winds barn, grading and drainage of the parking lot as well as the condition of the parking lot.

There is an existing 4-foot strip of land that separates the proposed severed lands from the Brussels Four Wind lands as a remnant strip with multiple historic ownerships, shown in figure 4. The applicant's lawyers are working to address this remnant piece of land through a possessory title claim. At the time this legal matter is resolved it is proposed that the severed lands will then merge with the Brussels Four Winds lands. Until that time, the severed parcel is proposed to be transferred to the ownership of Brussels Four Winds Inc. as a separate parcel with a site plan agreement binding the two properties together.

The proposed application contemplates various easements and right-of-ways. Easements are proposed to be established for access to the retained lands and rear of the buildings fronting on Turnberry Street over the severed lands. The off-site parking agreement included with the site plan approval will also clearly identify the parking spaces that remain with the retained lands and adequate parking spaces will be provided to meet the requirements for these buildings. Easements for access are also proposed in favour of the neighbouring properties directly north and directly south of the retained lands. Currently neither of these properties have legal access established to the rear of the buildings. It is recognized that these properties currently access the rear of the building from the severed lands and the applicant proposed to address this through a legal easement. Blanket easements for the purpose of stormwater runoff in favour of the retained lands are proposed to address stormwater flows from the retained lands over the severed lands. A blanket easement for servicing in favour of the Municipality is also proposed over the severed lands to address the various municipal services (water, sanitary) that run under the property.

These applications are consistent with the Provincial Policy Statement, conforms to the Huron County Official Plan and Huron East Official Plan, and complies with the Huron East Zoning By-law. It is recommended that this application be recommended to the County of Huron for **approval** with the attached conditions.

Sincerely,

'Original signed by'

Shae Stoll

Planner

Site inspection: March 22, 2024

Recommended Conditions

C11-2024

Expiry Period

1. Conditions imposed must be met within two years of the date of notice of decision, as required by Section 53(41) of the Planning Act, RSO 1990, as amended. If conditions are not fulfilled as prescribed within two years, the application shall be deemed to be refused. The application is valid for two years from the date of notice of decision. Provided the conditions are fulfilled within two years, the application is valid for three years from the date of the notice of decision.

Municipal Requirements

2. All municipal requirements, financial or otherwise, be met to the satisfaction of the Municipality (for example: servicing connections, cash-in-lieu of park dedication, property maintenance, compliance with zoning by-law provisions for structures).
3. If necessary, the subject parcel be numbered and addressed for 911 purposes to the satisfaction of the Municipality.
4. The sum of \$750 to be paid to the municipality as cash-in-lieu of parkland.
5. A site-specific site plan agreement be entered between the Municipality and Brussels Four Winds Inc. tying the severed lands to the Four Winds lands (PIN 41339-0257) and to address parking lot conditions to the satisfaction of the Municipality (see notes section).
6. A blanket easement for stormwater drainage be established over the severed lands in favour of the retained lands.
7. A blanket easement for Municipal services be established over the severed lands in favour of the Municipality of Huron East.

Merging

8. The severed land associated with C11-2024 merge on title with the severed lands associated with C12-2024 upon issuance of the certificate under Section 53(42) of the Planning Act, RSO 1990, as amended.
9. A firm undertaking be provided to the satisfaction of the County from the solicitor acting for the parties indicating that:
 - a) the severed land associated with C11-2024 and the abutting land to the south (severed lands from C12-2024) will be consolidated into one P.I.N. under the Land Titles system;
 - b) where consolidation is not possible as the parcels to be merged are registered in two different systems (e.g. the Registry or Land Titles system), a notice will be registered in both systems indicating that the parcels have merged with one another and are considered to be one parcel with respect to Section 50 (3) or (5) of the Planning Act, R.S.O. 1990, C P.13 as amended.
10. Section 50(3) or (5) of the Planning Act, RSO 1990, as amended, applies to any subsequent conveyance or transaction of the severed land.

Access

11. An easement/ right- of-way be established over the severed lands in favour of the retained lands for the purpose of access to parking and the rear of the buildings fronting on Turnberry Street to the satisfaction of the Municipality.
12. An easement/ right- of-way be established over the severed lands in favour of PIN 41339-0166 and PIN 41339-0169 for the purpose of access to parking and the rear of the buildings.

Survey/Reference Plan

13. Provide to the satisfaction of the County and the Municipality:
 - a) a survey showing the lot lines of the severed parcel and the location of any buildings thereon, and
 - b) a reference plan based on an approved survey.
 - c) the easements be shown as Parts on the reference plan.

Zoning

14. Where a violation of any municipal zoning by-law is evident, the appropriate minor variance or rezoning be obtained to the satisfaction of the Municipality.

Other

15. The severed lands be registered in the name of Brussels Four Winds Inc. to the satisfaction of the County.

Notes: In relation to condition #5, a site specific site plan agreement is required to bind the new lot to the Four Winds lands due a remnant strip between the two parcels that requires a possessory title claim to address. The site plan agreement will address matters including but not limited to existing condition and lot grading and drainage of the parking lot, signage specifying the appropriate parking spaces for Four Winds guests, maintenance responsibility of the new parking lot. The agreement will also stipulate that the lands are to be used only for a parking lot to accommodate the needs of the Four Winds Facility.

Recommended Conditions

C12-2024

Expiry Period

1. Conditions imposed must be met within two years of the date of notice of decision, as required by Section 53(41) of the Planning Act, RSO 1990, as amended. If conditions are not fulfilled as prescribed within two years, the application shall be deemed to be refused. The application is valid for two years from the date of notice of decision. Provided the conditions are fulfilled within two years, the application is valid for three years from the date of the notice of decision.

Municipal Requirements

2. All municipal requirements, financial or otherwise, be met to the satisfaction of the Municipality (for example: servicing connections, cash-in-lieu of park dedication, property maintenance, compliance with zoning by-law provisions for structures).
3. If necessary, the subject parcel be numbered and addressed for 911 purposes to the satisfaction of the Municipality.
4. The sum of \$750 to be paid to the municipality as cash-in-lieu of parkland.
5. A site-specific site plan agreement be entered between the Municipality and Brussels Four Winds Inc. tying the severed lands to the Four Winds lands (PIN 41339-0257) and to address parking lot conditions to the satisfaction of the Municipality (see notes section).
6. A blanket easement for stormwater drainage be established over the severed lands in favour of the retained lands.
7. A blanket easement for Municipal services be established over the severed lands in favour of the Municipality of Huron East.

Merging

8. The severed land associated with C12-2024 merge on title with the severed lands associated with C11-2024 upon issuance of the certificate under Section 53(42) of the Planning Act, RSO 1990, as amended.
9. A firm undertaking be provided to the satisfaction of the County from the solicitor acting for the parties indicating that:
 - a) the severed land associated with C12-2024 and the abutting land to the north (severed lands from C11-2024) will be consolidated into one P.I.N. under the Land Titles system;
 - b) where consolidation is not possible as the parcels to be merged are registered in two different systems (e.g. the Registry or Land Titles system), a notice will be registered in both systems indicating that the parcels have merged with one another and are considered to be one parcel with respect to Section 50 (3) or (5) of the Planning Act, R.S.O. 1990, C P.13 as amended.
10. Section 50(3) or (5) of the Planning Act, RSO 1990, as amended, applies to any subsequent conveyance or transaction of the severed land.

Access

11. An easement/ right- of-way be established over the severed lands in favour of the retained lands for the purpose of access to parking and the rear of the buildings fronting on Turnberry Street to the satisfaction of the Municipality.
12. An easement/ right- of-way be established over the severed lands in favour of PIN 41339-0166 and PIN 41339-0169 for the purpose of access to parking and the rear of the buildings.

Survey/Reference Plan

13. Provide to the satisfaction of the County and the Municipality:
 - a) a survey showing the lot lines of the severed parcel and the location of any buildings thereon, and
 - b) a reference plan based on an approved survey.
 - c) the easements be shown as Parts on the reference plan.

Zoning

14. Where a violation of any municipal zoning by-law is evident, the appropriate minor variance or rezoning be obtained to the satisfaction of the Municipality.

Other

15. The severed lands be registered in the name of Brussels Four Winds Inc. to the satisfaction of the County.

Notes: In relation to condition #5, a site specific site plan agreement is required to bind the new lot to the Four Winds lands due a remnant strip between the two parcels that requires a possessory title claim to address. The site plan agreement will address matters including but not limited to existing condition and lot grading and drainage of the parking lot, signage specifying the appropriate parking spaces for Four Winds guests, maintenance responsibility of the new parking lot. The agreement will also stipulate that the lands are to be used only for a parking lot to accommodate the needs of the Four Winds Facility.

From: [Linda Kenny](#)
To: [Shae Stoll](#)
Subject: application for Consent c12-2024
Date: March 13, 2024 1:56:49 PM

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To Whom It May Concern,

I am addressing the letter I received recently from Huron County Planning and Development about 440 Turnberry St Brussels ON and their application to create a new lot by severing a portion of its property. (File No. C12-2024)

We are the owners of the adjacent lot(lot 10 and It looks like part 9, part 10 and part 11 and part of part 12) known as 448-450 Turnberry St Brussels.

There is currently a matter before the court, Claim number SC -23-00000268-0000 between the Plaintiffs

1362876 Ontario Ltd; Kevin Shane Kenny; Helen Linda Kenny and Defendants

Caleb Darryl Voskamp; Progressential Holdings Inc

The claim involves property damage, trespass and nuisance.

We submitted our claim on 2023/03/01

Defence was filed on or about April 19/ 2023

In its defense the defendant admits causing the damage. There are still outstanding issues concerning repair and damage. The issue in question directly concerns the exact area being severed.

Some items that bear scrutiny should be. What are Progressential Holdings Inc intentions after the sale of the parking lot to Four Winds? The 440 Building is a derelict boarded up building with by the looks of it no services. Is their enough parking for the eventual usage of 440 Turnberry? Why is the severance and sale to Four Winds so important now when they are both owned by the same family? What consideration has been given to the impact of this unfenced, unlit parking area?

As it is now, when there are events it is chaos for our tenants as event attendees just park everywhere including on our parking areas. Neither Four Winds nor Progressential have done anything to fix this. Will they after when the parking will even surround the 448 lot more?

We believe it is not in the publics best interest (and certainly not our interest) for this severance to be allowed to continue until the above matters are resolved. At the very least this matter should be postponed to allow a more detailed examination of the issues involved or possibly an impact study.

Please advise us with any new developments with this severance.

Thank you,

Linda and Shane Kenny
1362876 Ontario LTD

Huron East Administration

To: Mayor MacLellan and Members of Council
From: Brad Patton, Fire Service Advisor
Date: April 16, 2024
Subject: SCBA Selection and Award

Recommendation:

That the Council of the Municipality of Huron East accept the recommendation of the Huron East Fire Service and Fire Service Advisor Brad Patton and award the tender for the SCBA to A.J. Stone in the amount of \$616,770 + HST.

Background:

The Municipality of Huron East solicited tenders for the replacement of self-contained breathing apparatus (SCBA) for the Huron East Fire Service. The tender was issued jointly with the Township of North Huron. A total of three tenders were submitted as follows:

- M&L Supply – Scott Brand;
- 1200° – Drager Brand;
- A.J. Stone – MSA Brand

Mr. Brad Patton, Fire Service Advisor for Huron East, reviewed the tenders and undertook evaluations with a Committee consisting of representatives of each fire station.

Based upon the evaluation process the Committee and Mr. Patton are recommending the awarding of the tender to A.J. Stone.

The following outlines the preference to MSA verses Scott SCBA:

- There is a cost savings regarding MSA rechargeable batteries of \$6,500 over the life cycle of the SCBA pack verse purchasing 4,050 disposable batteries of the competitor. MSA is better for the environment;
- MSA has completely redesigned their SCBA from the ground up. No more bolting on options, but integrated and programmable into the 2030's and beyond;
- No cross contamination between the user and the regulator. Crucial in the volunteer service since they could be sharing packs and regulators at a long

duration fire. Scott would have to provide personal issue regulators to provide the same protection or you decontaminate the regulator on scene which is not feasible during the winter months;

- Every SCBA comes with a voice amp - although broken out for the purposes of this tender on paper. MSA has never sold an SCBA without a built-in voice amp. Scott voice amp has to be attached to the mask when in use;
- Bluetooth ready without having to buy any other equipment. Compatible radio is the only item required;
- Very few issues with fit testing on facepieces;
- Better customer support over the competition. A staff of over 47 people serving MSA customers from AJS Mobile Service, in house service and repair. Plus, MSA has a complete sales and service Centre in Toronto;
- Over 125 Fire Departments since 2016 have evaluated and chosen MSA as their SCBA of choice. References are available. Most recently North Huron and Woodstock Fire;
- Swiveling lumbar is common, and adjustable to 3 height positions for the various firefighter heights. This is crucial and a huge part of the overall comfort of a SCBA;
- True 15-year warranty on the entire pack including electronics and batteries;
- Best field of view of any facepiece with no electronics or batteries needed on the facepiece of any kind;
- Transfer hose capable (only SCBA with this system as the universal air connection (URC) fitting that was invented by MSA). Every firefighter is a walking rapid intervention team (RIT) pack to any SCBA they encounter no matter which brand to help or save any other firefighter;
- There is a pre 2018 buddy breather and a post 2018 version...which are not compatible;

Others Consulted:

The SCBA committee was made up of 12 members of the Huron East Fire Service. Each station was represented by a Chief Officer, Training Officer, Captain and a firefighter. All participated in good discussions and came to a strong consensus that MSA SCBA supplied by A.J. Stone Company was the best SCBA system for the Huron East Fire Department.

Financial Impacts:

The total tender award amount to A. J. Stone is \$616,770 + HST. Accounting for non-refundable HST this is below the budget estimate for the project of \$675,000.

Outstanding Issues:

- Existing SCBA vehicle retainers may need to be modified or replaced;

- SCBA filling stations and compressors need to be evaluated and adjusted for new 4500psi cylinders;
- Purchase new SCBA filling and compressor system for Seaforth Station. Estimate price of \$80,000. Surplus budget for the SCBA (2023) will need to be allocated to the SCBA fill station (2024) budget (\$55,000) to provide sufficient funds.

Signatures:*Brad Patton (Original signed)**Brad McRoberts (Original Signed)*

Brad Patton, Huron East Fire Service Advisor

Brad McRoberts, MPA, P. Eng., CAO

Huron East Administration

To: Mayor MacLellan and Members of Council
From: Brad McRoberts, MPA, P. Eng.
Date: April 16, 2024
Subject: 2024 Final Budget

Recommendation:

That the Council of the Municipality of Huron East approve the 2024 Budget and consider the associated by-law.

Background:

Operational budgets were prepared by incorporating aspects of the financial strategies outlined in the Financial Strategy & 2024 Budget report presented to Council on December 20, 2023 and the direction provided by Council to adopt the Deferral-No Debt Capital Funding option.

The draft Operations & Capital Budget was subsequently presented to Council on March 19, 2024. Based upon the draft budget Council asked for the following information to be provided with the presentation of the final budget report:

- Reserves Summary; and
- Updated Tax Rate Comparison

The operational budgets include 2023 Budget and estimated actual costs for 2023, 2024 budget estimates, and projected budget estimates for 2025 through 2028. It should be noted that 2023 actuals may not include all postings as finance staff are still completing year end transactions and postings.

Considerations made in the preparation of the 2024 budget estimates include the following:

- Minimum inflationary increase of 3.8% unless determined otherwise;
- An increase of 11% on insurance costs;
- Compensation adjustments for all positions based upon Pay Equity Review and Fire Service Compensation Review;
- Inclusion of costs for new staff positions (Succession Plan) – note 2023 was only ½ a year of the Succession Plan implementation;
- Increases to health and dental benefits of 6.5%;
- Inclusion of capital funding and reserve contributions as outlined in the Financial Strategy & 2024 Budget report;
- Adjustments to revenues including:
 - OMPF Funding increase;
 - OCIF Funding increase;
 - Gas Tax Revenue increase; and

- Increase in user fees based upon revised user fees approved in the 2024 Fees & Charges By-law;
- Adjustments to expenditures include:
 - Appropriate reallocation or adjustment of administrative costs to user fee based cost centres to reduce the burden of administration on the levy:
 - User fee based cost centres (e.g. building department, water and sewer);
 - net revenue based operations (e.g. HEHCC, BMD);
 - cost centres where operational costs are shared with other partner municipalities (e.g. SDCC, BMGCC, fire); and
 - cost centres where external funding is allocated based upon administrative or operational costs (e.g. VECLC).

Decisions made in 2023 and early 2024 have been incorporated and include the following:

- Grey Fire Department ventilation fan \$6000;
- Compensation Review for all staff including the fire service;
- Full implementation of the Succession Plan for Huron East (note only 6 months incorporated in 2023);
- Additional funds to ensure all firefighters have proper PPE (Bunker gear, helmets boots, etc.) and eliminate expired PPE use;
- Principle and interest for SCBA financing through Trusts assuming fully paid by 2027; and
- Transfer of roadside mowing to an in-house service.

Deficits

Due to continuing financial pressures in 2024, the Huron East portion of the carry forward deficit reduction process for the Brussels Cemetery, BMGCC, SDCC and Fire Service is proposed to be deferred until 2025 or later pending considerations in those budget years.

The operating budget for 2024 and the projections for 2025 through 2028 are presented as attachments to this report and briefly highlighted in the following paragraphs.

General Revenues

Beyond taxation revenues, the following are noted as changes between 2023 and 2024:

- Gas Tax Revenue – increased from \$302,414 to \$311,486;
- Ontario Municipal Partnership Funding (OMPF) – increased from \$1,153,700 to \$1,165,500;
- Provincial Aggregate Resource Funding – increased from \$116,490 to \$119,984;

Council

Increases to this cost centre are a result of:

- Compensation increases;
- Honorariums for various committees of Council were consolidated under the Council budget;

- Council related costs previously carried under administration have been reallocated to the Council cost centre; and
- Increase to the reserve contribution to set aside funds for any unexpected costs related to the Integrity Commissioner

Reserves: \$17,475 Reserve contribution

Administration

As expected wages is a large component of the cost increases to this cost centre as it has the largest wage component. Wages are impacted by:

- Compensation review;
- Succession Plan full implementation; and
- Cost of living increases.

As mentioned above, staff have undertaken efforts as part of this budget to reallocate administrative costs to various non-taxed-based cost centres to ensure that the maximum recovery of those costs are obtained through non-tax-based cost centres or cost centres with third party funding (i.e. County, other municipalities, etc.).

Lastly, a reserve contribution increase was incorporated to support 2024 and future capital projects or programs.

Proposed Capital Acquisition: includes construction of new offices, new furniture, computer replacements, new Asset Management software, HVAC replacement, and roof replacement.

Reserves: Administration Capital Reserve contribution of \$200,000.

Transportation Services (includes Roads, Bridges, Stormwater and Municipal Drains)

In terms of revenues the Ontario Community Infrastructure Funding (OCIF) increased from \$915,030 in 2023 to \$1,052,279 in 2024.

Overall there is a net reduction in this cost centre due to the temporary reduction of reserve contribution in 2024 to allow other cost centres to increase their reserves in 2024. Reserve contributions will be re-established in 2025.

Proposed Capital Acquisition: Reconstruction of Sports Drive between Turnberry Street and Sports Drive in Brussels, bridge work on M-28 and M-13 on Canada Company Road, rotary mower for roadside maintenance and replacement of heaters at the North PW shop.

Reserves: Using \$55,000 of PW Reserve and \$479,400 of Roads & Bridges Reserve. No contributions to Reserves in 2024.

Street Lighting Systems

There is a substantive increase in utility costs from 2023 to 2024 based upon 2023 actuals. An allocation of operating costs for repairs has also been incorporated in 2024 based upon 2023 actuals.

Reserves: \$11,200 Reserve contribution

Municipal Drains

This cost centre is used to track costs and revenues associated with Municipal Drains throughout Huron East.

This cost centre will draw from the Roads & Bridges Reserve to fund municipal drains costs assessed to the municipality.

Current Proposed Assessments: Baille Drain, Baker Drain, Charters Drain, Charters 'H' Drain, and McKenzie Drain.

Reserves: \$284,900 withdrawal from the Roads & Bridges Reserve

Green Energy Programs - Solar Systems & Electric Vehicle Chargers

The various solar systems through Huron East continue to generate a net revenue. These net revenues are allocated to a renamed Green Energy Reserve (formerly Solar Reserve). The new electric vehicle chargers are operating at a loss. There is potential that this trend will improve if and when electric vehicles become more common place.

Reserves: \$10,990 Reserve contribution

Waste Management

A significant reduction in operating cost as a result of the implementation of the Extended Producer Responsibility (EPR) approach to recycling costs that comes into effect April 1, 2024.

It should be noted that in 2025 Council should consider an increase to the bins fees to ensure that the revenue for these bins is relatively equal to our collection and disposal costs. At this point the operating costs are exceeding the revenue from bin fees.

While waste collection costs have decreased we are continuing to maintain reserve contributions to ensure that post-closure liabilities will be appropriately covered.

Reserves: Total of \$90,000 for post closure costs and for future equipment replacement

Brucefield, Brussels, Seaforth & Vanastra Water Systems

The budgets for the various water systems is generally straightforward as the rates were pre-set as part of the Financial Plan. It should be noted that the proposed reserve contribution from each of the systems continue to be reduced from the amount intended through the Financial Plan as operational cost increases have exceeded those

projected in the Financial Plan. A review and update of the Financial Plan is recommended to ensure that rates are increased to accommodate the increased operational costs and preserve the intended reserve contribution amounts.

Proposed Capital Acquisition: Roof Replacement at the Vanastra Water Pumping Station.

Reserves: As per the Financial Plan but reduced to offset increased operational costs.

Brussels, Seaforth & Vanastra Wastewater Systems

As for the water systems, the budgets for the various wastewater systems is generally straightforward as the rates were pre-set as part of the Financial Plan. It should be noted that the proposed reserve contribution from each of the system were reduced from the amount intended through the Financial Plan as operational cost increases have exceeded those projected in the Financial Plan. A review and update of the Financial Plan is recommended to ensure that rates are increased to accommodate the increased operational costs and preserve the intended reserve contribution amounts.

Proposed Capital Acquisition: Roof replacements at the Seaforth and Brussels Sewage Pumping Stations and at the Brussels Sewage Treatment Plant.

Reserves: As per the Financial Plan but reduced to offset increased operational costs.

Seaforth, Brussels & Grey Fire & Fire Administration

Huron East Fire Service costs are being impacted primarily due to:

- Compensation Review;
- Cost of living increases; and
- Capital/reserve needs.

Proposed Capital Acquisition: Decontamination Equipment at the Seaforth & Grey stations; HVAC system for the Brussels Fire Station; PPE, gear racks in Grey and Brussels, lifting bags, accountability boards, Brussels parking lot expansion; HE's share of replacement of Chief's vehicle, ventilation fan in Grey, SCBA Compressor fill station in Seaforth, and PPE decontamination equipment in Seaforth and Grey.

Reserves: Fire Reserve contribution of \$300,000.

Policing

There is a slight increase in levy requirements for policing services in 2024 increasing from \$1,653,773 to \$1,656,900.

Conservation Authority

There is a slight increase from \$276,161 to \$282,735 for the two conservation authority levies. This increase includes \$7,620 cost for the Category 3 programs and services from Ausable Bayfield Conservation Authority that were agreed upon.

Animal Control

Other than inflationary increases there are no significant change to this cost centre.

Building & Property Maintenance Coordinator & Crossing Guards

Other than inflationary increases there are no significant change to this cost centre.

Vanastra Early Childhood Learning Centre

There have been some significant changes to the operation of the Vanastra Early Childhood Learning Centre. In 2023 Council created a new Daycare Supervisor position. Employees classified as part time were also transferred to full time status.

Huron County continues to administer funding for operations through the Canada-wide Early Learning and Child Care Agreements. The Canada-wide Early Learning and Child Care Agreement is for non-school age children and ultimately restricts the annual increases to rates for this group of children, it does not apply to school age children and those rates can be set independently. Additional funding is also provided through the County of Huron for various projects. In 2024 Huron County has agreed to provide funding for replacement of the roof above the daycare centre.

An allocation of administration and management costs has also been added to ensure that this cost can be included in any eligible costs for funding programs.

Proposed Capital Acquisition: \$20,000 allocation for roof replacement which is being funded by a County of Huron grant.

Brussels, Morris & Grey Community Centre

Increases in operational costs are primarily being driven by wages and inflationary increases. Revenues are increasing and are offsetting some of the operational costs increases.

Proposed Capital Acquisition: Electrical panel replacement and upgrade, brine pump replacement, pool filter replacement, and pool deck replacement.

Reserves: Reserve transferred from Community Service Reserve to cover capital projects.

Seaforth & District Community Centre

Increases in operational costs are primarily being driven by wages and inflationary increases. Revenues are increasing and are offsetting some of the operational costs increases.

Proposed Capital Acquisition: Roof Replacement, ceiling beams refinishing, and dehumidifier replacement.

Reserves: Reserve transferred from Community Service Reserve to cover capital projects and the use of Vibrancy Funds and Former Ward reserves to cover cost of capital works.

Vanastra Recreation Centre

The majority of the increases related to the Vanastra Recreation Centre are associated with the inflationary costs.

Proposed Capital Acquisition: No capital planned in 2024.

Reserves: Reserve transferred from Community Service Reserve to cover capital projects.

Community Services

Community Services is a centralized cost centre that would cover costs for parks, sports fields, and small community centres. It is also the cost centre where the reserve contribution for the Community Services Reserve is allocated. Transfers out of this reserve are shown within the respective cost centres.

Proposed Capital Acquisition: replacement of Parks truck (note truck was passed down from PW but did not pass safety), redevelopment of Quebec Park (subject to successful grant application); replacement of ball park lights in Walton and Optimist Park (Seaforth) (subject to fundraising), demolition of the old pavilion at the Winthrop park, and replacement of a mower.

Reserves: \$650,000 Community Services Reserve contribution

Brussels & Seaforth Libraries

Other than inflationary increase there are no significant changes under these cost centres.

Brussels Medical Dental

Huron East continues to have a tenant vacancy at the Brussels Medical Dental facility and this vacancy is having an impact on the ability to continue reserve contributions. Staff are continuing to market the vacant space through its municipal realtor and through various health-based associations.

Reserves: No reserve contribution in 2024

Huron East Health Care Centre

The Huron East Health Care Centre continues to generate net revenues which are then allocated to the reserves for the building. These reserves are then used to offset future

capital investments and debt. The operating cost currently only includes interest payments on the debt. Once sufficient reserves are established to fund near term capital costs, reserve transfer amounts can be redirected to debt principle payments.

Reserves: Proposed contribution of \$54,648

Brussels Cemetery

As noted previously the Brussels Cemetery has been operating with a carry forward deficit. This deficit will continue to be carried forward beyond 2024 until it can be addressed but will not be increased further. The 2024 net cost, excluding the previous carry forward deficit, will be applied to the general levy requirement. While fees for the cemetery have been adjusted in the 2024 Fees and Charges By-law, staff have remained conservative and assumed no increase in net revenues.

Cranbrook & Mount Pleasant Cemetery

As these cemetery operations are smaller and operate through more of a volunteer-based support, their costs are lower. They also do not have significant carry forward deficits. The net cost of operating and maintaining these cemeteries is applied to the general levy.

Building Department

The Building Department is intended to operate as a net zero cost to the municipal levy. As such its revenue through permit and inspection fees is intended to cover its operating costs. To ensure appropriate allocation of staff and administrative costs, some administrative cost recoveries have been incorporated to compensate for administration to manage and to provide financial services for this department. An allocation of funds has also been assigned to undertake an independent review of building fees in 2024 to ensure that fees are adequately covering operational costs. These funds are being drawn from the Building Department Reserves.

Proposed Reserves Acquisition: large plan scanner and building permit fees study.

Planning & Zoning

This cost centre is used to track planning application revenues, contracted planning service fees through Huron County, and Parkland Reserve contributions. It does not currently track staff time to process, review and administer planning applications. Staff costs are carried in various other cost centres (i.e. PW, Administration, Fire & Building).

Reserves: Contribution from approved planning application to Parkland Reserve in lieu of dedicated transfer of parklands.

Economic Development

Increases to this cost centre are a result of wages and benefits.

Proposed Projects: Phase 1 of wayfinding signage.

Reserves: \$40,000 Economic Development Reserve contribution

Seaforth BIA

Fully funded by the additional levies applied to the district of the BIA, the Seaforth BIA budget is established by the BIA membership for approval by Council.

Others Consulted: Senior Management Team, partner municipalities, Drainage Superintendent; Seaforth BIA, Huron County; Conservation Authorities; OPP; and Federal & Provincial governments.

Financial Impacts:

A summary of the reserve contribution and usage for 2023 and 2024 is presented in Table 1 – Continuity of Reserves.

Based upon the operating budgets attached and capital plan presented in Table 2, the estimated levy increase for 2024 is 10.08%.

Based upon the above levy increase and considering Huron County and School Board levies a residential tax rate increase of 7.66% will result.

The following table provides a comparison of tax rates for 2023 and 2024 for surrounding municipalities. Referring back to the tax rate comparison discussion in the Financial Strategy & 2024 Budget report presented to Council on December 20, 2023 it was noted that based upon our existing service levels in comparison to others our tax rates should be closer to the median of other municipalities. Reviewing the tax rate comparison table, you will note that even with significant financial pressures on the 2024 budget, Huron East's tax rate increase only moved up one position. Conversations with other municipalities indicates that they are also experiencing similar financial pressures.

Municipality	Municipal Only Residential Tax Rate 2023 ¹	2023 Municipal Taxes for Assessment per \$ 100,000	Municipality	Municipal Only Residential Tax Rate 2024 ⁵	2024 Municipal Taxes for Assessment per \$ 100,000
North Huron (Wingham)	0.01367065	\$ 1,367.07	North Huron (Wingham)	0.01419560	\$ 1,419.56
Goderich	0.00981257	\$ 981.26	Goderich	0.01039249	\$ 1,039.25
Morris Turnberry	0.00883724	\$ 883.72	South Bruce	0.00940884	\$ 940.88
South Bruce	0.00870520	\$ 870.52	Morris Turnberry	0.00915450	\$ 915.45
Howick	0.00850900	\$ 850.90	Howick	0.00908702	\$ 908.70
North Perth	0.00813587	\$ 813.59	North Perth	0.00867121	\$ 867.12
South Huron (Exeter)	0.00724567	\$ 724.57	Central Huron	0.00755577	\$ 755.58
Central Huron	0.00718502	\$ 718.50	South Huron (Exeter)	0.00738479	\$ 738.48
Huron Kinloss	0.00691805	\$ 691.81	Huron East	0.00727638	\$ 727.64
Huron East	0.00675867	\$ 675.87	West Perth	0.00724861	\$ 724.86
West Perth	0.00659864	\$ 659.86	Huron Kinloss	0.00723628	\$ 723.63
Bluewater (Bayfield)	0.00505939	\$ 505.94	Bluewater (Bayfield)	0.00539837	\$ 539.84
ACW	0.00470019	\$ 470.02	ACW	0.00508514	\$ 508.51

Notes:

¹Municipal Website²County GIS³2022 Financial Information Return⁴Statistic Canada 2021 Census⁵All rates are either confirmed or estimated based upon input from their respective staff

Based upon the revised Financial Strategy the estimated Capital levy requirements for the next 5 years are estimated as follows:

	2024	2025	2026	2027	2028
Net Levy Increase for Capital	4.2%	4.8%	4.4%	4.2%	2.4%

The above capital levy amounts are well within the range of the amount deemed required as part of the 2022 Asset Management Plan. Revised versions of the capital plans are presented in Table 3 through 11.

Signatures:

Brad McRoberts (Original signed)

Brad McRoberts, MPA, P. Eng. CAO

Stacy Grenier (Original signed)

Stacy Grenier, CPA, Director of Finance/Treasurer

Attachments:

Operating Budgets

Summary
General Revenues
Council
Administration
Transportation
Storm Sewer Services
Street Lighting Systems
Municipal Drains
Green Energy
Waste Management
Water & Sanitary Sewer Administration
Brucefield Water System
Brussels Water System
Seaforth Water System
Vanastra Water System
Brussels Sanitary Sewer
Seaforth Sanitary Sewer
Vanastra Sewer System
Fire Administration
Fire – Brussels Station
Fire – Grey Station
Fire – Seaforth Station
Policing
Conservation Authority
Animal Control
Building and Property Maintenance Coordinator
Crossing Guards
Vanastra Early Childhood Learning Centre
BMG Community Centre
S&D Community Centre
Vanastra Recreation Centre
Community Services – Parks & Halls
Library – Brussels
Library – Seaforth
Brussels Medical Dental Centre
Huron East Health Centre
Brussels Cemetery
Cranbrook Cemetery
Mt. Pleasant Cemetery
Chief Building Official

Building Inspector
Planning and Zoning
Economic Development
Seaforth B.I.A.

Table 1 – Continuity of Reserves

Table 2 – 2024 Capital Expenditure Summary

Table 3 – 20-year Roads, Bridges, Storm & Municipal Drains Capital Plan

Table 4 – 16-year Sanitary Capital Plan

Table 5 – 16-year Water Capital Plan

Table 6 – 20-year PW Fleet, Equipment & Building Capital Plan

Table 7 – 15-year Community Services Capital Plan

Table 8 – 15-year Medical Building Capital Plan

Table 9 – 15-year Administration Capital Plan

Table 10 – 40-year Emergency Services Capital Plan

Table 11 – 15-year Economic Development Project Plan



SUMMARY
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
005 Prior Year (Surplus)/Deficit	621,129	621,129	590,472	572,501	459,056	363,582	268,108
006 Pledges deficit	0	0	770,450	496,550	237,650	0	0
010 Taxation	(10,036,509)	(10,154,950)	(11,178,756)	(12,147,962)	(12,793,420)	(13,536,308)	(14,304,212)
015 Federal	(306,814)	(1,794,794)	(311,486)	(328,831)	(330,455)	(390,369)	(850,580)
020 Provincial	(2,245,005)	(3,608,949)	(2,520,537)	(2,440,862)	(2,422,703)	(2,499,186)	(2,435,541)
025 Other Municipalities	(896,870)	(1,510,190)	(1,621,475)	(1,409,567)	(1,397,973)	(1,377,569)	(1,704,230)
030 Water/Sewer Rates	(2,568,744)	(2,655,726)	(2,664,324)	(2,664,324)	(2,664,324)	(2,664,324)	(2,664,324)
035 Donations	(285,500)	(321,099)	(344,500)	(282,000)	(265,750)	(28,100)	(28,100)
040 User Fees	(2,627,784)	(3,324,711)	(2,739,732)	(2,863,317)	(2,856,405)	(2,949,789)	(2,969,682)
045 Interest	(544,233)	(162,056)	(370,372)	(364,862)	(363,206)	(363,379)	(362,279)
019 Financing Revenue	(1,250,871)	(1,889,700)					
050 Other Revenue	(346,583)	(100,633)	(219,083)	(219,083)	(219,083)	(219,083)	(219,083)
Total REVENUES	(20,487,784)	(24,901,679)	(20,609,343)	(21,651,757)	(22,616,613)	(23,664,525)	(25,269,923)
EXPENDITURES							
200 Salaries & Benefits	5,309,678	5,176,721	6,358,220	6,512,346	6,718,868	6,929,650	7,427,274
205 Operating	10,862,520	10,685,242	10,912,757	11,260,257	11,562,562	11,948,295	12,241,227
210 Debt Repayment	118,075	122,532	457,504	625,006	622,555	785,514	488,683
215 Capital	5,631,576	9,065,620	4,734,802	2,750,760	4,564,895	3,569,390	3,397,654
220 Other Items							
7500 Charge to Other Job	(681,040)	(635,041)	(646,096)	(658,265)	(680,797)	(703,941)	(727,709)
9100 Transfer to Reserves	3,407,828	3,288,315	3,637,514	4,159,455	4,255,342	4,202,545	4,608,732
9500 Transfer from Reserves	(3,550,697)	(2,211,238)	(3,776,307)	(2,301,096)	(4,063,230)	(2,798,820)	(1,897,830)
Total 220 Other Items	(823,909)	442,036	(784,889)	1,200,094	(488,685)	699,784	1,983,193
Total EXPENDITURES	21,097,940	25,492,151	21,678,394	22,348,463	22,980,195	23,932,633	25,538,031
Total Municipality of Huron East	610,156	590,472	1,069,051	696,706	363,582	268,108	268,108



GENERAL REVENUES
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
010 Taxation	(9,017,500)	(9,138,448)	(11,088,584)	(11,958,215)	(12,601,542)	(13,343,322)	(14,206,589)
015 Federal							
3101 Gas Tax	(302,414)	(302,414)	(311,486)	(328,831)	(330,455)	(340,369)	(350,580)
020 Provincial							
3200 OMPF Funding	(1,153,700)	(1,153,700)	(1,165,500)	(1,165,500)	(1,165,500)	(1,165,500)	(1,165,500)
3206 Prov - Aggregate Resources Gran	(116,490)	(116,375)	(119,984)	(123,584)	(127,291)	(131,110)	(135,043)
3211 Rev - Police-CSPT	(6,335)	0	0	0	0	0	0
3218 Prov - Modernization 2019	0	(21,740)	0	0	0	0	0
Total 020 Provincial	(1,276,525)	(1,291,815)	(1,285,484)	(1,289,084)	(1,292,791)	(1,296,610)	(1,300,543)
040 Fees							
3501 Proceeds from Sale	0	(2,321)	0	0	0	0	0
050 Other Revenue							
3377 Vibrancy	(49,000)	(49,000)	(49,000)	(49,000)	(49,000)	(49,000)	(49,000)
3378 Vibrancy Fund - Northland	(51,475)	(51,475)	(51,475)	(51,475)	(51,475)	(51,475)	(51,475)
3379 Vibrancy Fund - St Columban	(118,608)	(118,766)	(118,608)	(118,608)	(118,608)	(118,608)	(118,608)
Total 050 Other Revenue	(219,083)	(219,241)	(219,083)	(219,083)	(219,083)	(219,083)	(219,083)
Total REVENUES	(10,815,522)	(10,954,239)	(12,904,637)	(13,795,213)	(14,443,871)	(15,199,384)	(16,076,795)
EXPENDITURES							
205 Operating							
5006 Tax Write Offs	175,000	317,595	320,000	250,000	250,000	250,000	250,000
220 Other Items							
9100 Transfer to Reserves	842,675	863,394	930,553	781,498	781,829	891,562	905,706
Total EXPENDITURES	1,017,675	1,180,989	1,250,553	1,031,498	1,031,829	1,141,562	1,155,706
Total GENERAL REVENUES	(9,797,847)	(9,773,250)	(11,654,084)	(12,763,715)	(13,412,042)	(14,057,822)	(14,921,089)



COUNCIL
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
EXPENDITURES							
200 Salaries & Benefits							
4050 Honorariums	145,289	149,497	161,828	166,736	171,793	177,004	182,373
4750 Benefits	12,725	13,951	24,771	25,501	27,388	29,446	10,965
Total 200 Salaries & Benefits	158,014	163,448	186,599	192,237	199,181	206,450	193,338
205 Operating							
5001 Travel, Expenses & Mileage	7,668	6,530	10,518	10,917	11,332	11,762	12,208
5002 Training/Seminars/Conferences	35,000	16,142	20,000	27,500	27,500	35,001	27,500
5003 Marketing & Promotion	0	346	500	500	750	750	500
5015 Computer Software/Support	375	0	300	300	1,000	400	300
5017 Office/Meeting Supplies	600	75	3,600	3,600	3,600	5,600	3,600
5300 Consultant/Professional Service	15,000	37,216	5,000	1,000	1,000	3,000	1,000
5301 Insurance	0	2,680	2,876	3,020	3,171	3,329	3,496
6000 Program Exp	0	0	1,400	1,400	1,400	1,400	1,400
6001 Grants	0	0	25,000	25,000	25,000	25,000	25,000
6002 Election Expenses	0	2,235	0	0	40,000	0	0
Total 205 Operating	58,643	65,224	69,194	73,237	114,753	86,242	75,004
215 Capital							
8005 Capital - Equipment	0	0	9,600	0	0	0	0
Total 215 Capital	0	0	9,600	0	0	0	0
220 Other Items							
9100 Transfer to Reserves	12,475	12,475	7,875	17,475	(25,000)	18,100	18,100
Total 220 Other Items	12,475	12,475	7,875	17,475	(25,000)	18,100	18,100
Total EXPENDITURES	229,132	241,147	273,268	282,949	288,934	310,792	286,442
Total COUNCIL	229,132	241,147	273,268	282,949	288,934	310,792	286,442



ADMINISTRATION
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
015 Federal							
3100 Federal Revenue	0	(17,000)	0	0	0	(50,000)	(500,000)
040 User Fees							
3400 Service Recovery Fee	(41,502)	(18,841)	(19,000)	(19,000)	(19,000)	(19,000)	(19,000)
3401 Project Revenue	(750)	(795)	(750)	(750)	(750)	(750)	(750)
3423 Rev - Sale of LOTS	0	(658,342)	0	0	0	0	0
3500 Rent	(57,690)	(57,690)	(54,190)	(54,190)	(54,190)	(54,190)	(54,190)
3502 Tax & Zoning Certificates	(30,906)	(25,924)	(30,906)	(30,906)	(30,906)	(30,906)	(30,906)
3503 Rev - Tax Statement of Account	(700)	(1,170)	(900)	(900)	(900)	(900)	(900)
3520 Marriage/Burial License/Reg	(3,575)	(5,310)	(4,442)	(4,442)	(4,442)	(4,442)	(4,442)
3521 Lottery License	(4,842)	(4,730)	(4,842)	(4,842)	(4,842)	(4,842)	(4,842)
3522 License/Permits	(606)	(124)	(454)	(454)	(454)	(454)	(454)
Total 040 User Fees	(140,571)	(772,926)	(115,484)	(115,484)	(115,484)	(115,484)	(115,484)
045 Interest							
3402 Fines	(42,000)	(21,755)	(42,000)	(42,000)	(42,000)	(42,000)	(42,000)
3600 Interest	(51,241)	(21,551)	(38,619)	(34,309)	(31,653)	(30,826)	(29,626)
3601 Investment Interest	(267,661)	(180,463)	(93,341)	(91,341)	(91,341)	(91,341)	(91,341)
3625 NSF Fee	(100)	(245)	(100)	(100)	(100)	(100)	(100)
3650 Penalties	(130,826)	(101,954)	(144,826)	(145,826)	(146,826)	(147,826)	(148,026)
Total 045 Interest	(491,828)	(325,968)	(318,886)	(313,576)	(311,920)	(312,093)	(311,093)
Total REVENUES	(632,399)	(1,115,894)	(434,370)	(429,060)	(427,404)	(477,577)	(926,577)



ADMINISTRATION
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	743,557	723,800	925,824	956,299	987,778	1,020,294	1,053,879
4750 Benefits	190,648	188,037	200,816	208,704	215,993	223,110	230,462
Total 200 Salaries & Benefits	934,205	911,837	1,126,640	1,165,003	1,203,771	1,243,404	1,284,341
205 Operating							
5001 Travel, Expenses & Mileage	3,530	6,582	3,629	3,702	3,777	3,854	3,961
5002 Training/Seminars/Conferences	17,751	20,167	30,101	23,530	27,460	25,800	23,169
5004 Telecommunications	5,200	3,178	4,635	4,774	4,917	5,065	5,217
5005 Utilities	17,743	13,661	17,540	18,067	18,609	19,167	19,742
5007 Janitorial Expenses	8,575	8,250	10,520	11,544	11,878	12,222	12,577
5008 R & M - Bldg	15,000	12,238	15,000	15,000	15,000	15,000	15,000
5013 Advertising	17,200	17,985	17,640	17,672	17,704	17,737	17,800
5014 Postage	14,413	13,150	11,530	10,530	9,530	8,530	7,530
5015 Computer Software/Support	103,759	126,626	131,545	135,965	141,278	144,711	153,421
5016 Printing & Photocopying	5,000	17,978	18,661	19,221	19,798	20,392	21,003
5017 Office/Meeting Supplies	23,500	10,745	18,659	18,939	19,319	19,705	20,099
5018 Bank Charges & Interest	6,000	6,773	10,000	10,000	10,000	10,000	10,000
5021 Memberships/Dues/Subscriptions	13,368	18,026	23,074	23,878	24,735	25,607	26,517
5031 Property Taxes	7,273	6,779	7,273	7,273	7,273	7,273	7,273
5300 Consultant/Professional Service	305,000	97,956	100,001	101,999	101,000	102,000	103,000



ADMINISTRATION
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
5301 Insurance	201,388	175,973	188,845	198,287	208,201	218,611	229,542
5303 Contracted Services	0	14,585	15,299	15,577	15,865	15,190	15,464
6000 Program Exp	8,651	7,759	9,701	9,801	10,401	10,001	10,000
6001 Grants	20,000	24,108	0	0	0	0	0
6002 Election Expenses	0	6,737	0	0	0	0	0
6003 Marriage Services	2,000	1,500	1,500	1,500	1,500	1,500	1,500
Total 205 Operating	795,351	610,756	635,153	647,259	668,245	682,365	702,815
215 Capital							
8000 Capital - Computer/Software	58,002	786	0	0	0	0	0
8005 Capital - Equipment	30,000	10,493	16,667	10,000	10,000	10,000	10,000
8025 Capital - Bldg Renovations	55,000	44,195	123,000	65,000	65,000	100,000	735,000
8045 Capital - Study (AMP)	0	34,261	51,000	0	0	0	0
Total 215 Capital	143,002	88,902	190,667	75,000	75,000	110,000	745,000
220 Other Items							
7500 Charge to Other Job	(94,638)	(108,777)	(80,608)	(83,437)	(86,311)	(89,288)	(92,417)
9100 Transfer to Reserves	181,859	1,064,633	271,151	174,027	176,063	278,162	280,325
9500 Transfer from Reserves	(105,000)	(54,688)	(210,000)	(75,000)	(110,000)	(60,000)	(245,000)
Total 220 Other Items	(17,779)	901,168	(19,457)	15,590	(20,248)	128,874	(57,092)
Total EXPENDITURES	1,854,779	2,512,663	1,933,003	1,902,852	1,926,768	2,164,643	2,675,064
Total ADMINISTRATION	1,222,380	1,396,769	1,498,633	1,473,792	1,499,364	1,687,066	1,748,487



TRANSPORTATION SERVICES
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
3103 Fed - Rural & Northern Comm	0	(7,873)	0	0	0	0	0
3203 Prov - Communities in Action	0	(5,248)	0	0	0	(70,000)	0
3213 OCIF - Formula	(915,030)	(915,025)	(1,052,279)	(1,052,279)	(1,052,279)	(1,052,279)	(1,052,279)
040 User Fees							
3400 Service Recovery Fee	(40,000)	(109,554)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
3423 Rev - Sale of Equipment	0	(47,869)	0	0	0	0	0
3525 Rev - Rent - Solar	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
Total 040 User Fees	(42,400)	(159,823)	(42,400)	(42,400)	(42,400)	(42,400)	(42,400)
Total REVENUES	(957,430)	(1,087,969)	(1,094,679)	(1,094,679)	(1,094,679)	(1,164,679)	(1,094,679)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	887,885	893,788	1,092,518	1,124,851	1,160,013	1,196,008	1,233,394
4750 Benefits	241,251	230,041	284,622	301,196	310,994	321,029	331,388
Total 200 Salaries & Benefits	1,129,136	1,123,829	1,377,140	1,426,047	1,471,007	1,517,037	1,564,782
205 Operating							
5001 Travel, Expenses & Mileage	600	1,113	1,200	1,200	1,200	1,200	1,200
5002 Training/Seminars/Conferences	11,500	12,082	16,300	16,789	17,293	17,711	18,345
5004 Telecommunications	5,400	6,577	8,300	8,549	8,805	9,069	9,342
5005 Utilities	40,875	36,982	41,000	42,230	43,497	44,802	46,146
5007 Janitorial Expenses	1,500	1,434	1,500	1,545	1,591	1,639	1,688
5008 R & M - Bldg	25,000	37,235	25,000	25,000	25,000	25,000	25,000
5009 R & M - Equipment	157,000	156,359	169,600	174,688	179,924	185,324	190,887
5010 R & M - Vehicle	13,700	18,991	12,000	12,360	12,729	13,112	13,504
5011 R & M - Bridge/Culvert	40,000	3,368	60,000	0	63,654	0	67,530
5013 Advertising	3,000	5,376	3,500	3,605	3,713	3,824	3,939
5015 Computer Software/Support	0	165	0	0	0	0	0



TRANSPORTATION SERVICES
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
5017 Office/Meeting Supplies	5,500	2,287	5,000	5,150	5,304	5,464	5,627
5019 Tools/Equipment Purchase	7,000	5,743	7,000	7,000	7,000	7,000	7,090
5020 Fuel/Oil/Lubricants	331,391	249,830	340,000	350,000	360,000	370,000	380,000
5021 Memberships/Dues/Subscriptions	2,200	2,383	3,000	3,090	3,183	3,278	3,376
5022 Roadside Maintenance	85,000	59,249	61,260	63,098	64,990	66,940	68,948
5023 Tree Planting/Removal	60,000	44,560	60,000	91,800	63,653	95,563	67,530
5024 Catch Basins/Curb & Gutter	10,000	4,828	10,000	10,300	10,609	10,927	11,255
5025 Pavement Maintenance	48,000	13,850	40,000	41,200	42,436	43,709	45,021
5026 Gravel Resurfacing/Patching	905,429	848,818	884,816	915,785	948,753	982,910	1,017,310
5027 Dust Control	292,767	300,635	340,946	368,493	386,918	406,264	426,577
5028 Signs/Safety Devices	16,000	4,233	15,000	15,450	15,913	16,391	16,883
5029 Sidewalks	20,000	20,168	21,000	21,500	22,000	22,500	23,000
5030 Materials	28,500	25,148	28,500	29,355	30,235	31,143	32,077
5031 Property Taxes	1,807	1,748	2,300	2,369	2,440	2,513	2,588
5035 Licenses	18,000	20,672	24,000	24,600	25,218	25,854	26,510
5040 Municipal Drain Assessment	20,000	79	0	0	0	0	0
5300 Consultant/Professional Service	10,000	1,965	10,000	10,300	10,609	10,927	11,255
5301 Insurance	95,857	89,538	96,087	100,892	105,936	111,233	116,795
5303 Contracted Services	231,000	159,481	248,900	257,400	266,089	274,973	284,057
5601 Rent - Equipment	30,000	24,616	32,000	32,960	33,945	34,967	36,016
6000 Program Exp	0	32	0	0	0	0	0
6004 Monitoring Costs	2,000	590	2,000	2,000	2,000	2,000	2,000
6005 Supplies	18,000	13,161	18,000	18,000	18,000	18,000	18,000
6010 Clothing Allowance	5,200	5,586	5,600	5,600	5,600	5,600	5,600
6011 Sand & Salt	52,000	48,385	55,000	56,650	58,345	60,100	61,903
Total 205 Operating	2,594,226	2,227,267	2,648,809	2,718,958	2,846,582	2,909,937	3,046,999



TRANSPORTATION SERVICES
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
210 Debt Repayment							
5800 Debt Pymt - Principal	81,631	81,631	82,835	84,058	85,298	86,555	87,833
5900 Debt Pymt - Interest	9,811	9,812	8,607	7,385	6,145	4,887	3,609
Total 210 Debt Repayment	91,442	91,443	91,442	91,443	91,443	91,442	91,442
215 Capital							
8000 Capital - Computer/Software	0	2,255	0	0	0	0	0
8005 Capital - Equipment	435,000	24,842	25,000	0	10,000	25,000	10,000
8010 Capital - Equipment - Heavy	150,000	181,662	0	420,000	350,000	0	500,000
8015 Capital - Equipment - Grader	0	0	0	0	575,000	575,000	0
8020 Capital - Vehicles	0	0	0	145,000	180,000	0	60,000
8025 Capital - Bldg Renovations	25,600	0	30,000	45,000	0	0	0
8030 Capital - Bridge/Culvert Repair	351,000	208,459	440,000	0	495,000	650,000	0
8035 Capital - Storm Drains	0	0	311,148	0	198,789	432,150	734,655
8050 Capital - Pavement	1,260,680	1,135,359	850,608	946,760	1,455,204	780,840	306,000
8060 Reconstruction	0	1,673	0	0	0	0	0
Total 215 Capital	2,222,280	1,554,250	1,656,756	1,556,760	3,263,993	2,462,990	1,610,655
220 Other Items							
9100 Transfer to Reserves	320,000	767,869	0	1,090,519	1,350,000	800,000	1,381,624
9500 Transfer from Reserves	(1,027,175)	(414,963)	(604,477)	(645,000)	(2,211,714)	(1,410,711)	(570,000)
Total 220 Other Items	(707,175)	352,906	(604,477)	445,519	(861,714)	(610,711)	811,624
Total EXPENDITURES	5,329,909	5,349,695	5,169,670	6,238,727	6,811,311	6,370,695	7,125,502
3540 Financing							
3540 Proceeds from ST Financing	(170,000)	0	0	0	0	0	0
Total TRANSPORTATION SERVICES	4,202,479	4,261,726	4,074,991	5,144,048	5,716,632	5,206,016	6,030,823



**STORM SEWER SERVICES
5 Year Budget Forecast
2024 - 2028**

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
EXPENDITURES							
205 Operating							
5030 Materials	1,000	0	1,000	1,030	1,061	1,093	1,125
5300 Consultant/Professional Service	9,200	11,967	12,500	12,875	13,261	13,659	14,069
Total EXPENDITURES	10,200	11,967	13,500	13,905	14,322	14,752	15,194
Total STORM SEWER SYSTEM	10,200	11,967	13,500	13,905	14,322	14,752	15,194



STREET LIGHTING SYSTEMS
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
010 Taxation							
3059 St Lght - Egmondville - Rev-Spe	(4,586)	(4,769)	(4,584)	(4,685)	(4,790)	(4,898)	(5,009)
Total 010 Taxation	(4,586)	(4,769)	(4,584)	(4,685)	(4,790)	(4,898)	(5,009)
025 Other Municipalities							
3300 Other Municipality	(350)	(350)	(360)	(360)	(360)	(360)	(360)
Total 025 Other Municipalities	(350)	(350)	(360)	(360)	(360)	(360)	(360)
Total REVENUES	(4,936)	(5,119)	(4,944)	(5,045)	(5,150)	(5,258)	(5,369)
EXPENDITURES							
205 Operating							
5005 Utilities	54,246	64,733	65,688	67,694	69,727	71,817	73,974
5012 Inspections/Repairs/Upgrades	0	14,586	5,800	5,800	800	57,985	5,800
6012 Inventory	5,345	1,198	4,612	4,890	5,185	5,494	5,689
Total 205 Operating	59,591	80,517	76,100	78,384	75,712	135,296	85,463
220 Other Items							
9100 Transfer to Reserves	6,000	6,000	11,200	11,200	11,200	(19,800)	11,200
9500 Transfer from Reserves	0	(14,586)	0	0	0	(20,000)	0
Total 220 Other Items	6,000	(8,586)	11,200	11,200	11,200	(39,800)	11,200
Total EXPENDITURES	65,591	71,931	87,300	89,584	86,912	95,496	96,663
Total STREET LIGHTING SYSTEMS	60,655	66,812	82,356	84,539	81,762	90,238	91,294



MUNICIPAL DRAINS
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
020 Provincial							
3205 Prov - Drainage Grants	(43,450)	(203,895)	(62,774)	(64,499)	(67,633)	(70,297)	(72,719)
Total 020 Provincial	(43,450)	(203,895)	(62,774)	(64,499)	(67,633)	(70,297)	(72,719)
025 Other Municipalities							
3300 Other Municipality	(41,929)	(65,259)	(51,891)	(53,154)	(55,129)	(57,154)	(52,594)
Total 025 Other Municipalities	(41,929)	(65,259)	(51,891)	(53,154)	(55,129)	(57,154)	(52,594)
040 User Fees							
3400 Service Recovery Fee	0	(120)	0	0	0	0	0
3424 Rev - Drains Recovered	(55,000)	(2,572)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Total 040 User Fees	(55,000)	(2,692)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Total REVENUES	(140,379)	(271,846)	(169,665)	(172,653)	(177,762)	(182,451)	(180,313)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	80,992	82,720	89,309	92,256	95,301	98,446	101,694
4750 Benefits	22,230	22,231	25,778	27,028	27,922	28,840	29,792
Total 200 Salaries & Benefits	103,222	104,951	115,087	119,284	123,223	127,286	131,486
205 Operating							
5001 Travel, Expenses & Mileage	10,000	12,013	14,000	15,500	16,600	17,700	18,800
5004 Telecommunications	1,200	589	1,200	1,200	1,200	1,200	1,200
5012 Inspections/Repairs/Upgrades	55,000	526,397	55,000	55,000	55,000	55,000	55,000
5030 Materials	400	7,329	400	400	400	400	400
5040 Municipal Drain Assessment	213,980	216,020	284,900	306,404	300,000	300,000	300,000
5300 Consultant/Professional Service	0	1,755	0	0	0	0	0
Total 205 Operating	280,580	764,103	355,500	378,504	373,200	374,300	375,400
215 Capital							
8000 Capital - Computer/Software	2,040	0	2,040	0	0	0	0
Total 215 Capital	2,040	0	2,040	0	0	0	0



MUNICIPAL DRAINS
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
220 Other Items							
9100 Transfer to Reserves	225,000	225,000	0	0	0	0	0
9500 Transfer from Reserves	(216,020)	(216,020)	(284,900)	(306,404)	(300,000)	(300,000)	(300,000)
Total 220 Other Items	8,980	8,980	(284,900)	(306,404)	(300,000)	(300,000)	(300,000)
Total EXPENDITURES	394,822	878,034	187,727	191,384	196,423	201,586	206,886
Total AGRICULTURE & REFORESTATION	254,443	606,188	18,062	18,731	18,661	19,135	26,573

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
040 User Fees							
3401 Rev - Solar Trackers	(45,300)	(34,984)	(42,300)	(42,300)	(42,300)	(42,300)	(42,300)
3402 EV Chargers		(68)	(100)	(100)	(100)	(100)	(100)
3425 Rev - Solar - Brussels PW	(5,300)	(5,152)	(3,700)	(3,700)	(3,700)	(3,700)	(3,700)
3426 Rev-Solar-C4th Flre	(5,200)	(5,434)	(5,200)	(5,200)	(5,200)	(5,200)	(5,200)
3427 Rev-Solar - VRC	(5,300)	(2,517)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
3438 Rev - Seaforth PW	(4,100)	(3,857)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Total 040 User Fees	(65,200)	(52,012)	(56,800)	(56,800)	(56,800)	(56,800)	(56,800)
Total REVENUES	(65,200)	(52,012)	(56,800)	(56,800)	(56,800)	(56,800)	(56,800)
EXPENDITURES							
205 Operating							
5005 Utilities	2,995	4,647	4,611	4,725	4,843	4,964	5,089
5009 R & M - Equipment	2,250	8,801	3,800	3,800	3,800	3,800	3,800
5018 Processing fees	0	7	10	10	10	10	10
5600 Rent - Bldg	9,150	9,150	9,150	9,150	9,150	9,150	9,150
6000 Program Exp	450	345	450	450	450	450	450
6004 Monitoring Costs	5,000	0	5,000	5,000	5,000	5,000	5,000
8500 Amortization	22,789	22,789	22,789	22,789	22,789	22,789	22,789
Total 205 Operating	42,634	45,739	45,810	45,924	46,042	46,163	46,288
220 Other Items							
9100 Transfer to Reserves	22,566	6,273	10,990	10,876	10,758	10,637	10,512
Total 220 Other Items	22,566	6,273	10,990	10,876	10,758	10,637	10,512
Total EXPENDITURES	65,200	52,012	56,800	56,800	56,800	56,800	56,800
Total SOLAR	0	0	0	0	0	0	0



WASTE MANAGEMENT
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
040 User Fees							
3401 Project Revenue	0	(34,162)	(31,000)	(31,000)	(31,000)	(31,000)	(31,000)
3406 Bag Tags	0	685	0	0	0	0	0
3407 Tipping Fee	(35,000)	(11,731)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
3408 Bin Fees	(435,130)	(435,130)	(435,130)	(435,130)	(435,130)	(435,130)	(435,130)
Total 040 User Fees	(470,130)	(480,338)	(486,130)	(486,130)	(486,130)	(486,130)	(486,130)
Total REVENUES	(470,130)	(480,204)	(486,130)	(486,130)	(486,130)	(486,130)	(486,130)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	12,528	9,573	10,405	10,717	11,039	11,369	11,711
4750 Benefits	829	718	1,620	1,669	1,719	1,770	1,823
Total 200 Salaries & Benefits	13,357	10,291	12,025	12,386	12,758	13,139	13,534
205 Operating							
5008 R & M - Bldg	1,000	0	1,000	1,000	1,000	1,000	1,000
5009 R & M - Equipment	5,000	4,676	5,000	5,000	5,000	5,000	5,000
5019 Tools/Equipment Purchase	0	15	0	0	0	0	0
5030 Materials	2,401	1,120	3,523	2,402	3,524	2,403	2,475
5031 Property Taxes	5,413	5,184	5,413	5,413	5,413	5,413	5,413
5033 Landfill Tipping Fees	23,360	22,122	23,828	24,304	24,790	25,286	28,792
5300 Consultant/Professional Service	67,822	60,835	58,619	65,404	67,256	69,179	70,755
5301 Insurance	2,254	2,000	2,146	2,254	2,366	2,485	2,609
5303 Contracted Services	695,838	610,492	444,199	457,420	471,038	485,063	499,510
Total 205 Operating	803,088	706,444	543,728	563,197	580,387	595,829	615,554



WASTE MANAGEMENT
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
220 Other Items							
9100 Transfer to Reserves	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Total 220 Other Items	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Total EXPENDITURES	906,445	806,735	645,753	665,583	683,145	698,968	719,088
Total WASTE MANAGEMENT	436,315	326,531	159,623	179,453	197,015	212,838	232,958



WATER & SANITARY SEWER ADMINISTRATION

5 Year Budget Forecast

2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
040 User Fees							
3400 Service Recovery Fee	(10,000)	(297)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	249,817	235,040	240,736	247,958	255,397	263,059	270,950
4750 Benefits	53,147	62,485	67,489	69,873	72,000	74,196	76,464
Total 200 Salaries & Benefits	302,964	297,525	308,225	317,831	327,397	337,255	347,414
205 Operating							
5000 Operating Exp	0	499	500	515	530	546	563
5001 Travel, Expenses & Mileage	200	955	200	206	212	218	225
5002 Training/Seminars/Conferences	3,500	4,999	4,500	4,635	4,774	4,917	5,065
5004 Telecommunications	400	472	550	566	583	601	619
5005 Utilities	5,300	3,489	5,400	5,562	5,729	5,901	6,078
5007 Janitorial Expenses	350	69	350	360	371	382	394
5008 R & M - Bldg	250	1,754	1,000	1,030	1,061	1,093	1,125
5009 R & M - Equipment	0	17	500	500	500	500	500
5010 R & M - Vehicle	2,500	313	7,000	4,120	4,244	4,371	4,501
5013 Advertising	600	0	600	618	636	656	675
5017 Office/Meeting Supplies	750	242	5,750	772	796	819	844
5019 Tools/Equipment Purchase	12,600	8,957	4,750	4,120	4,244	4,371	4,502
5020 Fuel/Oil/Lubricants	8,000	17,309	8,500	8,755	9,018	9,288	9,567
5021 Memberships/Dues/Subscriptions	2,200	753	2,500	2,575	2,652	2,732	2,814
5032 Testing	500	11	1,500	1,545	1,591	1,639	1,688
5300 Consultant/Professional Service	5,000	8,212	8,000	8,240	8,487	8,742	9,004
6005 Supplies	7,000	3,011	7,000	7,210	7,426	7,649	7,879
6008 Expenditure Recoverable	30,000	27,348	30,000	30,900	31,827	32,782	33,765

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BRUCEFIELD WATER SYSTEM
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
025 Other Municipalities							
3300 Other Municipality	(39,432)	(39,432)	(39,432)	(39,432)	(39,432)	(39,432)	(39,432)
Total 025 Other Municipalities	(39,432)	(39,432)	(39,432)	(39,432)	(39,432)	(39,432)	(39,432)
030 Water/Sewer Rates							
3403 Mthly Flat Rates	(32,547)	(32,463)	(32,463)	(32,463)	(32,463)	(32,463)	(32,463)
Total 030 Water/Sewer Rates	(32,547)	(32,463)	(32,463)	(32,463)	(32,463)	(32,463)	(32,463)
Total REVENUES	(71,979)	(71,895)	(71,895)	(71,895)	(71,895)	(71,895)	(71,895)
EXPENDITURES							
205 Operating							
5000 Operating Exp	100	1,611	2,500	2,575	2,652	2,732	2,814
5004 Telecommunications	300	97	310	319	329	339	349
5005 Utilities	7,494	9,608	9,000	9,270	9,548	9,834	10,130
5008 R & M - Bldg	1,000	0	1,000	1,030	1,061	1,093	1,125
5009 R & M - Equipment	3,500	4,327	3,500	3,605	3,713	3,824	3,939
5030 Materials	750	0	750	772	796	819	844
5031 Property Taxes	681	631	681	701	722	744	766
5300 Consultant/Professional Service	750	1,045	1,200	1,236	1,273	1,311	1,351
5301 Insurance	1,894	1,680	1,803	1,893	1,988	2,087	2,191
5303 Contracted Services	23,397	24,007	23,865	24,939	26,061	27,234	28,459
7000 Chrg from Administration	777	777	896	927	960	993	1,028
7005 Chrg from Water/Waste Water Adm	8,476	8,476	7,204	7,267	7,484	7,712	7,947
Total 205 Operating	49,119	52,259	52,709	54,534	56,587	58,722	60,943
215 Capital							
8005 Capital - Equipment	0	15,002	0	0	0	0	0
Total 215 Capital	0	15,002	0	0	0	0	0



BRUCEFIELD WATER SYSTEM

5 Year Budget Forecast

2024 - 2028

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BRUSSELS WATER SYSTEM
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
025 Other Municipalities							
3300 Other Municipality	(44,174)	(44,174)	(44,174)	(44,174)	(44,174)	(44,174)	(44,174)
Total 025 Other Municipalities	(44,174)	(44,174)	(44,174)	(44,174)	(44,174)	(44,174)	(44,174)
030 Water/Sewer Rates							
3403 Mthly Flat Rates	(296,866)	(303,395)	(303,395)	(303,395)	(303,395)	(303,395)	(303,395)
3404 Metered Rates	(23,856)	(23,399)	(23,399)	(23,399)	(23,399)	(23,399)	(23,399)
Total 030 Water/Sewer Rates	(320,722)	(326,794)	(326,794)	(326,794)	(326,794)	(326,794)	(326,794)
040 User Fees							
3400 Service Recovery Fee	(300)	(23,650)	(300)	(300)	(300)	(300)	(300)
3405 Connections	(12,500)	(25,500)	(20,000)	(12,500)	(12,500)	(12,500)	(12,500)
3500 Rent	(6,975)	(6,975)	(6,975)	(6,975)	(6,975)	(6,975)	(6,975)
Total 040 User Fees	(19,775)	(56,125)	(27,275)	(19,775)	(19,775)	(19,775)	(19,775)
Total REVENUES	(384,671)	(427,093)	(398,243)	(390,743)	(390,743)	(390,743)	(390,743)
EXPENDITURES							
205 Operating							
5000 Operating Exp	1,000	4,174	7,500	7,725	7,957	8,195	8,441
5004 Telecommunications	415	202	500	515	530	546	563
5005 Utilities	29,610	30,924	35,000	36,050	37,131	38,245	39,393
5008 R & M - Bldg	1,500	126	1,500	1,545	1,591	1,639	1,688
5009 R & M - Equipment	12,000	10,967	8,000	8,240	8,487	8,742	9,004
5030 Materials	1,200	0	1,200	1,236	1,273	1,311	1,351
5031 Property Taxes	1,291	1,018	1,291	1,330	1,370	1,411	1,453
5300 Consultant/Professional Service	3,000	4,077	5,000	5,150	5,304	5,464	5,627
5301 Insurance	2,364	2,097	2,250	2,363	2,481	2,605	2,735
5303 Contracted Services	110,561	111,514	112,772	116,155	119,640	123,229	126,926



BRUSSELS WATER SYSTEM
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
7000 Chrg from Administration	13,044	13,044	6,046	6,258	6,477	6,704	6,938
7005 Chrg from Water/Waste Water Adm	54,012	54,012	48,618	49,044	50,413	52,049	53,633
Total 205 Operating	229,997	232,155	229,677	235,611	242,654	250,140	257,752
215 Capital							
8005 Capital - Equipment	0	2,268	0	0	0	0	0
8055 Capital - Infrastructure-W/WW	0	0	411,804	0	0	0	0
Total 215 Capital	0	2,268	411,804	0	0	0	0
220 Other Items							
9100 Transfer to Reserves	275,000	194,938	168,566	155,132	148,089	140,603	132,991
9500 Transfer from Reserves	(116,826)	(2,268)	(411,804)	0	0	0	0
Total 220 Other Items	158,174	192,670	(243,238)	155,132	148,089	140,603	132,991
Total EXPENDITURES	388,171	427,093	398,243	390,743	390,743	390,743	390,743
Total BRUSSELS WATER SYSTEM	3,500	0	0	0	0	0	0



SEAFORTH WATER SYSTEM
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
030 Water/Sewer Rates							
3403 Mthly Flat Rates	(616,759)	(627,548)	(627,548)	(627,548)	(627,548)	(627,548)	(627,548)
3404 Metered Rates	(146,954)	(169,034)	(168,034)	(168,034)	(168,034)	(168,034)	(168,034)
Total 030 Water/Sewer Rates	(763,713)	(796,582)	(795,582)	(795,582)	(795,582)	(795,582)	(795,582)
040 User Fees							
3400 Service Recovery Fee	(9,500)	(17,146)	(9,500)	(9,500)	(9,500)	(9,500)	(9,500)
3405 Connections	(42,500)	(27,893)	(42,500)	(42,500)	(42,500)	(42,500)	(42,500)
3500 Rent	(18,649)	(15,751)	(18,649)	(18,649)	(18,649)	(18,649)	(18,649)
Total 040 User Fees	(70,649)	(60,790)	(70,649)	(70,649)	(70,649)	(70,649)	(70,649)
Total REVENUES	(834,362)	(857,372)	(866,231)	(866,231)	(866,231)	(866,231)	(866,231)
EXPENDITURES							
205 Operating							
5000 Operating Exp	11,000	1,004	15,000	15,450	15,913	16,391	16,883
5004 Telecommunications	1,000	300	1,100	1,133	1,167	1,202	1,238
5005 Utilities	60,000	50,267	63,000	64,890	66,837	68,842	70,907
5008 R & M - Bldg	3,000	1,723	3,000	3,090	3,183	3,278	3,376
5009 R & M - Equipment	55,000	57,301	50,000	51,500	53,045	54,636	56,275
5030 Materials	2,500	0	2,500	2,575	2,652	2,732	2,814
5031 Property Taxes	9,444	10,780	9,444	9,727	10,019	10,320	10,629
5300 Consultant/Professional Service	4,250	5,332	6,000	6,180	6,365	6,556	6,753
5301 Insurance	3,925	3,482	3,737	3,924	4,120	4,326	4,542
5303 Contracted Services	281,778	237,860	287,414	296,036	304,917	314,065	323,487
7000 Chrg from Administration	12,881	12,881	14,852	15,372	15,910	16,466	17,043
7005 Chrg from Water/Waste Water Adm	157,834	157,834	119,422	120,468	124,076	127,851	131,740
Total 205 Operating	602,612	538,764	575,469	590,345	608,204	626,665	645,687

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VANASTRA WATER SYSTEM
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
030 Water/Sewer Rates							
3404 Metered Rates	(256,958)	(261,133)	(261,133)	(261,133)	(261,133)	(261,133)	(261,133)
Total 030 Water/Sewer Rates	(256,958)	(261,133)	(261,133)	(261,133)	(261,133)	(261,133)	(261,133)
040 User Fees							
3400 Service Recovery Fee	0	(125)	0	0	0	0	0
3405 Connections	(2,500)	0	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
3500 Rent	(9,600)	(9,600)	(9,600)	(9,600)	(9,600)	(9,600)	(9,600)
Total 040 User Fees	(12,100)	(9,725)	(12,100)	(12,100)	(12,100)	(12,100)	(12,100)
Total REVENUES	(269,058)	(270,858)	(273,233)	(273,233)	(273,233)	(273,233)	(273,233)
EXPENDITURES							
205 Operating							
5000 Operating Exp	500	2,689	7,500	7,725	7,957	8,195	8,441
5004 Telecommunications	200	98	300	309	318	328	338
5005 Utilities	15,664	17,634	17,230	17,747	18,279	18,828	19,392
5008 R & M - Bldg	1,000	281	1,000	1,030	1,061	1,093	1,125
5009 R & M - Equipment	4,000	8,913	4,000	4,120	4,244	4,371	4,502
5030 Materials	89,903	85,515	94,398	97,320	103,195	106,390	109,686
5031 Property Taxes	3,142	2,036	3,142	3,613	4,155	4,779	5,495
5301 Insurance	1,134	1,006	1,080	1,134	1,190	1,250	1,312
5303 Contracted Services	52,005	51,846	54,605	58,154	61,062	64,115	67,321
7000 Chrg from Administration	2,342	2,342	2,700	2,795	2,893	2,994	3,099
7005 Chrg from Water/Waste Water Adm	28,601	28,601	27,713	21,903	22,559	23,246	23,953
Total 205 Operating	198,491	200,961	213,668	215,850	226,913	235,589	244,664



VANASTRA WATER SYSTEM
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
220 Other Items							
9100 Transfer to Reserves	70,567	69,897	59,565	57,383	46,320	37,644	28,569
Total 220 Other Items	70,567	69,897	59,565	57,383	46,320	37,644	28,569
Total EXPENDITURES	269,058	270,858	273,233	273,233	273,233	273,233	273,233
Total VANASTRA WATER SYSTEM	0	0	0	0	0	0	0



BRUSSELS SANITARY SEWER
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
025 Other Municipalities							
3300 Other Municipality	(33,100)	(34,285)	(34,285)	(34,285)	(34,285)	(34,285)	(34,285)
Total 025 Other Municipalities	(33,100)	(34,285)	(34,285)	(34,285)	(34,285)	(34,285)	(34,285)
030 Water/Sewer Rates							
3403 Mthly Flat Rates	(252,653)	(258,945)	(258,945)	(258,945)	(258,945)	(258,945)	(258,945)
3404 Metered Rates	(15,480)	(14,818)	(14,818)	(14,818)	(14,818)	(14,818)	(14,818)
Total 030 Water/Sewer Rates	(268,133)	(273,763)	(273,763)	(273,763)	(273,763)	(273,763)	(273,763)
040 User Fees							
3405 Connections	(15,000)	(21,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
3500 Rent	(2,262)	(2,262)	(2,262)	(2,262)	(2,262)	(2,262)	(2,262)
Total 040 User Fees	(17,262)	(23,262)	(17,262)	(17,262)	(17,262)	(17,262)	(17,262)
Total REVENUES	(318,495)	(331,310)	(325,310)	(325,310)	(325,310)	(325,310)	(325,310)
EXPENDITURES							
205 Operating							
5005 Utilities	44,837	45,918	49,321	50,801	52,325	53,894	55,511
5008 R & M - Bldg	8,800	18	2,500	2,575	2,652	2,732	2,814
5009 R & M - Equipment	16,000	12,203	16,000	6,180	6,365	6,556	6,753
5031 Property Taxes	12,918	16,091	12,918	13,305	13,705	14,116	14,539
5301 Insurance	7,836	6,951	7,459	7,832	8,224	8,635	9,067
5303 Contracted Services	95,962	86,454	97,882	100,818	103,843	106,958	110,167
7000 Chrg from Administration	4,684	4,684	5,401	5,590	5,785	5,988	6,197
7005 Chrg from Water/Waste Water Adm	57,084	57,084	43,426	43,807	45,119	46,491	47,905
Total 205 Operating	248,121	229,403	234,907	230,908	238,018	245,370	252,953

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
215 Capital							
8025 Capital - Bldg Renovations	0	26,727	0	0	0	0	0
8060 Reconstruction	0	5,788	0	0	0	0	0
Total 215 Capital	0	32,515	0	0	0	0	0
220 Other Items							
9100 Transfer to Reserves	70,374	101,907	90,403	94,402	87,292	79,940	72,357
9500 Transfer from Reserves	0	(32,515)	0	0	0	0	0
Total 220 Other Items	70,374	69,392	90,403	94,402	87,292	79,940	72,357
Total EXPENDITURES	318,495	331,310	325,310	325,310	325,310	325,310	325,310
Total BRUSSELS SANITARY SEWER SYSTEM	0	0	0	0	0	0	0



SEAFORTH SANITARY SEWER
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
030 Water/Sewer Rates							
3403 Mthly Flat Rates	(603,393)	(618,043)	(627,529)	(627,529)	(627,529)	(627,529)	(627,529)
3404 Metered Rates	(141,434)	(165,216)	(165,216)	(165,216)	(165,216)	(165,216)	(165,216)
Total 030 Water/Sewer Rates	(744,827)	(783,259)	(792,745)	(792,745)	(792,745)	(792,745)	(792,745)
040 User Fees							
3400 Service Recovery Fee	(1,000)	(1,484)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
3405 Connections	(45,000)	(33,131)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)
3500 Rent	(8,736)	(8,736)	(8,736)	(8,736)	(8,736)	(8,736)	(8,736)
Total 040 User Fees	(54,736)	(43,351)	(54,736)	(54,736)	(54,736)	(54,736)	(54,736)
045 Interest							
3601 Investment Interest	(45,836)	(45,836)	(45,836)	(45,836)	(45,836)	(45,836)	(45,836)
Total 045 Interest	(45,836)	(45,836)	(45,836)	(45,836)	(45,836)	(45,836)	(45,836)
Total REVENUES	(845,399)	(872,446)	(893,317)	(893,317)	(893,317)	(893,317)	(893,317)
EXPENDITURES							
205 Operating							
5000 Operating Exp	500	464	6,000	6,180	6,365	6,556	6,753
5004 Telecommunications	3,299	3,902	3,500	3,605	3,713	3,824	3,939
5005 Utilities	95,000	97,782	100,000	103,000	106,090	109,273	112,551
5008 R & M - Bldg	2,000	5,536	7,000	7,210	7,426	7,649	7,879
5009 R & M - Equipment	20,000	23,233	15,000	15,450	15,913	16,391	16,883
5031 Property Taxes	33,118	30,022	33,118	34,112	35,135	36,189	37,275
5301 Insurance	12,613	11,189	12,007	12,608	13,238	13,900	14,595
5303 Contracted Services	254,108	203,283	259,191	266,967	274,976	283,225	291,722
7000 Chrg from Administration	10,930	10,930	12,602	13,043	13,500	13,972	14,461
7005 Chrg from Water/Waste Water Adm	132,543	132,543	101,334	102,222	105,283	108,486	111,786
Total 205 Operating	564,111	518,884	549,752	564,397	581,639	599,465	617,844



**SEAFORTH SANITARY SEWER
5 Year Budget Forecast
2024 - 2028**

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
215 Capital							
8055 Capital - Infrastructure-W/WW	600,000	583,624	0	0	230,805	0	0
Total 215 Capital	600,000	583,624	0	0	230,805	0	0
220 Other Items							
9100 Transfer to Reserves	281,288	353,562	343,565	328,920	311,678	293,852	275,473
9500 Transfer from Reserves	(600,000)	(583,624)	0	0	(230,805)	0	0
Total 220 Other Items	(318,712)	(230,062)	343,565	328,920	80,873	293,852	275,473
Total EXPENDITURES	845,399	872,446	893,317	893,317	893,317	893,317	893,317
Total SEAFORTH SANITARY SEWER SYSTEM	0	0	0	0	0	0	0



VANASTRA SANITARY SEWER
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
010 Taxation							
3067 WW - Vanastra - Rev-Special Rat	(59,219)	(55,623)	(61,588)	(64,588)	(66,614)	(66,614)	(66,614)
Total 010 Taxation	(59,219)	(55,623)	(61,588)	(64,588)	(66,614)	(66,614)	(66,614)
030 Water/Sewer Rates							
3403 Mthly Flat Rates	(181,844)	(181,732)	(181,844)	(181,844)	(181,844)	(181,844)	(181,844)
Total 030 Water/Sewer Rates	(181,844)	(181,732)	(181,844)	(181,844)	(181,844)	(181,844)	(181,844)
040 User Fees							
3405 Connections	(3,000)	0	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Total 040 User Fees	(3,000)	0	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Total REVENUES	(244,063)	(237,355)	(246,432)	(249,432)	(251,458)	(251,458)	(251,458)
EXPENDITURES							
205 Operating							
5004 Telecommunications	634	702	662	682	702	723	745
5005 Utilities	33,519	31,010	33,519	34,525	35,560	36,627	37,726
5006 Tax Write Offs	200	0	200	206	212	218	225
5008 R & M - Bldg	1,000	153	1,000	1,030	1,061	1,093	1,125
5009 R & M - Equipment	15,780	17,276	15,000	15,450	15,914	16,390	16,882
5031 Property Taxes	3,703	3,413	3,703	3,814	3,928	4,046	4,168
5301 Insurance	4,407	3,909	4,195	4,405	4,625	4,856	5,099
5303 Contracted Services	61,701	44,275	62,935	64,823	66,768	68,771	70,834
7000 Chrg from Administration	5,491	5,491	6,331	6,553	6,782	7,019	7,265
7005 Chrg from Water/Waste Water Adm	25,430	25,430	50,908	51,354	52,892	54,501	56,159
Total 205 Operating	151,865	131,659	178,453	182,842	188,444	194,244	200,228



VANASTRA SANITARY SEWER
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
220 Other Items							
9100 Transfer to Reserves	95,198	105,696	67,979	66,590	63,014	57,214	51,230
Total 220 Other Items	95,198	105,696	67,979	66,590	63,014	57,214	51,230
Total EXPENDITURES	247,063	237,355	246,432	249,432	251,458	251,458	251,458
Total VANASTRA SANITARY SEWER SYSTEM	3,000	0	0	0	0	0	0



**FIRE ADMINISTRATION
5 Year Budget Forecast
2024 - 2028**

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
Grants - Other	0	(2,635)	0	0	0	0	0
025 Other Municipalities							
3300 Other Municipality	(79,746)	(113,671)	(101,034)	(103,157)	(106,753)	(110,429)	(114,138)
3302 Other Municipal - Capital Levy	0	0	(49,500)	0	0	0	0
Total 025 Other Municipalities	(79,746)	(113,671)	(150,534)	(103,157)	(106,753)	(110,429)	(114,138)
040 User Fees							
3400 Service Recovery Fee	(300)	(200)	(300)	(300)	(300)	(300)	(300)
Total 040 User Fees	(300)	(200)	(300)	(300)	(300)	(300)	(300)
Total REVENUES	(80,046)	(116,506)	(150,834)	(103,457)	(107,053)	(110,729)	(114,438)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	118,369	115,938	132,867	136,853	140,959	145,187	149,543
4750 Benefits	29,028	33,174	35,042	36,307	37,395	38,517	39,671
Total 200 Salaries & Benefits	147,397	149,112	167,909	173,160	178,354	183,704	189,214
205 Operating							
5001 Travel, Expenses & Mileage	0	1,954	2,000	500	500	500	500
5002 Training/Seminars/Conferences	3,000	322	3,500	4,000	4,500	5,000	5,500
5004 Telecommunications	350	739	761	784	807	832	857
5009 R & M - Equipment	500	0	500	500	500	500	500
5010 R & M - Vehicle	1,000	0	1,200	1,400	1,600	1,800	1,900
5013 Advertising	1,000	978	1,200	1,400	1,600	1,800	2,000
5017 Office/Meeting Supplies	250	246	300	350	400	450	500
5020 Fuel/Oil/Lubricants	3,000	4,072	4,200	4,300	4,400	4,500	4,600
5021 Memberships/Dues/Subscriptions	500	365	600	700	800	900	1,000
5039 Emergency Events	1,000	0	1,000	1,000	1,000	1,000	1,000
5300 Bluewater / Hensall	100,000	115,150	120,000	125,000	130,000	135,000	140,000



**FIRE ADMINISTRATION
5 Year Budget Forecast
2024 - 2028**

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
5301 Insurance	1,495	1,326	1,423	1,494	1,569	1,647	1,730
5303 Seafoth / Brussels	80,000	80,000	80,000	80,000	80,000	80,000	80,000
5601 Rent - Equipment	6,975	6,975	6,975	6,975	6,975	6,975	6,975
6000 Program Exp HE	3,000	3,892	4,000	4,250	4,500	4,750	5,000
6001 Program Exp NH	500	2,028	2,000	2,250	2,500	2,750	3,000
6010 Clothing Allowance	1,000	2,306	2,500	1,000	1,000	1,000	1,000
6025 Fire Prevention Officer	17,500	16,862	25,000	27,500	30,000	32,500	35,000
Total 205 Operating	221,070	237,215	257,159	263,403	272,651	281,904	291,062
215 Capital							
8005 Capital - Equipment	0	526	0	0	0	0	0
8020 Capital - Vehicles	0	0	99,000	0	0	0	0
8045 Capital - Study	60,000	0	0	0	0	0	0
Total 215 Capital	60,000	526	99,000	0	0	0	0
220 Other Items							
7500 Charge to Other Job	(114,453)	(114,453)	(124,035)	(128,407)	(134,253)	(140,180)	(146,138)
9100 Transfer to Reserves	0	0	300,000	300,000	300,000	900,000	800,000
9500 Transfer from Reserves	(60,000)	0	(25,000)	0	0	0	0
Total 220 Other Items	(174,453)	(114,453)	150,965	171,593	165,747	759,820	653,862
Total EXPENDITURES	254,014	272,400	675,033	608,156	616,752	1,225,428	1,134,138
Total HURON EAST FIRE CHIEF	173,968	155,894	524,199	504,699	509,699	1,114,699	1,019,700



FIRE - BRUSSELS STATION
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
025 Other Municipalities							
3300 Other Municipality	(120,425)	(104,674)	(99,504)	(107,573)	(112,344)	(116,608)	(121,109)
3302 Other Municipal - Capital Levy	0	(90,243)	(66,675)	(6,300)	(33,300)	(6,300)	(347,550)
3351 County	0	0	(135,257)	(262,664)	(262,914)	(263,164)	(263,414)
Total 025 Other Municipalities	(120,425)	(194,917)	(301,436)	(376,537)	(408,558)	(386,072)	(732,073)
035 Donations							
3505 Donations	0	(1,270)	(10,000)	0	0	0	0
Total 035 Donations	0	(1,270)	(10,000)	0	0	0	0
040 User Fees							
3400 Service Recovery Fee	(35,000)	(36,278)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
Total 040 User Fees	(35,000)	(36,278)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
050 Other Revenue							
3550 Proceeds from Debenture	(127,500)	0	0	0	0	0	0
Total 050 Other Revenue	(127,500)	0	0	0	0	0	0
Total REVENUES	(282,925)	(232,465)	(346,436)	(411,537)	(443,558)	(421,072)	(767,073)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	69,999	84,504	83,519	84,995	87,545	90,171	92,876
4750 Benefits	12,720	8,795	9,909	10,206	10,512	10,723	11,044
Total 200 Salaries & Benefits	82,719	93,299	93,428	95,201	98,057	100,894	103,920
205 Operating							
5001 Travel, Expenses & Mileage	1,000	810	1,500	1,600	1,700	1,800	1,900
5002 Training/Seminars/Conferences	30,000	27,103	30,000	30,000	30,000	30,000	30,000
5004 Telecommunications	2,500	3,579	3,600	3,700	3,800	3,900	4,000
5005 Utilities	5,000	4,351	9,000	9,500	10,000	10,500	11,000



FIRE - BRUSSELS STATION
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
5008 R & M - Bldg	14,000	4,916	3,713	3,825	3,939	4,057	4,179
5009 R & M - Equipment	5,500	6,005	6,500	7,000	7,500	8,000	8,500
5010 R & M - Vehicle	5,500	3,707	6,000	6,500	7,000	7,500	8,000
5013 Advertising	300	191	1,000	1,100	1,200	1,300	1,400
5017 Office/Meeting Supplies	100	92	150	200	250	300	350
5019 Tools/Equipment Purchase	15,000	18,835	16,000	17,000	18,000	19,000	20,000
5020 Fuel/Oil/Lubricants	2,500	2,417	3,000	3,250	3,500	3,750	4,000
5035 Licenses	700	683	750	800	850	900	900
5301 Insurance	15,794	11,028	16,835	17,426	18,048	18,700	19,385
5601 Rent - Equipment	6,975	6,975	6,975	6,975	6,975	6,975	6,975
6000 Program Exp	11,500	1,297	2,000	2,500	2,500	2,500	2,500
6005 Supplies	0	1,074	1,200	1,300	1,400	1,500	1,600
6006 Mutual Aid	600	837	900	1,000	1,600	1,200	1,300
6007 Dispatch Costs	11,640	10,619	11,955	12,310	12,634	12,780	13,266
6010 Clothing Allowance	2,500	122	3,000	1,500	2,000	2,500	2,500
7015 Chrg from HE Fire Chief	45,781	45,781	49,614	51,363	53,701	56,072	58,455
Total 205 Operating	176,890	150,422	173,692	178,849	186,597	193,234	200,210
210 Debt Repayment							
5800 Debt Pymt - Principal	0	0	87,079	182,174	193,410	205,339	218,004
5900 Debt Pymt - Interest	0	0	28,918	49,820	38,584	26,654	13,990
Total 210 Debt Repayment	0	0	115,997	231,994	231,994	231,993	231,994
215 Capital							
8005 Capital - Equipment	261,334	7,655	81,667	14,000	74,000	14,000	22,333
8020 Capital - Vehicles	0	0	0	0	0	0	750,000
8025 Capital - Bldg Renovations	127,500	200,539	66,500	0	0	0	0
Total 215 Capital	388,834	208,194	148,167	14,000	74,000	14,000	772,333



FIRE - BRUSSELS STATION
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
220 Other Items							
9100 Transfer to Reserves	0	0	0	0	0	0	0
9500 Transfer from Reserves	0	0	(71,492)	(7,700)	(40,700)	(7,700)	(424,783)
Total 220 Other Items	0	0	(71,492)	(7,700)	(40,700)	(7,700)	(424,783)
Total EXPENDITURES	648,443	451,915	459,792	512,344	549,948	532,421	883,674
3540 Financing							
3540 Proceeds from ST Financing	(261,334)	0	0	0	0	0	0
5700 ST Fin. Principal Payment	0	0	20,111	35,785	37,508	98,265	0
5750 ST Fin - Interest Payment	0	0	5,030	7,314	5,592	0	0
Total BRUSSELS FIRE DEPARTMENT	104,184	219,450	138,497	143,906	149,490	209,614	116,601



FIRE - GREY STATION
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
3120 Fed - ICIP	0	(90,334)	0	0	0	0	0
3220 Prov - ICIP	0	(22,583)	0	0	0	0	0
Total REVENUES	0	(112,917)	0	0	0	0	0
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	66,294	62,088	77,267	80,058	82,430	84,934	87,482
4750 Benefits	12,783	6,534	7,773	8,006	8,246	8,493	8,748
Total 200 Salaries & Benefits	79,077	68,622	85,040	88,064	90,676	93,427	96,230
205 Operating							
5001 Travel, Expenses & Mileage	500	421	1,500	1,600	1,700	1,800	1,900
5002 Training/Seminars/Conferences	15,000	8,968	30,000	30,000	30,000	30,000	30,000
5004 Telecommunications	2,200	2,645	2,800	2,800	2,900	3,000	3,100
5005 Utilities	6,000	5,768	6,000	6,250	6,500	6,750	7,000
5008 R & M - Bldg	3,000	4,490	5,000	4,100	4,200	4,300	4,400
5009 R & M - Equipment	8,000	7,111	8,500	8,750	9,000	9,250	9,500
5010 R & M - Vehicle	15,000	4,006	5,000	5,500	6,000	6,500	7,000
5013 Advertising	200	57	1,000	1,500	1,500	1,500	1,500
5017 Office/Meeting Supplies	100	0	100	100	100	100	100
5019 Tools/Equipment Purchase	15,000	13,193	16,000	17,000	18,000	19,000	20,000
5020 Fuel/Oil/Lubricants	4,500	1,513	4,000	4,250	4,500	4,750	5,000
5035 Licenses	700	683	750	800	850	900	900
5301 Insurance	16,035	11,250	17,073	17,677	18,310	18,976	19,675
6000 Program Exp	11,200	3,406	3,300	2,500	2,500	2,500	2,500
6006 Mutual Aid	1,200	837	900	1,000	1,100	1,200	1,300
6007 Dispatch Costs	11,640	10,619	11,955	12,310	12,634	12,780	13,266



FIRE - GREY STATION
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
6010 Clothing Allowance	1,000	3,895	1,500	2,000	2,000	2,000	2,500
7015 Chrg from HE Fire Chief	22,891	22,891	24,807	25,681	26,851	28,036	29,228
Total 205 Operating	134,166	101,753	140,185	143,818	148,645	153,342	158,869
215 Capital							
8005 Capital - Equipment	243,335	8,680	82,767	14,000	74,000	14,000	22,333
8020 Capital - Vehicles	25,000	22,778	0	0	0	0	0
Total 215 Capital	268,335	31,458	82,767	14,000	74,000	14,000	22,333
220 Other Items							
9100 Transfer to Reserves	0	0	0	0	0	0	0
9500 Transfer from Reserves	0	0	(82,767)	(14,000)	(74,000)	(14,000)	(22,333)
Total 220 Other Items	0	0	(82,767)	(14,000)	(74,000)	(14,000)	(22,333)
Total EXPENDITURES	481,578	201,833	225,225	231,882	239,321	246,769	255,099
3540 Financing							
3540 Proceeds from ST Financing	(268,335)	0	0	0	0	0	0
5700 ST Fin. Principal Payment	0	0	20,111	35,785	37,508	98,265	0
5750 ST Fin - Interest Payment	0	0	5,030	7,314	5,592	0	0
Total GREY FIRE DEPARTMENT	213,243	88,916	250,366	274,981	282,421	345,034	255,099



FIRE - SEAFORTH STATION
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
005 Prior Year (Surplus)/Deficit							
2700 Surplus - General	64,971	67,849	67,849	67,849	67,849	67,849	67,849
Total 005 Prior Year (Surplus)/Deficit	64,971	67,849	67,849	67,849	67,849	67,849	67,849
025 Other Municipalities							
3300 Other Municipality	(18,611)	(18,611)	(21,628)	(21,504)	(22,303)	(23,140)	(23,975)
3302 Other Municipal - Capital Levy	0	0	(8,487)	(4,288)	(4,958)	(37,118)	(4,846)
Total 025 Other Municipalities	(18,611)	(18,611)	(30,115)	(25,792)	(27,261)	(60,258)	(28,821)
035 Donations							
3505 Donations	0	(2,000)	0	0	0	0	0
040 User Fees							
3400 Service Recovery Fee	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
3525 Rev - Rent - Solar	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
Total 040 User Fees	(56,200)	(56,200)	(56,200)	(56,200)	(56,200)	(56,200)	(56,200)
Total REVENUES	(9,840)	(8,962)	(18,466)	(14,143)	(15,612)	(48,609)	(17,172)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	112,395	133,324	128,610	132,468	136,442	140,535	144,751
4750 Benefits	34,203	7,737	14,333	14,763	15,206	15,662	16,132
Total 200 Salaries & Benefits	146,598	141,061	142,943	147,231	151,648	156,197	160,883
205 Operating							
5001 Travel, Expenses & Mileage	1,000	1,162	1,500	1,600	1,700	1,800	1,900
5002 Training/Seminars/Conferences	15,000	75	30,000	30,000	30,000	30,000	30,000
5003 Marketing & Promotion	1,000	57	1,000	1,500	1,500	1,500	1,500
5004 Telecommunications	2,300	2,357	2,500	2,500	2,600	2,700	2,800
5005 Utilities	7,700	7,336	8,500	9,000	9,500	10,000	10,500



FIRE - SEAFORTH STATION
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
5008 R & M - Bldg	5,000	4,172	5,200	5,200	5,300	5,400	5,500
5009 R & M - Equipment	10,000	6,776	10,500	11,000	11,500	12,000	12,500
5010 R & M - Vehicle	16,000	34,643	32,000	32,000	32,000	33,000	34,000
5017 Office/Meeting Supplies	500	225	500	500	500	500	500
5019 Tools/Equipment Purchase	15,000	24,806	16,000	17,000	18,000	19,000	20,000
5020 Fuel/Oil/Lubricants	5,000	4,243	5,000	5,250	5,500	5,750	6,000
5035 Licenses	700	761	800	800	850	900	900
5301 Insurance	22,166	19,664	26,102	27,157	28,265	29,429	30,650
5601 Rent - Equipment	6,975	6,975	6,975	6,975	6,975	6,975	6,975
6000 Program Exp	11,500	2,072	15,000	2,500	2,500	2,500	2,500
6006 Mutual Aid	1,375	837	1,400	1,925	1,450	1,475	1,500
6007 Dispatch Costs	11,640	10,619	11,955	12,310	12,634	12,780	13,246
6010 Clothing Allowance	2,500	281	3,000	1,500	2,000	2,500	2,500
7000 Chrg from Administration	3,088	3,088	3,364	3,482	3,604	3,730	3,860
7015 Chrg from HE Fire Chief	45,781	45,781	49,614	51,363	53,701	56,072	58,455
8500 Amortization	7,360	7,360	7,360	7,360	7,360	7,360	7,360
Total 205 Operating	191,585	183,290	238,270	230,922	237,439	245,371	253,146
215 Capital							
8005 Capital - Equipment	278,644	7,550	126,667	14,000	74,000	54,000	22,333
8020 Capital - Vehicles	0	0	0	0	0	500,000	0
8025 Capital - Bldg Renovations	0	27,908	0	50,000	0	0	50,000
Total 215 Capital	278,644	35,458	126,667	64,000	74,000	554,000	72,333
220 Other Items							
9100 Transfer to Reserves	0	0	0	0	0	0	0
9500 Transfer from Reserves	(7,360)	(7,360)	(125,540)	(67,072)	(76,402)	(524,242)	(74,847)
Total 220 Other Items	(7,360)	(7,360)	(125,540)	(67,072)	(76,402)	(524,242)	(74,847)
Total EXPENDITURES	609,467	352,449	382,340	375,081	386,685	431,326	411,515



FIRE - SEAFORTH STATION
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
3540 Financing							
3541 Proceeds from ST Financing	(278,644)	0	0	0	0	0	0
5701 ST Fin. Principal Payment	0	0	20,110	35,785	37,506	98,265	0
5750 ST Fin - Interest Payment	0	0	5,030	7,314	5,592	0	0
Total SEAFORTH FIRE AREA	320,983	343,487	389,014	404,037	414,171	480,982	394,343
Less: Outstanding Deficit:	64,971	67,849	67,849	67,849	67,849	67,849	67,849
LEVY:	256,012	275,638	321,165	336,188	346,322	413,133	326,494



POLICING
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
020 Provincial							
3201 Police Credits	(10,000)	(12,513)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total REVENUES	(10,000)	(12,513)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
EXPENDITURES							
205 Operating							
5004 Telecommunications	3,144	3,081	3,276	3,346	3,419	3,492	3,565
5005 Utilities	2,457	2,034	2,702	2,973	3,270	3,596	3,704
5006 Tax Write Offs	8,500	(351)	0	0	0	0	0
5007 Janitorial Expenses	2,798	2,060	2,921	2,985	3,051	3,118	3,212
5031 Property Taxes	981	743	981	981	981	981	981
5303 Contracted Services	1,639,613	1,371,683	1,647,114	1,677,010	1,727,320	1,779,140	1,832,514
5600 Rent - Bldg	6,280	6,280	6,356	6,432	6,509	6,587	6,785
6000 Program Exp	0	3,248	3,550	3,657	3,766	3,879	3,996
Total 205 Operating	1,663,773	1,388,778	1,666,900	1,697,384	1,748,316	1,800,793	1,854,757
Total POLICING	1,653,773	1,376,265	1,656,900	1,687,384	1,738,316	1,790,793	1,844,757



CONSERVATION AUTHORITY
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
EXPENDITURES							
205 Operating							
6000 Program Exp							
230-150 Conservation Authorities - Ausable-Bayfield Conservation	78,164	76,111	70,590	72,672	74,814	77,021	79,331
230-200 Conservation Authorities - Maitland Valley Conservation	197,997	194,807	212,145	222,752	233,889	245,584	257,863
Total EXPENDITURES	276,161	270,918	282,735	295,424	308,703	322,605	337,194
Total CONSERVATION AUTHORITY	276,161	270,918	282,735	295,424	308,703	322,605	337,194



ANIMAL CONTROL
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
040 User Fees							
3400 Boarding Recovery Fees	0	(1,061)	0	0	0	0	0
3504 Dog Licenses	(31,000)	(29,103)	(31,000)	(31,000)	(31,000)	(31,000)	(31,000)
Total 040 User Fees	(31,000)	(30,164)	(31,000)	(31,000)	(31,000)	(31,000)	(31,000)
EXPENDITURES							
205 Operating							
5001 Travel, Expenses & Mileage	2,200	1,644	2,200	2,283	2,369	2,458	2,551
5300 Dog Catcher	7,100	8,864	10,400	10,739	11,090	11,456	11,834
6000 Livestock Claims	500	1,074	1,500	1,600	1,700	1,800	1,900
6009 Animal Boarding Fees	1,400	1,764	2,000	2,100	2,100	2,100	2,100
Total 205 Operating	11,200	13,346	16,100	16,722	17,259	17,814	18,385
Total ANIMAL CONTROL	(19,800)	(16,818)	(14,900)	(14,278)	(13,741)	(13,186)	(12,615)



BUILDING AND PROPERTY MAINTENANCE COORDINATOR

5 Year Budget Forecast

2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
040 User Fees							
3400 Service Recovery Fee	(42,517)	(34,585)	(54,551)	(56,254)	(57,907)	(59,606)	(61,351)
Total REVENUES	(42,517)	(34,585)	(54,551)	(56,254)	(57,907)	(59,606)	(61,351)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	63,731	73,658	75,221	77,478	79,802	82,196	84,662
4750 Benefits	19,831	21,430	22,686	23,559	24,267	24,996	25,746
Total 200 Salaries & Benefits	83,562	95,088	97,907	101,037	104,069	107,192	110,408
205 Operating							
5001 Travel, Expenses & Mileage	8,000	7,796	8,250	8,500	8,750	9,000	9,250
5004 Telecommunications	250	234	275	300	325	350	375
5019 Tools/Equipment Purchase	2,000	978	2,000	2,000	2,000	2,000	2,000
5020 Fuel/Oil/Lubricants	150	0	150	150	150	150	150
5021 Memberships/Dues/Subscriptions	120	0	120	120	120	120	120
6010 Clothing Allowance	400	0	400	400	400	400	400
Total 205 Operating	10,920	9,008	11,195	11,470	11,745	12,020	12,295
Total EXPENDITURES	94,482	104,096	109,102	112,507	115,814	119,212	122,703
Total BLDG & PROPERTY MAINTENANCE COORDINATOR	51,965	69,511	54,551	56,253	57,907	59,606	61,352



CROSSING GUARDS
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINA	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	21,125	21,921	27,657	28,487	29,341	30,222	31,128
4750 Benefits	4,225	3,488	4,997	5,147	5,301	5,460	5,624
Total 200 Salaries & Benefits	25,350	25,409	32,654	33,634	34,642	35,682	36,752
Total CROSSING GUARDS	25,350	25,409	32,654	33,634	34,642	35,682	36,752



VANASTRA EARLY CHILDHOOD LEARNING CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
025 Other Municipalities							
3300 County - Record of attendance (ROA /ATT)	(145,050)	(41,870)	(36,991)	(36,991)	(36,991)	(36,991)	(36,991)
3350 County - Workforce/PD/R&R	0	(19,062)	(89,000)	(19,000)	(19,000)	(19,000)	(19,000)
3351 County - Health & Safety / Play based funding	(12,000)	(21,354)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
3352 County - Special Funding	0	0	(20,000)	0	(40,000)	0	0
3353 County - Wage Enhancement (WEG)	(26,848)	(37,313)	(26,807)	(26,807)	(26,807)	(26,807)	(26,807)
3354 County - Operating Grant (GOG)	(109,455)	(113,329)	(133,773)	(133,773)	(133,773)	(133,773)	(133,773)
3355 County-Program Assistant	(8,400)	0	0	0	0	0	0
3356 County-CWELCC-Rebate	(2,195)	(236,241)	(233,789)	(233,789)	(233,789)	(233,789)	(233,789)
Total 025 Other Municipalities	(303,948)	(469,169)	(552,360)	(462,360)	(502,360)	(462,360)	(462,360)
035 Donations							
3505 Donations / fundraising	0	(3,584)	0	0	0	0	0
Total 035 Donations	0	(3,584)	0	0	0	0	0
040 User Fees							
3413 Day Care Fees	(228,570)	(199,322)	(201,315)	(203,328)	(205,362)	(207,415)	(209,489)
Total 040 User Fees	(228,570)	(199,322)	(201,315)	(203,328)	(205,362)	(207,415)	(209,489)
Total REVENUES	(532,518)	(672,075)	(753,675)	(665,688)	(707,722)	(669,775)	(671,849)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	514,343	544,204	783,674	806,154	830,339	855,250	880,907
4750 Benefits	152,620	140,355	220,669	227,554	234,380	241,411	248,652
Total 200 Salaries & Benefits	666,963	684,559	1,004,343	1,033,708	1,064,719	1,096,661	1,129,559
205 Operating							
5000 Operating Exp	12,000	21,724	12,000	12,000	12,000	12,000	12,000
5002 Training/Seminars/Conferences	1,000	210	1,038	1,069	1,101	1,134	1,168
5004 Telecommunications	1,410	673	1,463	1,506	1,551	1,597	1,644
5007 Janitorial Expenses	3,210	4,112	3,331	3,430	3,532	3,637	3,746



VANASTRA EARLY CHILDHOOD LEARNING CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
5008 R & M - Bldg	1,500	2,087	2,576	2,638	2,702	2,268	2,336
5009 R & M - Equipment	1,000	0	1,038	1,069	1,101	1,134	1,168
5013 Advertising	300	141	311	320	329	338	348
5017 Office/Meeting Supplies	2,000	1,343	2,076	2,138	2,202	2,268	2,336
5019 Tools/Equipment Purchase	0	112	0	0	0	0	0
5035 Licenses	871	648	2,497	2,518	3,540	2,562	2,585
5600 Rent - Bldg	35,000	25,500	35,292	36,350	37,441	38,564	39,721
6000 Program Exp	2,140	2,551	2,221	2,287	2,355	2,425	2,497
6013 Grocery Exp	24,000	25,636	26,405	27,197	28,013	28,853	29,719
6014 Fundraising Expense	0	1,155	0	0	0	0	0
7000 Chrg from Administration	0	14,139	16,402	16,976	17,571	18,186	18,822
Total 205 Operating	84,431	100,031	106,650	109,498	113,438	114,966	118,090
215 Capital							
8005 Capital - Equipment	12,000	0	0	0	100,000	0	0
8025 Capital - Bldg Renovations	0	35,261	20,000	0	0	0	0
Total 215 Capital	12,000	35,261	20,000	0	100,000	0	0
220 Other Items							
9500 Transfer from Reserves	0	(26,900)	0	0	(60,000)	0	0
Total 220 Other Items	0	(26,900)	0	0	(60,000)	0	0
Total EXPENDITURES	763,394	792,951	1,130,993	1,143,206	1,218,157	1,211,627	1,247,649
Total VANASTRA EARLY CHILDHOOD LEARNING CENTRE	230,876	120,876	377,318	477,518	510,435	541,852	575,800



BMG COMMUNITY CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
005 Prior Year (Surplus)/Deficit							
2700 Deficit - General	222,375	222,375	207,550	192,725	118,600	59,300	0
2701 Capital Deficit - Pledges			770,450	496,550	237,650		
Total 005 Prior Year (Surplus)/Deficit	222,375	222,375	978,000	689,275	356,250	59,300	0
010 Taxation							
3029 Levy - Special	0	0	0	(59,300)	(59,300)	(59,300)	0
015 Federal							
3120 Fed - ICIP	0	(1,377,173)	0	0	0	0	0
020 Provincial							
3220 Prov - ICIP	0	(1,147,529)	0	0	0	0	0
025 Other Municipalities							
3300 Other Municipality	(75,560)	(75,560)	(86,919)	(77,751)	(80,071)	(80,053)	(94,836)
3301 Other Municipality-Special Lev	(14,825)	(14,825)	(14,825)	(14,825)	0	0	0
3302 Other Municipal - Capital Levy	0	(469,900)	(44,400)	(35,000)	(10,000)	(10,000)	(20,000)
Total 025 Other Municipalities	(90,385)	(560,285)	(146,144)	(127,576)	(90,071)	(90,053)	(114,836)
035 Donations							
3505 Donations	(282,500)	(279,400)	(274,000)	(259,000)	(237,750)	(100)	(100)
Total 035 Donations	(282,500)	(279,400)	(274,000)	(259,000)	(237,750)	(100)	(100)
040 User Fees							
3400 Service Recovery Fee	(5,500)	(6,333)	(8,109)	(5,880)	(6,056)	(6,237)	(6,424)
3411 Sales - Liquor	(25,000)	(22,084)	(30,000)	(31,140)	(32,074)	(33,036)	(34,027)
3414 Admissions	(7,200)	(3,075)	(7,473)	(7,696)	(7,926)	(8,163)	(8,408)
3415 Vending Machines/Booth	(2,700)	(2,349)	(2,800)	(2,802)	(2,886)	(2,972)	(3,061)
3416 Sign Boards	(2,000)	(2,100)	(24,500)	(2,590)	(2,660)	(2,800)	(3,000)



BMG COMMUNITY CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
3417 Lessons	(9,000)	(6,381)	(25,445)	(25,828)	(26,219)	(26,619)	(27,028)
3500 Rent	(3,500)	(6,285)	(5,170)	(5,609)	(5,483)	(5,947)	(5,812)
3508 Rent - Minor Hockey	(55,000)	(65,695)	(45,000)	(72,000)	(48,000)	(78,000)	(52,000)
3509 Rent - Ind/Old Timer	(2,650)	(7,511)	(4,000)	(4,100)	(4,200)	(4,300)	(4,500)
3510 Rent - Curling	(5,900)	(7,466)	(7,700)	(7,900)	(8,100)	(8,300)	(8,500)
3511 Rent - Ringette/Figure Skating	(9,100)	(11,117)	(7,600)	(11,700)	(8,100)	(12,500)	(8,600)
3512 Rent - Broomball	(3,000)	(4,388)	(4,500)	(4,600)	(4,700)	(4,800)	(4,900)
3515 Rent - Auditorium/Hall	(8,000)	(14,315)	(11,100)	(11,400)	(11,700)	(12,100)	(12,500)
3516 Special Events	(2,000)	(3,676)	(3,253)	(3,350)	(3,450)	(3,553)	(3,659)
3524 Rent - Fitness Room	0	0	(7,000)	(14,360)	(14,731)	(15,113)	(15,506)
Total 040 User Fees	(140,550)	(162,775)	(193,650)	(210,955)	(186,285)	(224,440)	(197,925)
Total REVENUES	(291,060)	(3,304,787)	364,206	32,444	(217,156)	(314,593)	(312,861)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	216,793	198,640	275,690	244,148	251,702	259,456	267,450
4050 Honorariums	1,000	907	0	0	0	0	0
4750 Benefits	57,491	55,347	71,990	61,513	63,424	65,090	67,274
Total 200 Salaries & Benefits	275,284	254,894	347,680	305,661	315,126	324,546	334,724
205 Operating							
5001 Travel, Expenses & Mileage	1,000	215	519	534	550	566	582
5002 Training/Seminars/Conferences	1,000	45	2,538	1,069	1,101	1,134	1,168
5004 Telecommunications	1,750	1,931	2,014	2,067	2,122	2,179	2,238
5005 Utilities	91,000	64,560	81,929	96,234	88,129	101,688	93,559
5007 Janitorial Expenses	3,000	6,576	8,000	8,240	8,487	8,741	9,000
5008 R & M - Bldg	41,500	37,691	40,950	60,039	42,484	52,957	43,460
5009 R & M - Equipment	30,500	10,505	33,140	33,112	34,105	35,128	36,181
5013 Advertising	1,000	493	1,019	1,484	1,080	1,111	1,143



BMG COMMUNITY CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
5017 Office/Meeting Supplies	2,000	1,074	1,200	1,250	1,300	1,350	1,400
5020 Fuel/Oil/Lubricants	2,500	2,864	3,217	3,312	3,411	3,512	3,617
5021 Memberships/Dues/Subscriptions	350	0	363	373	384	395	406
5028 Signs/Safety Devices	200	0	207	213	219	225	231
5035 Licenses	200	81	207	963	219	225	231
5036 Vending/Booth Supplies	2,000	2,109	2,076	2,138	2,202	2,268	2,336
5037 Hall Supplies	4,000	909	4,152	4,276	4,404	4,536	4,672
5038 Liquor Supplies	20,000	19,512	20,760	21,382	22,023	22,683	23,363
5039 Special Events	1,000	1,356	1,038	1,069	1,101	1,134	1,168
5301 Insurance	16,608	21,831	23,428	24,599	25,829	27,121	28,477
5303 Contracted Services	11,000	11,452	11,418	11,760	12,112	12,475	12,849
6005 Supplies	900	3,475	4,501	4,075	4,151	4,230	4,311
6010 Clothing Allowance	400	150	715	427	439	452	465
7000 Chrg from Administration	4,675	0	5,117	5,296	5,481	5,673	5,872
8500 Amortization	6,482	6,482	6,482	6,482	6,482	6,482	6,482
Total 205 Operating	243,065	193,311	254,990	290,394	267,815	296,265	283,211
210 Capital Financing							
Proceeds from Debenture		(1,889,700)					
5800 Debt Pymt - Principal	0	0	56,896	59,765	62,778	65,943	69,268
5900 Debt Pymt - Interest	0	22,345	93,408	90,539	87,526	84,360	81,036
Total 210 Debt Repayment	0	22,345	150,304	150,304	150,304	150,303	150,304
215 Capital							
8005 Capital - Equipment	41,600	6,682	222,000	175,000	50,000	0	100,000
8025 Capital - Bldg Renovations	499,841	6,387,973	0	0	0	50,000	0
Total 215 Capital	541,441	6,394,655	222,000	175,000	50,000	50,000	100,000



BMG COMMUNITY CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
220 Other Items							
9100 Transfer to Reserves	349,067	278,550	273,900	258,900	237,650	0	0
9500 Transfer from Reserves	(521,034)	(1,008,608)	(457,982)	(405,382)	(284,132)	(46,482)	(86,482)
Total 220 Other Items	(171,967)	(730,058)	(184,082)	(146,482)	(46,482)	(46,482)	(86,482)
Total EXPENDITURES	887,823	6,135,147	790,892	774,877	736,763	774,632	781,757
Total BMG COMMUNITY CENTRE	596,763	940,660	1,155,098	807,321	519,607	460,039	468,896
Less: Outstanding Deficit:	207,550	207,550	689,275	356,250	59,300	0	0
LEVY(Including special levy):	389,213	733,110	465,823	510,371	519,607	519,339	468,896



S&D COMMUNITY CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINAR	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
005 Prior Year (Surplus)/Deficit							
2700 Surplus - General	117,960	117,960	114,814	111,668	72,348	36,174	0
Total 005 Prior Year (Surplus)/Deficit	117,960	117,960	114,814	111,668	72,348	36,174	0
010 Taxation							
3029 Levy - Special	0	0	0	(36,174)	(36,174)	(36,174)	0
025 Other Municipalities							
3300 Other Municipality	(31,791)	(31,791)	(33,707)	(35,359)	(35,901)	(37,617)	(38,439)
3301 Other Municipality-Special Lev	(3,146)	(3,146)	(3,146)	(3,146)	0	0	0
3302 Other Municipal - Capital Levy	0	0	(121,104)	(15,660)	(16,095)	(17,400)	(4,350)
Total 025 Other Municipalities	(34,937)	(34,937)	(157,957)	(54,165)	(51,996)	(55,017)	(42,789)
035 Donations							
3505 Donations	0	(1,303)	0	0	0	0	0
040 User Fees							
3410 Sales - Booth	0	987	0	0	0	0	0
3411 Sales - Liquor	(58,000)	(47,712)	(49,500)	(71,000)	(52,300)	(54,100)	(55,700)
3415 Vending Machines/Booth	(2,500)	(3,825)	(4,000)	(4,100)	(4,200)	(4,300)	(4,400)
3416 Sign Boards	(5,550)	(5,700)	(5,900)	(6,000)	(6,100)	(6,200)	(6,000)
3500 Rent	(8,500)	(12,139)	(12,400)	(11,200)	(11,700)	(12,200)	(13,000)
3506 Bldg Permits	(30,000)	(57,488)	(59,000)	(60,700)	(62,500)	(64,000)	(66,000)
3507 Rent - Equip	(7,500)	(9,559)	(9,800)	(10,100)	(10,500)	(10,800)	(11,100)
3508 Rent - Minor Hockey	(56,000)	(63,317)	(65,700)	(67,600)	(69,500)	(72,500)	(74,000)
3509 Rent - Ind/Old Timer	(18,500)	(24,164)	(24,000)	(24,700)	(25,400)	(26,200)	(27,000)
3511 Rent - Ringette/Figure Skating	(2,800)	(3,110)	(3,200)	(3,300)	(3,400)	(3,500)	(3,600)
3512 Rent - Broomball	(9,200)	(21,871)	(22,600)	(23,300)	(24,000)	(24,700)	(25,400)
3514 Rent - Floor/Tables	(2,000)	(3,488)	(3,500)	(3,600)	(3,700)	(3,800)	(3,900)
3515 Rent - Auditorium/Hall	(7,500)	(7,169)	(7,300)	(7,600)	(7,800)	(8,000)	(8,200)
3516 Special Events	(2,000)	(6,312)	(6,500)	(8,700)	(6,900)	(7,100)	(7,300)



S&D COMMUNITY CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINAR	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
3517 Rent - Kitchen/Day Care	(500)	(158)	(150)	(150)	(150)	(150)	(150)
3518 Rent - Victim Services	(2,400)	(1,113)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
Total 040 User Fees	(212,950)	(266,138)	(274,750)	(303,250)	(289,350)	(298,750)	(306,950)
Total REVENUES	(129,927)	(184,418)	(317,893)	(281,921)	(305,172)	(353,767)	(349,739)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	224,320	199,011	262,384	270,939	279,666	288,676	297,974
4050 Honorariums	1,000	192	0	0	0	0	0
4750 Benefits	51,531	55,683	54,739	56,498	58,696	60,550	62,479
Total 200 Salaries & Benefits	276,851	254,886	317,123	327,437	338,362	349,226	360,453
205 Operating							
5001 Travel, Expenses & Mileage	500	517	1,000	1,050	1,100	1,150	2,000
5002 Training/Seminars/Conferences	2,200	1,846	3,000	3,250	3,500	3,750	4,000
5004 Telecommunications	3,800	3,595	3,700	3,800	4,000	4,100	4,200
5005 Utilities	84,500	108,249	126,000	132,000	138,000	145,500	150,000
5007 Janitorial Expenses	15,000	13,740	14,500	15,000	15,400	15,800	16,300
5008 R & M - Bldg	52,000	14,522	32,000	33,000	34,000	35,000	36,000
5009 R & M - Equipment	30,000	46,044	32,000	32,800	28,600	34,500	30,400
5013 Advertising	500	0	1,500	700	700	700	700
5017 Office/Meeting Supplies	700	1,050	1,000	1,000	1,250	1,250	1,300
5020 Fuel/Oil/Lubricants	500	115	700	900	1,150	1,350	1,000
5021 Memberships/Dues/Subscriptions	500	875	500	500	500	500	500
5035 Licenses	500	131	500	1,500	500	500	500
5036 Vending/Booth Supplies	2,000	2,126	2,100	2,500	2,500	2,500	2,700
5037 Hall Supplies	2,500	2,684	2,800	2,900	3,000	3,100	3,200
5038 Liquor Supplies	42,000	31,285	32,000	53,000	34,000	35,000	36,000
5301 Insurance	16,630	14,753	15,832	16,624	17,455	18,328	19,244
5303 Contracted Services	13,500	6,535	7,500	8,000	8,500	9,000	9,500



S&D COMMUNITY CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINAR	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
6000 Program Exp	1,500	0	1,500	6,500	2,000	2,100	2,200
6005 Supplies	250	1,807	1,800	1,900	2,000	2,100	2,200
6010 Clothing Allowance	700	767	1,000	1,000	1,000	1,000	1,500
7000 Chrg from Administration	4,578	4,578	5,011	5,187	5,368	5,556	5,750
8500 Amortization	59,125	59,125	59,125	59,125	59,125	59,125	59,125
Total 205 Operating	333,483	314,344	345,068	382,236	363,648	381,909	388,319
215 Capital							
8005 Capital - Equipment	0	172	42,000	100,000	35,000	0	50,000
8025 Capital - Bldg Renovations	913,000	4,221	1,350,000	80,000	150,000	200,000	0
Total 215 Capital	913,000	4,393	1,392,000	180,000	185,000	200,000	50,000
220 Other Items							
9100 Transfer to Reserves	66,667	66,667	0	0	0	0	0
9500 Transfer from Reserves	(699,567)	(59,125)	(1,330,021)	(223,465)	(228,030)	(241,725)	(104,775)
Total 220 Other Items	(632,900)	7,542	(1,330,021)	(223,465)	(228,030)	(241,725)	(104,775)
Total EXPENDITURES	890,434	581,165	724,170	666,208	658,980	689,410	693,997
3540 Proceeds from ST Financing							
3541 Proceeds from ST Financing	(272,558)	0	0	0	0	0	0
Total 3540 Proceeds from ST Financing	(272,558)	0	0	0	0	0	0
Total SEAFORTH & DISTRICT COMMUNITY CENTRE	487,949	396,747	406,277	384,287	353,808	335,643	344,258
Less outstanding deficit :	114,814	114,814	111,668	72,348	36,174	0	0
LEVY(Including special levy):	369,989	281,933	294,609	348,113	353,808	371,817	344,258



VANASTRA RECREATION CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
015 Federal							
3102 Fed Employment Grant	(4,400)	0	0	0	0	0	0
020 Provincial							
3204 Prov - Trillium Grants	0	(5,200)	0	0	0	0	0
025 Other Municipalities							
3353 Rev - Cnty - In Motion	(500)	(500)	(500)	(500)	(500)	(500)	(500)
035 Donations							
3505 Donations	(3,000)	(27,369)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
040 User Fees							
3401 Project Revenue	(1,500)	0	0	0	0	0	0
3409 Sales	(350)	(42)	(350)	(350)	(350)	(350)	(100)
3414 Admissions	(25,000)	(27,697)	(28,600)	(28,600)	(28,600)	(28,600)	(28,600)
3415 Vending Machines/Booth	0	(208)	(300)	(300)	(300)	(300)	(300)
3417 Lessons	(85,000)	(93,622)	(97,000)	(100,000)	(103,000)	(106,000)	(109,000)
3418 Memberships	(39,000)	(40,336)	(40,400)	(41,600)	(42,800)	(44,000)	(45,300)
3500 Rent	(14,800)	(23,199)	(25,700)	(26,400)	(27,200)	(28,000)	(28,800)
3515 Rent - Auditorium/Hall	(1,500)	(5,565)	(4,800)	(5,000)	5,100	(5,200)	(5,300)
3516 Special Events	(3,000)	(1,484)	(2,700)	(3,300)	(3,600)	(3,900)	(4,200)
3517 Rent - Kitchen/Day Care	(34,000)	(34,000)	(35,292)	(36,350)	(37,441)	(38,564)	(39,721)
3519 Hockey/Day Camp	(31,000)	(19,830)	(25,950)	(26,700)	(27,500)	(28,300)	(29,000)
3525 Rev - Rent - Solar	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
Total 040 User Fees	(236,350)	(247,183)	(262,292)	(269,800)	(266,891)	(284,414)	(291,521)
Total REVENUES	(244,250)	(280,252)	(265,792)	(273,300)	(270,391)	(287,914)	(295,021)



VANASTRA RECREATION CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	271,000	270,220	292,468	301,491	310,794	320,382	330,268
4050 Honorariums	1,000	0	0	0	0	0	0
4750 Benefits	52,343	56,823	65,680	67,665	70,261	72,456	74,724
Total 200 Salaries & Benefits	324,343	327,043	358,148	369,156	381,055	392,838	404,992
205 Operating							
5001 Travel, Expenses & Mileage	100	310	500	500	500	500	500
5002 Training/Seminars/Conferences	2,400	2,157	2,500	3,000	2,500	3,000	2,500
5004 Telecommunications	2,140	2,488	2,310	2,425	2,546	2,673	2,806
5005 Utilities	48,378	50,804	53,130	56,825	60,777	65,004	68,725
5007 Janitorial Expenses	7,500	4,515	9,500	7,700	7,800	7,900	8,000
5008 R & M - Bldg	31,000	28,405	33,525	44,150	38,375	41,600	38,000
5009 R & M - Equipment	5,350	17,178	10,000	21,000	14,000	31,000	18,000
5013 Advertising	1,100	2,737	1,500	1,600	1,700	1,800	1,900
5017 Office/Meeting Supplies	3,000	3,069	3,200	3,400	3,600	3,800	4,000
5021 Memberships/Dues/Subscriptions	400	0	425	450	475	500	525
5028 Signs/Safety Devices	500	0	1,525	550	575	600	625
5039 Special Events	500	6	600	50	700	60	800
5300 Consultant/Professional Service	5,200	4,870	5,500	6,200	6,400	6,600	6,800
5301 Insurance	8,021	7,116	7,637	8,018	8,419	8,840	9,282
5303 Contracted Services	1,132	1,119	2,568	2,748	2,858	2,972	2,018
6000 Program Exp	10,000	8,990	10,500	11,025	11,580	12,155	12,762
6005 Supplies	6,500	13,822	15,033	16,085	17,212	18,072	18,976



VANASTRA RECREATION CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
6008 Expenditure Recoverable	(100)	1,960	(200)	(200)	(200)	(200)	(200)
6027 Specific Grant Project Expense	0	2,908	0	0	0	0	0
6010 Clothing Allowance	1,000	699	1,000	1,000	1,000	1,000	1,000
Total 205 Operating	134,121	153,153	160,753	186,526	180,817	207,876	197,019
215 Capital							
8005 Capital - Equipment	0	2,390	0	0	0	0	0
8025 Capital - Bldg Renovations	55,000	38,529	0	80,000	100,000	80,000	0
Total 215 Capital	55,000	40,919	0	80,000	100,000	80,000	0
220 Other Items							
9100 Transfer to Reserves	69,667	84,667	3,000	3,000	3,000	3,000	3,000
9500 Transfer from Reserves	(58,000)	(43,919)	(3,000)	(83,000)	(103,000)	(83,000)	(3,000)
Total 220 Other Items	11,667	40,748	0	(80,000)	(100,000)	(80,000)	0
Total EXPENDITURES	525,131	561,863	518,901	555,682	561,872	600,714	602,011
Total VANASTRA RECREATION CENTRE	280,881	281,611	253,109	282,382	291,481	312,800	306,990



COMMUNITY SERVICES - ADMINISTRATION, PARKS and HALLS
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
3210 Rev-Grants	0	(2,506)	(85,000)	0	0	0	0
3505 Community Fundraising for Capital	0	0	(57,500)	(20,000)	(25,000)	(25,000)	(25,000)
3600 Interest	0	(253)	0	0	0	0	0
Total REVENUES	0	(2,759)	(142,500)	(20,000)	(25,000)	(25,000)	(25,000)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	27,502	24,614	42,959	39,765	41,652	43,618	45,667
4750 Benefits	5,646	5,135	11,048	9,822	10,260	10,715	11,130
Total 200 Salaries & Benefits	33,148	29,749	54,007	49,587	51,912	54,333	56,797
205 Operating							
5000 Operating Exp							
700-225 Victoria Park(Seaforth)	1,000	1,753	1,300	1,339	1,379	1,422	1,463
711-100 Brussels Homecoming	0	25,005	0	0	0	0	0
713-300 Grey Recreation Boards - Cranbrook Hall	2,000	3,970	2,300	2,300	2,300	2,300	2,300
713-301 Grey Recreation Boards - Moncrieff Hall	0	472	0	0	0	0	0
713-302 Grey Recreation Boards - Ethel Hall	1,000	1,432	1,000	1,000	1,000	1,000	1,000
713-303 Grey Recreation Boards - Ethel Park	1,500	(438)	1,500	1,500	1,500	1,500	1,500
714-400 McKillop Recreation Boards - Winthrop Park	1,000	492	1,000	1,000	1,000	1,000	1,000
714-401 McKillop Recreation Boards - Walton Park	1,000	981	1,000	1,000	1,000	1,000	1,000
714-402 McKillop Recreation Boards - Walton Hall	1,000	469	1,000	1,000	1,000	1,000	1,000
715-500 Vanastra Village Alliance	0	(1,163)	0	0	0	0	0
716-403 St. Columban Soccer Centre St Columban Soccer Park	0	272	0	0	0	0	0
Total 5000 Operating Exp	8,500	33,245	9,100	9,139	9,179	9,222	9,263
5005 Utilities	889	867	933	960	988	1,017	1,047
5008 R & M - Bldg	200	2,539	207	213	219	225	231
5015 Computer Software/Support	0	214	1,225	230	235	240	250
5017 Office/Meeting Supplies	0	599	1,025	643	662	681	701
5020 Fuel/Oil/Lubricants	0	1,658	3,400	3,500	3,600	3,700	3,800
5030 Materials	2,900	3,194	3,114	3,207	3,303	3,402	3,504
6000 Program Exp	6,000	470	8,228	8,414	8,606	8,804	9,008
Total 205 Operating	18,489	42,786	27,232	26,306	26,792	27,291	27,804



COMMUNITY SERVICES - ADMINISTRATION, PARKS and HALLS
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
215 Capital							
8005 Capital - Equipment	17,000	7,502	245,000	135,000	0	0	25,000
8025 Capital - Bldg Renovations	40,000	2,832	0	140,000	75,000	50,000	0
Total 215 Capital	57,000	10,334	245,000	275,000	75,000	50,000	25,000
220 Other Items							
9100 Transfer to Reserves							
700-200 Community Services	25,000	25,000	650,000	250,000	250,000	220,000	150,000
711-704 Brussels Homecoming - Reserves	0	2,506	0	0	0	0	0
Total 9100 Transfer to Reserves	25,000	27,506	650,000	250,000	250,000	220,000	150,000
9500 Transfer from Reserves							
700-100 Parkland Reserves	(32,000)	0	(15,000)	(35,000)	0	0	0
700-200 Community Services Reserves	(25,000)	0	(162,500)	(80,000)	(50,000)	(25,000)	(25,000)
711-704 Brussels Homecoming - Reserves	0	(25,005)	0	0	0	0	0
Total 9500 Transfer from Reserves	(57,000)	(25,005)	(177,500)	(115,000)	(50,000)	(25,000)	(25,000)
Total 220 Other Items	(32,000)	2,501	472,500	135,000	200,000	195,000	125,000
Total EXPENDITURES	76,637	85,370	798,739	485,893	353,704	326,624	234,601
Total COMMUNITY SERVICES	76,637	82,611	656,239	465,893	328,704	301,624	209,601



LIBRARY - BRUSSELS
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
025 Other Municipalities							
3351 County	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
040 User Fees							
3500 Rent	(200)	(543)	(200)	(200)	(200)	(200)	(200)
Total REVENUES	(12,200)	(12,543)	(12,200)	(12,200)	(12,200)	(12,200)	(12,200)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	2,371	2,655	6,004	6,184	6,370	6,561	6,758
4750 Benefits	474	656	1,226	1,263	1,301	1,340	1,380
Total 200 Salaries & Benefits	2,845	3,311	7,230	7,447	7,671	7,901	8,138
205 Operating							
5000 Operating Exp	0	51	0	0	0	0	0
5005 Utilities	4,868	5,511	5,305	5,464	5,627	5,795	5,968
5007 Janitorial Expenses	7,552	5,167	6,500	6,739	6,986	7,240	7,502
5008 R & M - Bldg	2,500	2,895	2,595	2,672	2,752	2,834	2,919
5301 Insurance	632	561	602	632	664	697	732
Total 205 Operating	15,552	14,185	15,002	15,507	16,029	16,566	17,121
215 Capital							
8025 Capital - Bldg Renovations	0	6,233	0	62,000	0	0	0
Total 215 Capital	0	6,233	0	62,000	0	0	0
220 Other Items							
9500 Transfer from Reserves	0	0	0	(62,000)	0	0	0
Total 220 Other Items	0	0	0	(62,000)	0	0	0
Total EXPENDITURES	18,397	23,729	22,232	22,954	23,700	24,467	25,259
Total BRUSSELS LIBRARY	6,197	11,186	10,032	10,754	11,500	12,267	13,059



LIBRARY - SEAFORTH
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
025 Other Municipalities							
3351 County	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	2,371	2,065	6,004	6,184	6,370	6,561	6,758
4750 Benefits	474	657	1,226	1,263	1,301	1,340	1,380
Total 200 Salaries & Benefits	2,845	2,722	7,230	7,447	7,671	7,901	8,138
205 Operating							
5005 Utilities	6,324	5,944	6,892	7,098	7,310	7,529	7,754
5007 Janitorial Expenses	2,650	2,150	2,750	2,832	2,916	3,003	3,093
5008 R & M - Bldg	1,000	4,807	1,038	1,069	1,101	1,134	1,168
5301 Insurance	1,455	1,288	1,382	1,451	1,524	1,600	1,680
5303 Contracted Services	4,600	3,429	4,878	5,024	5,174	5,329	5,488
Total 205 Operating	16,029	17,618	16,940	17,474	18,025	18,595	19,183
Total EXPENDITURES	18,874	20,340	24,170	24,921	25,696	26,496	27,321
Total SEAFORTH LIBRARY	3,874	5,340	9,170	9,921	10,696	11,496	12,321



BRUSSELS MEDICAL DENTAL CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
040 User Fees							
3500 Rent	(34,447)	(22,160)	(24,604)	(44,518)	(44,595)	(44,673)	(45,518)
Total 040 User Fees	(34,447)	(22,160)	(24,604)	(44,518)	(44,595)	(44,673)	(45,518)
045 Interest							
3600 Interest	(500)	(2,961)	(500)	(500)	(500)	(500)	(500)
Total 045 Interest	(500)	(2,961)	(500)	(500)	(500)	(500)	(500)
Total REVENUES	(34,947)	(25,121)	(25,104)	(45,018)	(45,095)	(45,173)	(46,018)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	2,371	2,722	1,000	6,184	6,370	6,561	6,758
4050 Honorariums	0	149	0	0	0	0	0
4750 Benefits	474	0	204	1,263	1,301	1,340	1,380
Total 200 Salaries & Benefits	2,845	2,871	1,204	7,447	7,671	7,901	8,138
205 Operating							
5005 Utilities	5,297	4,824	5,007	5,157	5,312	5,471	5,635
5007 Janitorial Expenses	4,625	3,598	6,986	7,195	7,411	7,634	7,863
5008 R & M - Bldg	10,000	2,254	7,304	10,553	8,810	11,074	9,346
5017 Office/Meeting Supplies	100	53	100	100	100	100	100
5031 Property Taxes	2,745	2,144	2,819	2,969	3,127	3,293	3,467
5301 Insurance	689	611	656	688	723	759	797
5303 Contracted Services	2,763	3,132	0	0	0	0	0
Total 205 Operating	26,219	16,616	22,872	26,662	25,483	28,331	27,208
215 Capital							
8025 Capital - Bldg Renovations	0	0	0	30,000	0	0	0
Total 215 Capital	0	0	0	30,000	0	0	0

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
220 Other Items							
9100 Transfer to Reserves	5,883	5,634	1,028	10,909	11,941	8,941	10,672
9500 Transfer from Reserves	0	0	0	(30,000)	0	0	0
Total 220 Other Items	5,883	5,634	1,028	(19,091)	11,941	8,941	10,672
Total EXPENDITURES	34,947	25,121	25,104	45,018	45,095	45,173	46,018
Total BRUSSELS MEDICAL DENTAL	0	0	0	0	0	0	0



HURON EAST HEALTH CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
040 User Fees							
3500 Rent	(213,592)	(213,582)	(220,512)	(224,922)	(229,421)	(234,010)	(241,920)
3524 Rent - Other	(19,899)	(17,631)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
Total 040 User Fees	(233,491)	(231,213)	(237,512)	(241,922)	(246,421)	(251,010)	(258,920)
Total REVENUES	(233,491)	(231,213)	(237,512)	(241,922)	(246,421)	(251,010)	(258,920)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	44,005	42,283	43,813	45,127	46,482	47,876	49,312
4750 Benefits	7,055	5,348	8,211	8,458	8,719	8,973	9,242
Total 200 Salaries & Benefits	51,060	47,631	52,024	53,585	55,201	56,849	58,554
205 Operating							
5005 Utilities	24,747	20,066	28,255	29,102	29,975	30,874	31,800
5007 Janitorial Expenses	10,778	7,222	11,405	11,746	12,097	13,119	13,511
5008 R & M - Bldg	19,000	19,930	20,241	20,848	21,473	22,117	22,780
5019 Tools/Equipment Purchase	500	814	519	534	550	566	582
5031 Property Taxes	4,317	3,101	4,748	4,985	5,234	5,495	5,769
5301 Insurance	3,970	3,522	3,780	3,969	4,167	4,375	4,594
5303 Contracted Services	8,200	2,351	8,511	8,766	9,028	9,298	9,576
8500 Amortization	29,042	29,042	29,042	29,042	29,042	29,042	29,042
Total 205 Operating	100,554	86,048	106,501	108,992	111,566	114,886	117,654
210 Debt Repayment							
5900 Debt Pymt - Interest	26,633	26,633	24,339	21,968	19,516	16,981	14,943
Total 210 Debt Repayment	26,633	26,633	24,339	21,968	19,516	16,981	14,943
215 Capital							
8025 Capital - Bldg Renovations	0	0	0	150,000	0	0	0
Total 215 Capital	0	0	0	150,000	0	0	0



HURON EAST HEALTH CENTRE
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
220 Other Items							
9100 Transfer to Reserves	55,244	70,901	54,648	57,377	60,138	62,294	67,769
9500 Transfer from Reserves	0	0	0	(150,000)	0	0	0
Total 220 Other Items	55,244	70,901	54,648	(92,623)	60,138	62,294	67,769
Total EXPENDITURES	233,491	231,213	237,512	241,922	246,421	251,010	258,920
Total HURON EAST HEALTH CENTRE	0	0	0	0	0	0	0



BRUSSELS CEMETERY
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
005 Prior Year (Surplus)/Deficit							
2700 Surplus - General	215,823	215,823	200,259	200,259	200,259	200,259	200,259
Total 005 Prior Year (Surplus)/Deficit	215,823	215,823	200,259	200,259	200,259	200,259	200,259
025 Other Municipalities							
3300 Other Municipality	(9,771)	(10,138)	(9,356)	(9,724)	(10,094)	(10,475)	(10,868)
Total 025 Other Municipalities	(9,771)	(10,138)	(9,356)	(9,724)	(10,094)	(10,475)	(10,868)
035 Donations							
3505 Donations	0	(3)	0	0	0	0	0
Total 035 Donations	0	(3)	0	0	0	0	0
040 User Fees							
3409 Sales	0	(2,763)	0	0	0	0	0
3412 Grave Openings	(4,500)	(11,765)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total 040 User Fees	(4,500)	(14,528)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
045 Interest							
3600 Interest	(100)	(701)	(100)	(100)	(100)	(100)	(100)
3601 Investment Interest	(3,767)	(627)	(3,100)	(3,000)	(3,000)	(3,000)	(3,000)
Total 045 Interest	(3,867)	(1,328)	(3,200)	(3,100)	(3,100)	(3,100)	(3,100)
Total REVENUES	197,685	189,826	177,703	177,435	177,065	176,684	176,291
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	29,569	29,880	32,868	33,854	34,870	35,916	36,993
4050 Honorariums	1,709	0	0	0	0	0	0
4750 Benefits	13,009	9,422	10,364	10,675	10,995	11,325	11,665
Total 200 Salaries & Benefits	44,287	39,302	43,232	44,529	45,865	47,241	48,658



BRUSSELS CEMETERY
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
205 Operating							
5000 Operating Exp	5,000	3,372	5,190	5,345	5,505	5,670	5,840
5005 Utilities	492	549	560	576	593	610	628
5008 R & M - Bldg	2,000	210	5,190	5,345	5,505	5,670	5,840
5019 Tools/Equipment Purchase	4,000	273	4,255	4,326	4,455	4,588	4,725
5020 Fuel/Oil/Lubricants	1,441	1,551	1,555	1,601	1,649	1,698	1,748
Total 205 Operating	12,933	5,955	16,750	17,193	17,707	18,236	18,781
Total EXPENDITURES	57,220	45,257	59,982	61,722	63,572	65,477	67,439
Total BRUSSELS CEMETERY	254,905	235,083	237,685	239,157	240,637	242,161	243,730
Less: Outstanding Deficit:	215,823	200,259	200,259	200,259	200,259	200,259	200,259
LEVY:	39,082	34,824	37,426	38,898	40,378	41,902	43,471



CRANBROOK CEMETERY
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
040 User Fees							
3412 Grave Openings	(500)	0	(500)	(500)	(500)	(500)	(500)
Total 040 User Fees	(500)	0	(500)	(500)	(500)	(500)	(500)
045 Interest							
3601 Investment Interest	(150)	0	(150)	(150)	(150)	(150)	(150)
Total 045 Interest	(150)	0	(150)	(150)	(150)	(150)	(150)
Total REVENUES	(650)	0	(650)	(650)	(650)	(650)	(650)
EXPENDITURES							
205 Operating							
5000 Operating Exp	1,900	102	2,024	2,084	2,146	2,210	2,276
5303 Contracted Services	3,500	3,125	3,736	3,847	3,962	4,080	4,202
Total 205 Operating	5,400	3,227	5,760	5,931	6,108	6,290	6,478
Total EXPENDITURES	5,400	3,227	5,760	5,931	6,108	6,290	6,478
Total CRANBROOK CEMETERY	4,750	3,227	5,110	5,281	5,458	5,640	5,828



MT. PLEASANT CEMETERY
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
035 Donations							
3505 Donations	0	(20)	0	0	0	0	0
Total 035 Donations	0	(20)	0	0	0	0	0
040 User Fees							
3409 Sales	(1,400)	(4,205)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)
3412 Grave Openings	(3,000)	(3,100)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Total 040 User Fees	(4,400)	(7,305)	(2,900)	(2,900)	(2,900)	(2,900)	(2,900)
045 Interest							
3601 Investment Interest	(827)	(827)	(600)	(500)	(500)	(500)	(400)
Total 045 Interest	(827)	(827)	(600)	(500)	(500)	(500)	(400)
Total REVENUES	(5,227)	(8,152)	(3,500)	(3,400)	(3,400)	(3,400)	(3,300)
EXPENDITURES							
205 Operating							
5000 Operating Exp	2,527	2,740	2,802	2,886	2,972	3,050	3,141
5303 Contracted Services	2,700	2,800	2,906	2,993	3,082	3,174	3,269
Total 205 Operating	5,227	5,540	5,708	5,879	6,054	6,224	6,410
Total EXPENDITURES	5,227	5,540	5,708	5,879	6,054	6,224	6,410
Total MT PLEASANT (ETHEL) CEMETERY	0	(2,612)	2,208	2,479	2,654	2,824	3,110



CHIEF BUILDING OFFICIAL
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINA	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
040 User Fees							
3506 Bldg Permits	(288,846)	(289,646)	(304,128)	(336,100)	(352,904)	(370,551)	(389,078)
3507 Sign Permits	(105)	(105)	(105)	(105)	(105)	(105)	(105)
3508 Sidewalk Café Permits	(75)	(500)	(275)	(275)	(275)	(275)	(275)
Total 040 User Fees	(289,026)	(290,251)	(304,508)	(336,480)	(353,284)	(370,931)	(389,458)
045 Fines							
3402 Parking Fines	(1,200)	(1,546)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
Total REVENUES	(290,226)	(291,797)	(305,708)	(337,680)	(354,484)	(372,131)	(390,658)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	164,663	125,045	155,904	161,737	166,590	171,587	176,734
4750 Benefits	55,925	35,907	44,402	45,932	47,492	48,865	53,363
Total 200 Salaries & Benefits	220,588	160,952	200,306	207,669	214,082	220,452	230,097
205 Operating							
5001 Travel, Expenses & Mileage	17,100	14,623	17,000	17,510	18,035	18,576	19,133
5002 Training/Seminars/Conferences	3,000	3,068	5,800	5,920	6,044	5,200	6,172
5004 Telecommunications	650	290	850	867	1,778	890	901
5015 Computer Software/Support	5,700	5,760	5,955	5,962	5,970	5,978	5,987
5017 Office/Meeting Supplies	3,000	774	3,500	3,750	4,000	4,225	4,500
5021 Memberships/Dues/Subscriptions	1,500	1,972	1,500	1,600	1,600	1,700	1,700
5300 Consultant/Professional Service	10,000	50	10,000	10,000	12,000	12,000	13,000
5301 Insurance	3,605	5,899	6,330	6,647	6,979	7,328	7,695
5302 By Law Enforcement	25,000	33,523	34,797	35,841	36,916	38,024	39,164
6000 Program Exp	0	71	0	0	0	0	0
6010 Clothing Allowance	450	0	400	400	400	400	400
Total 205 Operating	70,005	66,030	86,132	88,497	93,722	94,321	98,652



CHIEF BUILDING OFFICIAL
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINA	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
215 Capital							
8000 Capital - Computer/Software	0	3,766	0	0	0	0	0
8005 Capital - Equipment	0	0	16,667	0	0	2,200	0
8025 Capital - Bldg Renovations	0	0	30,000	0	0	0	0
Total 215 Capital	0	3,766	46,667	0	0	2,200	0
220 Other Items							
9100 Transfer to Reserves	1,190	0	0	0	5,035	9,657	14,708
9500 Transfer from Reserves	(10,000)	0	(63,034)	(5,833)	0	0	0
Total 220 Other Items	(8,810)	0	(63,034)	(5,833)	5,035	9,657	14,708
Total EXPENDITURES	281,783	230,748	270,071	290,333	312,839	326,630	343,457
Total CBO	(8,443)	(61,049)	(35,637)	(47,347)	(41,645)	(45,501)	(47,201)



BUILDING INSPECTOR
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
025 Other Municipalities							
3300 Other Municipality	(52,562)	(41,603)	(50,931)	(26,351)	0	0	0
Total 025 Other Municipalities	(52,562)	(41,603)	(50,931)	(26,351)	0	0	0
040 User Fees							
3506 Plumbing Inspection fees	(48,600)	(34,961)	(39,254)	(49,564)	(55,164)	(57,404)	(57,404)
3509 Septic inspection fees	(21,000)	(14,938)	(17,750)	(24,900)	(28,500)	(28,500)	(28,500)
3510 Planning App. Comments	(800)	(536)	(670)	(970)	(1,270)	(1,270)	(1,270)
3511 Application Inquiries	0	(876)	(500)	(500)	(500)	(500)	(500)
Total 040 User Fees	(70,400)	(51,311)	(58,174)	(75,934)	(85,434)	(87,674)	(87,674)
Total REVENUES	(122,962)	(92,914)	(109,105)	(102,285)	(85,434)	(87,674)	(87,674)
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	68,383	66,921	78,816	81,189	83,625	86,134	88,717
4750 Benefits	20,691	20,312	23,340	24,349	25,080	25,832	26,607
Total 200 Salaries & Benefits	89,074	87,233	102,156	105,538	108,705	111,966	115,324
205 Operating							
5001 Travel, Expenses & Mileage	7,000	10,522	7,500	8,000	8,500	9,000	9,500
5002 Training/Seminars/Conferences	3,000	45	3,000	3,090	3,183	3,278	3,377
5004 Telecommunications	700	848	1,270	1,304	1,342	1,381	1,424
5015 Computer Software/Support	3,600	0	3,600	3,600	3,600	3,600	3,500
5017 Office/Meeting Supplies	500	0	500	500	500	500	500
5021 Memberships/Dues/Subscriptions	800	118	800	800	800	800	800
5303 Shared Services	26,281	0	25,466	26,351	0	0	0
6010 Clothing Allowance	450	152	450	450	450	450	450
Total 205 Operating	42,331	11,685	42,586	44,095	18,375	19,009	19,551



**BUILDING INSPECTOR
5 Year Budget Forecast
2024 - 2028**

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
215 Capital							
8000 Capital - Computer/Software	0	1,506	0	0	0	2,200	0
8005 Capital - Equipment	0	0	6,667	0	0	0	0
Total 215 Capital	0	1,506	6,667	0	0	2,200	0
220 Other Items							
9500 Transfer from Reserves	0	0	(6,667)	0	0	0	0
Total 220 Other Items	0	0	(6,667)	0	0	0	0
Total EXPENDITURES	131,405	100,424	144,742	149,633	127,080	133,175	134,875
Total BLDG INSPECTOR	8,443	7,510	35,637	47,348	41,646	45,501	47,201



PLANNING AND ZONING
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
040 User Fees							
3419 Rezoning/Minor Variance Fees	(30,000)	(27,551)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
3420 Site Plan Control App.	(3,000)	(152)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
3421 Site Plan Control Amendment App.	0	(500)	0	0	0	0	0
3523 Parkland & Development Chrgs	(8,000)	(9,975)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
Total 040 User Fees	(41,000)	(38,178)	(41,000)	(41,000)	(41,000)	(41,000)	(41,000)
Total REVENUES	(41,000)	(38,178)	(41,000)	(41,000)	(41,000)	(41,000)	(41,000)
EXPENDITURES							
205 Operating							
5013 Advertising	1,000	0	1,000	1,000	1,000	1,000	1,000
5303 Contracted Services	25,000	10,808	25,000	25,000	25,000	25,000	25,000
Total 205 Operating	26,000	10,808	26,000	26,000	26,000	26,000	26,000
220 Other Items							
9100 Transfer to Reserves	8,000	9,975	8,000	8,000	8,000	8,000	8,000
Total 220 Other Items	8,000	9,975	8,000	8,000	8,000	8,000	8,000
Total EXPENDITURES	34,000	20,783	34,000	34,000	34,000	34,000	34,000
Total PLANNING & ZONING	(7,000)	(17,395)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)



ECONOMIC DEVELOPMENT
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
020 Provincial							
3207 Prov - Grants	0	0	(25,000)	(25,000)	0	0	0
Total 020 Provincial	0	0	(25,000)	(25,000)	0	0	0
025 Other Municipalities							
3351 County	0	0	(25,000)	(25,000)	0	0	0
Total 025 Other Municipalities	0	0	(25,000)	(25,000)	0	0	0
Total REVENUES	0	0	(50,000)	(50,000)	0	0	0
EXPENDITURES							
200 Salaries & Benefits							
4000 Salaries & Wages	92,595	76,369	91,602	94,625	97,747	100,973	401,305
4050 Honorariums	1,413	0	0	0	0	0	0
4750 Benefits	18,436	20,550	26,338	27,395	28,298	29,195	30,095
Total 200 Salaries & Benefits	112,444	96,919	117,940	122,020	126,045	130,168	431,400
205 Operating							
5001 Travel, Expenses & Mileage	1,200	1,206	1,250	1,300	1,350	1,400	1,500
5002 Training/Seminars/Conferences	5,000	0	2,500	2,750	3,000	3,250	3,500
5003 Marketing & Promotion	8,000	17,022	9,000	10,000	11,000	12,000	13,000
5004 Telecommunications	1,100	295	1,150	1,200	1,250	1,300	1,350
5013 Advertising	5,000	3,787	5,000	5,000	5,000	5,000	5,000
5017 Office/Meeting Supplies	1,500	652	1,500	1,500	1,500	1,500	1,500
5019 Tools/Equipment Purchase	1,200	93	1,200	1,200	1,200	1,200	1,200
5021 Memberships/Dues/Subscriptions	1,600	604	1,600	1,700	1,700	1,800	1,900
6000 Program Exp	0	256	300	300	300	300	300
6001 Grants	0	0	20,000	25,000	30,000	35,000	40,000
6015 Tourism Initiatives	2,000	894	2,000	2,000	2,000	2,000	2,000
Total 205 Operating	26,600	24,809	45,500	51,950	58,300	64,750	71,250



ECONOMIC DEVELOPMENT
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
215 Capital							
8005 Capital - Equipment	30,000	20,597	75,000	75,000	0	30,000	0
Total 215 Capital	30,000	20,597	75,000	75,000	0	30,000	0
220 Other Items							
9100 Transfer to Reserves	40,000	40,000	90,000	100,000	55,000	60,000	65,000
9500 Transfer from Reserves	(30,000)	(20,597)	(95,000)	(100,000)	(30,000)	(65,000)	(40,000)
Total 220 Other Items	10,000	19,403	(5,000)	0	25,000	(5,000)	25,000
Total EXPENDITURES	179,044	161,728	233,440	248,970	209,345	219,918	527,650
Total ECONOMIC DEVELOPMENT	179,044	161,728	183,440	198,970	209,345	219,918	527,650



SEAFORTH B.I.A.
5 Year Budget Forecast
2024 - 2028

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
REVENUES							
010 Taxation							
3031 BIA - Levy/Taxation	(24,000)	(25,040)	(24,000)	(25,000)	(25,000)	(26,000)	(26,000)
Total 010 Taxation	(24,000)	(25,040)	(24,000)	(25,000)	(25,000)	(26,000)	(26,000)
035 Donations							
3505 Donations	0	(6,150)	0	0	0	0	0
Total 035 Donations	0	(6,150)	0	0	0	0	0
040 User Fees							
3418 Memberships	(1,560)	(1,440)	(1,440)	(1,440)	(1,440)	(1,440)	(1,440)
3420 Gift Certificate	(4,000)	(1,146)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
3516 Special Events	0	(17,450)	0	0	0	0	0
Total 040 User Fees	(5,560)	(20,036)	(5,440)	(5,440)	(5,440)	(5,440)	(5,440)
045 Interest							
3600 Interest	(25)	0	0	0	0	0	0
Total 045 Interest	(25)	0	0	0	0	0	0
Total REVENUES	(29,585)	(51,226)	(29,440)	(30,440)	(30,440)	(31,440)	(31,440)
EXPENDITURES							
205 Operating							
5002 Training/Seminars/Conferences	2,000	0	2,200	2,200	2,200	2,200	2,200
5003 Marketing & Promotion	3,500	2,463	3,000	5,000	3,000	3,000	3,000
5008 R & M - Bldg	500	482	600	600	700	700	700
5013 Advertising	3,500	2,257	4,000	4,200	4,200	4,300	4,300
5015 Computer Software/Support	1,000	244	1,000	1,000	1,100	1,100	1,100
5017 Office/Meeting Supplies	500	187	300	300	300	300	300
5019 Tools/Equipment Purchase	500	580	500	500	500	500	500
5021 Memberships/Dues/Subscriptions	430	835	350	350	350	350	350
5031 Property Taxes	960	960	1,120	1,130	1,140	1,150	1,150

	2023 Budget	2023 Actuals PRELIMINARY	2024 Budget	2025 Projected Budget	2026 Projected Budget	2027 Projected Budget	2028 Projected Budget
5303 Contracted Services	0	360	0	0	0	0	0
6000 Program Exp	1,000	3,880	1,100	1,100	1,200	1,200	1,300
6008 Expenditure Recoverable	4,000	3,097	4,000	4,000	4,000	4,000	4,000
6016 Summer Event	4,000	11,294	4,000	8,000	4,300	4,300	4,300
6017 Christmas Event	5,000	904	4,000	4,000	4,000	4,500	4,500
6020 Tax Reductions	0	0	500	500	500	500	500
6024 Garbage Recepticales	4,650	9,452	2,000	6,000	3,000	3,000	3,500
6025 Decorative St Lights	0	0	1,500	1,500	0	0	0
7000 Chrg from Administration	1,262	1,262	1,250	1,300	1,300	1,300	1,350
Total 205 Operating	32,802	38,257	31,420	41,680	31,790	32,400	33,050
220 Other Items							
9100 Transfer to Reserves	(3,752)	12,969	0	0	0	0	0
9500 Transfer from Reserves	535	0	(1,980)	(11,240)	(1,350)	(960)	(1,610)
Total 220 Other Items	(3,217)	12,969	(1,980)	(11,240)	(1,350)	(960)	(1,610)
Total EXPENDITURES	29,585	51,226	29,440	30,440	30,440	31,440	31,440
Total SEAFORTH BIA	0	0	0	0	0	0	0

**MUNICIPALITY OF HURON EAST
2024 BUDGET**

Table 1 Continuity of Reserves

	Balance	2023 Forecast				Balance	2024 Forecast			
	12/31/2022	Contributions		Utilization			Contribution	Utilization		Balance
		Interest	Transfer	To Capital	To revenue			Per Budget	To Capital	
Reserves, Former Wards										
Brussels	\$ 4,286	\$ 92				\$ 4,378		\$ 4,378		\$ (0)
Grey	\$ 24,974	\$ 534			\$ 6,593	\$ 18,915		\$ 18,915		\$ 0
McKillop	\$ 21,891	\$ 468				\$ 22,359		\$ 22,359		\$ 0
Seaforth	\$ 50,597	\$ 1,083				\$ 51,680		\$ 51,680		\$ (0)
Tuckersmith	\$ 109,599	\$ 2,342				\$ 111,941		\$ 111,941		\$ 0
TOTAL FORMER WARD RESERVE	\$ 211,347	\$ 4,519	\$ -	\$ -	\$ 6,593	\$ 209,273	\$ -	\$ 209,273	\$ -	\$ (0)
Third Party Funding										
Vibrancy Funding	\$ 72,893		\$ 219,241			\$ 292,134	\$ 219,083	\$ 511,217		\$ 0
Modernization Funding	\$ 264,679		\$ 21,740	\$ 202,594	\$ 8,000	\$ 75,825			\$ 40,000	\$ 35,825
	\$ 337,572	\$ -	\$ 240,981	\$ 202,594	\$ 8,000	\$ 367,959	\$ 219,083	\$ 511,217	\$ 40,000	\$ 35,825
Public Works						\$ -				\$ -
Infrastructure	\$ -		\$ 225,000		\$ 216,020	\$ 8,980	\$ -			\$ 8,980
Equipment	\$ 116,162		\$ 154,688	\$ 208,759		\$ 62,091		\$ 55,000		\$ 7,091
Bridges - Aggregate	\$ 156,398		\$ 116,375			\$ 272,773	\$ 119,984	\$ 259,477		\$ 133,280
CCBF (was Gas Tax)	\$ 1,640,873		\$ 302,414	\$ 206,204		\$ 1,737,083	\$ 311,486	\$ 574,900		\$ 1,473,669
OCIF	\$ -					\$ -				\$ -
Streetlights	\$ 96,697		\$ 6,000		\$ 14,586	\$ 88,111	\$ 11,200			\$ 99,311
Winter Maintenance	\$ -					\$ -				\$ -
TOTAL PUBLIC WORKS	\$ 2,010,130	\$ -	\$ 804,477	\$ 414,963	\$ 230,606	\$ 2,169,038	\$ 442,670	\$ 889,377	\$ -	\$ 1,722,331
Fire Department										
Fire Capital	\$ -		\$ 50,000			\$ 50,000	\$ 300,000	\$ 349,799		\$ 201
Bursells Fire Dept - Building Capital MT	\$ 37,500					\$ 37,500		\$ 37,500		\$ -
TOTAL FIRE DEPARTMENT	\$ 37,500	\$ -	\$ 50,000	\$ -	\$ -	\$ 87,500	\$ 300,000	\$ 387,299	\$ -	\$ 201
Waste Management						\$ -				
Morris Turnberry Landfill - Closure / Post Closure	\$ 65,436					\$ 65,436				\$ 65,436
Walton Landfill - Closure / Post Closure	\$ 254,008		\$ 30,000			\$ 284,008	\$ 30,000			\$ 314,008
Walton Landfill - Capital	\$ 28,596		\$ 40,000			\$ 68,596	\$ 40,000			\$ 108,596
Mid Huron Landfill - Closure / Post Closure	\$ 361,517		\$ 20,000			\$ 381,517	\$ 20,000			\$ 401,517
TOTAL WASTE MANAGEMENT	\$ 709,556	\$ -	\$ 90,000	\$ -	\$ -	\$ 799,556	\$ 90,000	\$ -	\$ -	\$ 889,556
Community Services										
General Recreation - Capital	\$ 261,958		\$ 225,001	\$ 36,900		\$ 450,059	\$ 650,000	\$ 970,096		\$ 129,963
Parkland	\$ 92,995		\$ 9,975	\$ 10,000		\$ 92,970	\$ 8,000	\$ 82,500		\$ 18,470
BMG Building Funds - EXPANSION	\$ 450,026		\$ 278,550	\$ 723,576		\$ 5,000	\$ 273,900	\$ 278,900		\$ (0)
Brussels Homecoming	\$ 74,706		\$ 2,506	\$ 25,005		\$ 52,207				\$ 52,207
VRC - Swim for Kids	\$ 2,782		\$ 3,000		\$ 3,000	\$ 2,782	\$ 3,000		\$ 3,000	\$ 2,782
VRC Fundraising - Capital	\$ 602		\$ 15,000			\$ 15,602				\$ 15,602
Brussels Medical Dental	\$ 117,704		\$ 5,634			\$ 123,338	\$ 1,028			\$ 124,366
HE Health Centre	\$ 133,913		\$ 70,901			\$ 204,814	\$ 54,648			\$ 259,462
Cranbrook Hall Funding	\$ -		\$ 17,000			\$ 17,000		\$ 17,000		\$ -
TOTAL COMMUNITY SERVICES	\$ 1,134,686	\$ -	\$ 627,567	\$ 795,481	\$ 3,000	\$ 963,772	\$ 990,576	\$ 1,348,496	\$ 3,000	\$ 602,852
Water Systems										
Brucefield Water	\$ 389,690		\$ 4,634			\$ 394,324	\$ 19,189			\$ 413,513
Brussels Water	\$ 948,347		\$ 194,938	\$ 2,268		\$ 1,141,017	\$ 168,566	\$ 411,804		\$ 897,779
Seaforth/Egmondville Water	\$ 1,230,238		\$ 318,608			\$ 1,548,846	\$ 290,762			\$ 1,839,608
Vanastra Water	\$ 216,557		\$ 69,897			\$ 286,454	\$ 59,565			\$ 346,019
TOTAL WATER	\$ 2,784,832	\$ -	\$ 588,077	\$ 2,268	\$ -	\$ 3,370,641	\$ 538,082	\$ 411,804	\$ -	\$ 3,496,919
Sewer Systems										
Brussels Sewage	\$ 37,018		\$ 101,907	\$ 32,505		\$ 106,420	\$ 90,403			\$ 196,823
Seaforth Sewage	\$ 4,360,952		\$ 353,562	\$ 583,624		\$ 4,130,890	\$ 343,565			\$ 4,474,455
Vanastra Sewer	\$ 376,248		\$ 105,696			\$ 481,944	\$ 67,979			\$ 549,923
TOTAL SEWAGE	\$ 4,774,218	\$ -	\$ 561,165	\$ 616,129	\$ -	\$ 4,719,254	\$ 501,947	\$ -	\$ -	\$ 5,221,201
Other						\$ -				\$ -
Administration Reserve	\$ -		\$ 137,000	\$ 154,195		\$ (17,195)	\$ 200,000	\$ 167,000		\$ 15,805
Green Energy Fund	\$ 48,988		\$ 6,273			\$ 55,261	\$ 10,990	\$ 45,000		\$ 21,251
Assset Retirement obligations	\$ -					\$ -				\$ -
Employee benefit reserve	\$ 48,980					\$ 48,980				\$ 48,980
Council			\$ 12,475			\$ 12,475	\$ 17,475	\$ 9,600		\$ 20,350
Seaforth BIA	\$ 20,606		\$ 12,969	\$ -		\$ 33,575			\$ 1,980	\$ 31,595
Economic Development			\$ 40,000	\$ 20,597		\$ 19,403	\$ 90,000	\$ 75,000	\$ 20,000	\$ 14,403
Building Dept (Max \$200,000)	\$ 200,000					\$ 200,000		\$ 10,000	\$ 16,367	\$ 173,633
TOTAL OTHER	\$ 318,574	\$ -	\$ 208,717	\$ 174,792	\$ -	\$ 352,499	\$ 318,465	\$ 306,600	\$ 38,347	\$ 326,017
Total, All Reserves	\$12,318,415	\$ 4,519	\$ 3,170,984	\$ 2,206,227	\$ 248,199	\$ 13,039,492	\$ 3,400,823	\$ 4,064,066	\$ 81,347	\$ 12,294,902

Expenditure	Amount	Road & Bridge Reserves	Seaforth Sanitary Reserve	Brussels Sanitary Reserve	Brussels Water Reserve	Vanastra Water Reserves	PW Reserve	Community Services Reserve	Parkland Reserve	Adminstration Reserve	ED Reserve	Building Dept Reserve	Taxation	Grants	Fundraising	Other Municipality	HE Green Energy	Vibrancy Fund	Former Ward Reserves	OCIF	Gas Tax	Aggregate Resources	Total Funding
<u>Roads, Bridges, Storm, & Municipal Drains</u>																							
Sports Drive	\$ 1,161,756																			\$ 1,052,279		\$ 109,477	\$ 1,161,756
M-28 Canada Company Road	\$ 200,000																				\$ 200,000		\$ 200,000
M-13 Canada Company Road	\$ 240,000	\$ 150,000																			\$ 90,000		\$ 240,000
14th Concession MD	\$ 117,730	\$ 107,207																				\$ 10,523	\$ 117,730
Baille MD	\$ 12,120	\$ 12,120																					\$ 12,120
Baker MD	\$ 73,680	\$ 73,680																					\$ 73,680
Charters MD	\$ 20,570	\$ 20,570																					\$ 20,570
Charter 'H' MD	\$ 58,800	\$ 58,800																					\$ 58,800
McKenzie MD	\$ 2,000	\$ 2,000																					\$ 2,000
	\$ 1,886,656	\$ 424,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,052,279	\$ 290,000	\$ 120,000	\$ 1,886,656
<u>Sanitary Systems</u>																							
Seaforth Sewage Pumping Station Roof	\$ 20,000		\$ 20,000																				\$ 20,000
Brussels Sewage Treatment Plant Roof	\$ 21,000			\$ 21,000																			\$ 21,000
Brussels Sewage Pumping Station Roof	\$ 20,000			\$ 20,000																			\$ 20,000
	\$ 61,000	\$ -	\$ 20,000	\$ 41,000	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 61,000
<u>Water Systems</u>																							
Sports Drive	\$ 411,804				\$ 411,804																		\$ 411,804
Vanastra Water Pumping Station	\$ 60,000					\$ 60,000																	\$ 60,000
	\$ 471,804	\$ -	\$ -	\$ -	\$ 411,804	\$ 60,000	\$ -	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 471,804
<u>Public Works Equipment & Property</u>																							
New 6-foot Rotary Roadside Mower	\$ 25,000						\$ 25,000																\$ 25,000
Newry Shop Heaters Replacement	\$ 30,000						\$ 30,000																\$ 30,000
	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
<u>Parks & Recreation</u>																							
SDCC Roof Replacement	\$ 1,300,000							\$ 626,100								\$ 113,100		\$ 356,800	\$ 204,000				\$ 1,300,000
SDCC Dehumidifier	\$ 42,000								\$ 15,950				\$ 6,496			\$ 3,654		\$ 15,900					\$ 42,000
SDCC Ceiling Beams Refinishing	\$ 50,000												\$ 45,650			\$ 4,350							\$ 50,000
BMGCC Brine Pump	\$ 50,000															\$ 10,000		\$ 40,000					\$ 50,000
BMGCC Electrical Panel	\$ 125,000							\$ 44,296	\$ 5,704							\$ 25,000		\$ 50,000					\$ 125,000
Brussels Pool Filters	\$ 7,000								\$ 2,050							\$ 1,400		\$ 3,550					\$ 7,000
Brussels Pool Deck	\$ 40,000								\$ 32,000							\$ 8,000							\$ 40,000
VECLC Roof	\$ 20,000														\$ 20,000								\$ 20,000
VECLC Upgrades	\$ 12,000														\$ 12,000								\$ 12,000
Walton Ball Park Lights	\$ 75,000												\$ 37,500		\$ 37,500								\$ 75,000
Winthrop Picnic Shelter Demolition	\$ 5,000												\$ 5,000										\$ 5,000
Seaforth Optimist Park Lights Replacement	\$ 50,000												\$ 25,000		\$ 25,000								\$ 50,000
Qubec Public Park	\$ 100,000												\$ 15,000	\$ 85,000									\$ 100,000
Parks Mower & Parks Truck	\$ 100,000												\$ 100,000										\$ 100,000
	\$ 1,976,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 670,396	\$ 55,704	\$ -	\$ -		\$ 234,646	\$ 85,000	\$ 94,500	\$ 165,504	\$ -	\$ 466,250	\$ 204,000	\$ -	\$ -	\$ -	\$ 1,976,000
<u>Administration</u>																							
Office Renovations	\$ 45,000									\$ 25,000		\$ 4,500	\$ 15,500										\$ 45,000
New Office Furniture	\$ 20,000											\$ 2,000	\$ 18,000										\$ 20,000
Town Hall HVAC	\$ 28,000											\$ 2,800	\$ 25,200										\$ 28,000
Town Hall Flat Roof	\$ 80,000											\$ 8,000	\$ 72,000										\$ 80,000
Scanner Plotter (Building Dept)	\$ 10,000											\$ 10,000											\$ 10,000
Computer Replacement	\$ 10,000											\$ 1,000	\$ 9,000										\$ 10,000
AMP Software	\$ 51,000												\$ 51,000										\$ 51,000
	\$ 244,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 28,300	\$ 190,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 244,000
<u>Economic Development</u>																							
Wayfinding Signage	\$ 75,000										\$ 19,000		\$ 6,000	\$ 50,000									\$ 75,000
Community Improvement Grants	\$ 20,000												\$ 20,000										\$ 20,000
	\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ 26,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 95,000
<u>Fire Service</u>																							
Bunker Gear	\$ 95,000												\$ 80,750			\$ 14,250							\$ 95,000
New Gear Rack (Brussels & Grey)	\$ 30,000												\$ 23,250			\$ 6,750							\$ 30,000
HVAC (Brussels)	\$ 6,500												\$ 3,575			\$ 2,925							\$ 6,500
Lifting Bags	\$ 30,000												\$ 25,500			\$ 4,500							\$ 30,000
Accountability Boards	\$ 15,000												\$ 12,750			\$ 2,250							\$ 15,000
Brussels Hall Parking Expansion	\$ 60,000												\$ 33,000			\$ 27,000							\$ 60,000
Replacement of Fire Chief Vehicle	\$ 99,000												\$ 12,075			\$ 56,925	\$ 30,000						\$ 99,000
Ventilation Fan (Grey)	\$ 6,000												\$ 6,000										\$ 6,000
SCBA Compressor/Fill Station (Seaforth)	\$ 55,000												\$ 55,000										\$ 55,000
Equipment Econtamination (Seaforth & Grey))	\$ 50,000												\$ 48,100			\$ 1,900							\$ 50,000
	\$ 446,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 116,500	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 446,500
Totals	\$ 5,235,960	\$ 424,377	\$ 20,000	\$ 41,000	\$ 411,804	\$ 60,000	\$ 55,000	\$ 670,396	\$ 55,704	\$ 25,000	\$ 19,000	\$ 28,300	\$ 751,346	\$ 135,000	\$ 94,500	\$ 282,004	\$ 30,000	\$ 466,250	\$ 204,000	\$ 1,052,279	\$ 290,000	\$ 120,000	\$ 5,235,960

Table 3
20-Year Roads, Bridges, Storm Municipal Drains Capital Plan

Roads				Cost ^{3,4}	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
Road Name	From	To	Length																					
Storm																								
Goderich Street	Main Street	Adam Street	900	\$ 777,870						\$ 364,982														
5th Avenue	Front Road	Toronto Boulevard	500	\$ 432,150				\$ 432,150																
Sports Drive	Turnberry Street	King Street	360	\$ 311,148	\$ 311,148																			
Franklin Street	County Road 12	Chalk Street	230	\$ 198,789		\$ 198,789																		
Isabella Street	Brantford Street	Daly Street	140	\$ 121,002					\$ 121,002															
7th Avenue	London Road	Toronto Boulevard	850	\$ 734,655				\$ 734,655																
Sports Drive	McCutcheon Drive	Thomas Street	245	\$ 211,754							\$ 211,754													
Daly Street	Isabella Street	Sparling Street	255	\$ 220,397						\$ 220,397														
MacLean Street	Daly Street	Railway Street	100	\$ 86,430					\$ 86,430															
Victoria Boulevard	Front Road	Regina Road	240	\$ 207,432						\$ 207,432														
Victoria Boulevard	Regina Road	Andrew Court	320	\$ 276,576								\$ 276,576												
Victoria Boulevard	Andrew Court	Front Road	250	\$ 216,075										\$ 216,075										
Ainley Street	Sports Drive	Flora Street	200	\$ 172,860										\$ 172,860										
Ainley Street	Flora Street	Ellen Street	245	\$ 211,754											\$ 211,754									
Ainley Street	Ellen Street	South End	355	\$ 306,827												\$ 306,827								
George Street	Victoria Street	Coleman Street	200	\$ 172,860													\$ 172,860	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
High Street	Huron Street	John Street	340	\$ 293,862																				
				\$ 2,100,000															\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
		20-year Total		\$ 7,052,439	\$ 311,148	\$ -	\$ 198,789	\$ 432,150	\$ 734,655	\$ 792,811	\$ 207,432	\$ 211,754	\$ 276,576	\$ 172,860	\$ 216,075	\$ 211,754	\$ 306,827	\$ 172,860	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
		Average Cost Per Year		\$ 352,621.95																				
Municipal Drain Assessments																								
14th Concession					\$ 117,730																			
Baille					\$ 12,120																			
Baker					\$ 73,680																			
Charters					\$ 20,570																			
Charters 'H' Branch					\$ 58,800																			
Coates						\$ 68,290																		
Geiger						\$ 110,080																		
McKenzie					\$ 2,000																			
Smith																								
Sinclair						\$ 1,900																		
Clark/McTaggart						\$ 126,134																		
Annual Drain Estimate							\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
					\$ 284,900	\$ 306,404	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
	Total Roads, Bridges & Culverts, Storm & Municipal Drains Capital				\$ 1,886,656	\$ 1,218,164	\$ 2,448,993	\$ 2,162,990	\$ 1,340,655	\$ 6,527,293	\$ 2,060,776	\$ 2,403,626	\$ 3,048,352	\$ 1,749,340	\$ 1,910,695	\$ 2,502,400	\$ 3,161,301	\$ 2,357,180	\$ 2,865,112	\$ 2,514,704	\$ 2,550,000	\$ 2,550,000	\$ 2,550,000	\$ 2,550,000
		Funding																				20-year Average	\$ 2,382,912	
		OCIF			\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279	\$ 1,052,279
		Building Grant (Gas Tax)			\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489	\$ 311,489
		Aggregates			\$ 119,984	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000
		Connecting Link Grant								\$ 2,700,000														
		One-time Grants						\$ 700,000																
		Other																						
		Reserves		\$ 1,791,060	\$ -	\$ 300,000	\$ 300,000	\$ 200,000	\$ 800,000	\$ 700,000	\$ 900,000	\$ 1,100,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000
		Reserve Balance		\$ -	\$ 1,388,156	\$ 1,953,760	\$ 1,288,535	\$ 1,509,313	\$ 2,452,426	\$ 808,902	\$ 1,131,894	\$ 1,312,036	\$ 947,452	\$ 1,881,880	\$ 2,654,953	\$ 2,836,322	\$ 2,358,789	\$ 2,685,377	\$ 2,504,033	\$ 2,673,097	\$ 2,806,865	\$ 2,940,633	\$ 3,074,401	\$ 3,208,169

Table 5
16-Year Water Capital Plan

Section	From	To	Length (m)	Cost	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038				
Goderich Street	Main Street	Adam Street	900	\$ 1,029,510					\$ 1,029,510														
5th Avenue	Front Road	Toronto Boulevard	500	\$ -		\$ -																	
Sports Drive	Turnberry Street	King Street	360	\$ 411,804	\$ 411,804																		
Franklin Street	County Road 12	Chalk Street	230	\$ 263,097			\$ 263,097																
Isabella Street	Brantford Street	Daly Street	140	\$ 160,146					\$ 160,146														
7th Avenue	London Road	Toronto Boulevard	850	\$ -				\$ -															
Sports Drive	McCutcheon Drive	Thomas Street	245	\$ 280,256							\$ 280,256												
Daly Street	Isabella Street	Sparling Street	255	\$ 291,695					\$ 291,695														
MacLean Street	Daly Street	Railway Street	100	\$ 114,390					\$ 114,390														
Victoria Boulevard	Front Road	Regina Road	240	\$ 274,536						\$ 274,536													
Victoria Boulevard	Regina Road	Andrew Court	320	\$ 366,048								\$ 366,048											
Victoria Boulevard	Andrew Court	Front Road	250	\$ 285,975										\$ 285,975									
Ainley Street	Sports Drive	Flora Street	200	\$ 228,780									\$ 228,780										
Ainley Street	Flora Street	Ellen Street	245	\$ 280,256											\$ 280,256								
Ainley Street	Ellen Street	South End	355	\$ 406,085												\$ 406,085							
George Street	Victoria Street	Coleman Street	200	\$ 228,780													\$ 228,780						
High Street	Huron Street	John Street	340	\$ 388,926														\$ 388,926					
Buildings				\$ 60,000																			
Equipment									\$ 30,000	\$ 30,000					\$ 50,000			\$ 30,000					
		16-year Total		\$ 5,070,282	\$ 411,804	\$ -	\$ 263,097	\$ -	\$ -	\$ 1,625,741	\$ 304,536	\$ 280,256	\$ 366,048	\$ 228,780	\$ 335,975	\$ 280,256	\$ 406,085	\$ 258,780	\$ 388,926				
		Average Cost Per Year		\$ 316,893																			
		Funding Grants																					
		Draw From Reserves																					
		Reserves			\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173				
		Total Annual			\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173	\$ 509,173				
		Carryover			\$ 97,369	\$ 509,173	\$ 246,076	\$ 509,173	\$ 509,173	\$ 1,116,568	\$ 204,637	\$ 228,918	\$ 143,125	\$ 280,393	\$ 173,198	\$ 228,918	\$ 103,089	\$ 250,393	\$ 120,247				
		Reserve Balance ¹		\$ 3,316,700	\$ 3,384,069	\$ 3,893,242	\$ 4,139,318	\$ 4,648,491	\$ 5,157,664	\$ 4,041,097	\$ 4,245,734	\$ 4,474,651	\$ 4,617,776	\$ 4,898,169	\$ 5,071,367	\$ 5,300,285	\$ 5,403,373	\$ 5,653,766	\$ 5,774,013				
		¹ For simplicity all water reserves were combined for the four water systems but will remain separate cost centres financially																					
Note: In the Cost Column the figure of \$1143.9/m for urban water projects was used. These values were calculated based on 2023 budget projections from BMROSS as well as recent project costs. They include misc./provisional/geo-tec/engineering cost.																							

PW ID #	Year as of 2023	ITEM	Lifecycle (Years)	PATROL	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042
		GRADERS																					
G1-16	2016	John Deere	20	South													\$ 575,000						
G2-05	2005	Volvo 740B	20	North				\$ 575,000															
G3-95	1995	Champion 740	20	South			\$ 575,000																
G4-19	2019	CAT 140M3	20	South															\$ 575,000				
G5-15	2015	Caterpillar 140M2	20	North												\$ 575,000							
G6-11	2011	Caterpillar 140M	20	North								\$ 575,000											
		HEAVY TRUCKS																					
T1-04	2004	Sterling Tandem	17	South		\$ 420,000															\$ 350,000		
T2-03	2003	Sterling Single Axle	25/20	South					\$ 350,000														
T8-09	2009	Sterling Tandem	17	South			\$ 350,000																
T6-13	2013	Western Star	17	North							\$ 350,000												
T5-17	2017	Internation 7600	17	North											\$ 350,000								
T3-23	2023	Freightliner	17	South																\$ 350,000			
T7-04	2004	International Bucket Truck	20	South					\$ 150,000														
		LIGHT TRUCKS																					
L1-19	2019	Extended Cargo Van 3/4 Ton	10	Water Dept						\$ 60,000										\$ 60,000			
L2-19	2019	Chevrolet 4x4	7	South (Tanner)			\$ 60,000							\$ 60,000							\$ 60,000		
L3-21	2021	Chevrolet 3500 1Ton	7	North					\$ 60,000							\$ 60,000							\$ 60,000
L4-18	2019	Chevrolet 3500 1Ton	7	South			\$ 60,000							\$ 60,000							\$ 60,000		
L5-16	2016	Chevrolet 4x4 Extenda cab	7	South		\$ 60,000					\$ 60,000							\$ 60,000					
L6-13	2013	Chevrolet 4x4	7	Water Dept							\$ 60,000							\$ 60,000					
L7-22	2022	Dodge 4x4	7	Town Hall (Barry)						\$ 60,000							\$ 60,000						
L8-19	2019	Chevrolet 4x4	7	North (Joe)			\$ 60,000							\$ 60,000							\$ 60,000		
L9-13	2013	Chevrolet 3500 1 Ton	7	South		\$ 85,000					\$ 60,000							\$ 60,000					
L11-22	2022	Dodge 3500 1 Ton	7	North						\$ 60,000							\$ 60,000						
		BACKHOES/LOADERS																					
W1-22	2022	CAT Backhoe	15	North														\$ 180,000					
W2-18	2018	CAT Backhoe	15	South										\$ 180,000									
W3-15	2015	Cat Loader	15	South							\$ 250,000												
W4-10	2010	CASE IH Tractor	15	North															\$ 240,000				
W5-82	1982	INTERNATIONAL 684 with loader (Do not Replace)	15	North																			
M1-14	2014	STREET SWEEPER	15	South						\$ 250,000													
M2-03	2003	MT5 TRACKLESS	15	North															\$ 150,000				
M3-19	2019	TRACKLESS	15	South											\$ 150,000								
M5-18	2018	Kobota (not Replace)	5	North																			
M6-19	2019	DIXIE CHOPPER (See Parks)	5	South																			
M7-20	2020	Vermeer Chipper	20	South																	\$ 150,000		
M8-19	2019	Valve Maintenance Trailer Unit	15	Water Dept											\$ 100,000								
M4-10	2010	Vermeer Chipper	20	North							\$ 150,000												
		MISCELLANEOUS EQUIPMENT																					
		BUSH HOG	20	North					\$ 10,000														
		SNOWBLOWER	20	North										\$ 10,000									
		LEAF VACUUM	20	South																			
		PLATE PACKER	20	South										\$ 15,000									
		LONDON SANDER	20	North			\$ 10,000																
		500 GALLON WATER TANK ON TRAILER	20	South								\$ 20,000											
		1985 TRAILER	20	South						\$ 20,000													
		2003 FLATBED TRAILER	20	South															\$ 20,000				
		2000 GALLON WATER TANK	20	South												\$ 5,000							
		6 FOOT ROTARY MOWER	20	South	\$ 25,000			\$ 25,000			\$ 25,000			\$ 25,000		\$ 25,000			\$ 25,000			\$ 25,000	
		BUILDINGS & PROPERTY																					
		John Street Parking Lot				\$ 15,000																	
		Seaforth Municipal Lot																	\$ 50,000				
		Richmond Parking Lot																					
		Brussels Municipal Lot				\$ 20,000				\$ 50,000													
		Newry Road Shop ¹	20		\$ 30,000	\$ 45,000							\$ 100,000	\$ 50,000									
		Turnberry Street Shop	20									\$ 50,000									\$ 50,000		
		Winthrop Shop	20								\$ 50,000					\$ 100,000			\$ 50,000				
		Oak Street Shop	20											\$ 50,000				\$ 50,000				\$ 50,000	
		Front Road Shop	20										\$ 500,000		\$ 100,000	\$ 50,000							
Total Annual Capital					\$55,000	\$645,000	\$1,115,000	\$600,000	\$570,000	\$500,000	\$1,005,000	\$645,000	\$600,000	\$510,000	\$700,000	\$685,000	\$825,000	\$410,000	\$390,000	\$780,000	\$680,000	\$450,000	\$85,000
20-Year Total \$11,250,000																							
20-Year Average Annual \$562,500																							

Funding																									
Other ²																									
							\$ 60,000	\$ 60,000						\$ 100,000						\$ 60,000					\$ 60,000
Total Unfunded Annual PW Capital		\$ 55,000	\$ 645,000	\$ 1,115,000	\$ 600,000	\$ 570,000	\$ 440,000	\$ 945,000	\$ 645,000	\$ 600,000	\$ 510,000	\$ 600,000	\$ 685,000	\$ 825,000	\$ 350,000	\$ 390,000	\$ 720,000	\$ 680,000	\$ 450,000	\$ 85,000					
Annual Reserve Contribution		-	\$ 650,000	\$ 1,070,000	\$ 600,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 560,000	\$ 560,000	\$ 560,000	\$ 560,000	\$ 560,000	\$ 560,000	\$ 560,000					
\$ 103,000 Reserve Balance		\$ 48,000	\$ 53,000	\$ 8,000	\$ 8,000	\$ 138,000	\$ 398,000	\$ 153,000	\$ 208,000	\$ 308,000	\$ 448,000	\$ 498,000	\$ 463,000	\$ 198,000	\$ 408,000	\$ 578,000	\$ 418,000	\$ 298,000	\$ 408,000	\$ 883,000					

¹Grey shop heater replacement in 2024 and Old Office Roof Replacement in 2025
²Funds drawn from water and sanitary system reserves

Table 7
15-Year Community Services Capital Plan

Item	Centre	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038		
SDCC																		
SDCC Roof	SDCC	\$ 1,300,000																
Compressors	SDCC					\$ 50,000	\$ 50,000											
Chiller	SDCC		\$ 100,000															
Condenser	SDCC							\$ 80,000										
Parking Lot Paving	SDCC																	
Dehumidifier	SDCC	\$ 42,000		\$ 35,000														
Header	SDCC		\$ 50,000															
Arena Floor	SDCC							\$ 1,000,000										
Ceiling Beams Refinishing	SDCC	\$ 50,000																
Exterior Paint	SDCC		\$ 30,000															
HVAC	SDCC			\$ 150,000					\$ 200,000									
Parking Lot Paving					\$ 200,000													
Ice Resurfacer (2018 - 10 years Lifecycle) ⁷	SDCC						\$ 125,000											
		\$ 1,392,000	\$ 180,000	\$ 185,000	\$ 200,000	\$ 50,000	\$ 175,000	\$ 1,080,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Funding																		
West Perth (SDCC 8.7%)		\$ 121,104	\$ 15,660	\$ 16,095	\$ 17,400	\$ 4,350	\$ 15,225	\$ 93,960	\$ 17,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
HE Green Energy Fund ²							\$ 50,000											
Grants/Funding																		
Former Wards Restricted Reserves		\$ 204,000																
Vibrancy Fund	\$ 291,900	\$ 511,900	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000							
Unfunded		\$ 554,996	-\$ 55,660	-\$ 51,095	-\$ 37,400	-\$ 174,350	-\$ 110,225	\$ 766,040	-\$ 37,400	-\$ 220,000	-\$ 220,000	\$ -	\$ -	\$ -	\$ -	\$ -		
BMGCC																		
BMGCC Renovation	BMGCC																	
BMGCC Renovation Debenture (20 year)	BMGCC	\$ 150,304	\$ 150,304	\$ 150,304	\$ 150,304	\$ 150,304	\$ 150,304	\$ 150,304	\$ 150,304	\$ 150,304	\$ 150,304	\$ 150,304	\$ 150,304	\$ 150,304	\$ 150,304	\$ 150,304		
Brine Pump	BMGCC	\$ 50,000																
Electrical Panel	BMGCC	\$ 125,000																
Parking Lot Paving	BMGCC																	
Compressors	BMGCC			\$ 50,000		\$ 50,000												
Condenser	BMGCC														\$ 100,000			
Dehumidifiers	BMGCC											\$ 70,000						
Chiller	BMGCC									\$ 100,000								
Ceiling Beams Refinishing	BMGCC				\$ 50,000													
HVAC	BMGCC												\$ 65,000					

Table 7
15-Year Community Services Capital Plan

Item	Centre	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038		
VRC																		
Roof	VRC	\$ 20,000			\$ 80,000													
Parking Lot																		
Daycare Renovations	VELCC	\$ 12,000																
Change Rooms	VRC		\$ 80,000															
Daycare Playground Equipment	VELCC			\$ 100,000														
Relining Pool	VRC			\$ 70,000														
Pool Heater	VRC			\$ 30,000														
		\$ 32,000	\$ 80,000	\$ 200,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Funding																		
Grants/Funding																		
Huron County Funding		\$ 32,000		\$ 40,000														
Unfunded		\$ 32,000	\$ 80,000	\$ 200,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Seaforth Tennis Courts																		
Court Resurfacing			\$ 60,000															
		\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Funding																		
Grants/Funding																		
Unfunded		\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Parks																		
Victoria Park	Seaforth																	
Lawn Bowling	Seaforth																	
Lion's Park	Seaforth												\$ 50,000					
New Park Former School				\$ 75,000														
Brussels Ball Diamond ¹	Brussels		\$ 50,000															
Brussels Maitland Park	Brussels																	
Brussels Soccer Fields	Brussels																	
Pool Playground	Brussels					\$ 50,000												
Arena Playground	Brussels										\$ 50,000							
Ethel Park & Diamond	Ethel			\$ 50,000														
Walton Ball Park ²	Walton	\$ 75,000				\$ 50,000												
Winthrop Ball Park ³	Winthrop	\$ 5,000					\$ 50,000											
St. Columban Soccer	St. Columban							\$ 50,000										
Optimist Park ⁴	Egmondville	\$ 50,000	\$ 40,000															
Water Street Public Park	Egmondville								\$ 50,000									
Quebec Public Park	Vanastra	\$ 100,000																
Vanastra Ball Park	Vanastra																	
Parks Equipment	Various	\$ 100,000				\$ 25,000					\$ 25,000		\$ 25,000			\$ 15,000		
		\$ 330,000	\$ 90,000	\$ 75,000	\$ 50,000	\$ 75,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ 15,000		
Funding																		
Community Fundraising		\$ 62,500	\$ 20,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000		\$ 25,000					
HE Green Energy		\$ 20,000																
Grants/Funding		\$ 85,000																
Morris-Turnberry (BMGCC 20%)		\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -		
Unfunded		\$ 162,500	\$ 60,000	\$ 50,000	\$ 25,000	\$ 40,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 40,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 15,000		

Table 7
15-Year Community Services Capital Plan

[illegible]

Huron East Health Care Centre	Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Parking Lot	Seaforth		\$ 150,000												
		\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Funding															
Other			\$ 50,000												
Reserves		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Total Annual		\$ 50,000	\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Carryover		\$ 50,000	-\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Reserve Balance	\$ 89,200	\$ 139,200	\$ 89,200	\$ 139,200	\$ 189,200	\$ 239,200	\$ 289,200	\$ 339,200	\$ 389,200	\$ 439,200	\$ 489,200	\$ 539,200	\$ 589,200	\$ 639,200	\$ 689,200
Brussels Medical Dental	Location	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Brussels Medical Dental	Brussels		\$ 30,000												
		\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Funding															
Other															
Draw From Reserves															
Reserves		\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
Total Annual		\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
Carryover		\$ 13,000	-\$ 17,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
Reserve Balance	\$ 123,600	\$ 136,600	\$ 119,600	\$ 132,600	\$ 145,600	\$ 158,600	\$ 171,600	\$ 184,600	\$ 197,600	\$ 210,600	\$ 223,600	\$ 236,600	\$ 249,600	\$ 262,600	\$ 275,600

15-Year Economic Development Project Plan

Item		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	
Wayfare Signage			\$ 75,000	\$ 75,000													
Street Decorations		\$ 21,000				\$ 30,000		\$ 10,000		\$ 10,000		\$ 10,000		\$ 50,000			
Community Improvement Grants			\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	
		\$ 21,000	\$ 95,000	\$ 95,000	\$ 20,000	\$ 50,000	\$ 20,000	\$ 30,000	\$ 20,000	\$ 30,000	\$ 20,000	\$ 30,000	\$ 20,000	\$ 70,000	\$ 20,000	\$ 20,000	\$ 561,000
															15-Year Average		\$ 37,400
Funding																	
County Wayfare Funding			\$ 25,000	\$ 25,000													
Grants			\$ 25,000	\$ 25,000													
Draw From Reserves																	
Reserves		\$ 40,000	\$ 30,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	
Total Annual		\$ 40,000	\$ 80,000	\$ 90,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	
Carryover		\$ 19,000	-\$ 15,000	-\$ 5,000	\$ 20,000	-\$ 10,000	\$ 20,000	\$ 10,000	\$ 20,000	\$ 10,000	\$ 20,000	\$ 10,000	\$ 20,000	-\$ 30,000	\$ 20,000	\$ 20,000	
Reserve Balance	\$ -	\$ 19,000	\$ 4,000	-\$ 1,000	\$ 19,000	\$ 9,000	\$ 29,000	\$ 39,000	\$ 59,000	\$ 69,000	\$ 89,000	\$ 99,000	\$ 119,000	\$ 89,000	\$ 109,000	\$ 129,000	

Huron East Public Works

To: Mayor MacLellan and Members of Council
From: Barry Mills, C.Tech, Director of Public Works
Date: April 16, 2024
Subject: Paving Halliday Street, Brussels

Recommendation:

For information purposes.

Comments:

During the Council meeting held on March 19, 2024, a delegation put forth a proposal to upgrade Halliday Street in Brussels from a gravel road to a paved one. Council instructed staff to prepare a report regarding the delegation's request. Upon conducting a review of Halliday Street's history, it was revealed that the water and sanitary infrastructure on Halliday Street were established in 1990 through collaboration with the landowners at that time. Additionally, Huron County provided an aerial map dating back to 1955 which depicted Halliday Street's existence, albeit with only one resident, and its connection to County Road 16. Feedback gathered from various sources indicates that Halliday Street has consistently been a gravel road throughout its history.



Figure 1: Halliday Street Circa 1955

Staff conducted an assessment of gravel roads situated within the Urban and Semi-Urban zones in Huron East. They established a prioritization system for potential paving projects, considering factors such as the number of entrances, street length, and availability of municipal services.

Municipality of Huron East - Urban/Semi-Urban Gravel Streets

Town	Street Name	Length (m)	Number of Home Entrances	Municipal Water (Yes/No)	Municipal Sanitary (Yes/No)	Rank for Capital Improvement
Brussels	Cypress St.	115	2	Yes	Yes	8
	Halliday St.	180	3	Yes	Yes	6
	Mary St.	115	7	Yes	Yes	1
Egmondville	1st. St.	70	3	Yes	No	7
	2nd St.	160	8	Yes	No	2*
	3rd. St.	75	1	Yes	No	11
	Anne St.	100	3	Yes	No	4
	George St.	160	3	Yes	No	5
	St. Patrick St.	70	3	Yes	No	3
Ethel	Arthur St.	60	3	No	No	9
Seaforth	Wilson St.	50	1	Yes	No	10
Vanastra	2nd St.	230	1	Yes	Yes	13
	5th Ave.	100	2	Yes	Yes	12

* 2nd Street, Egmondville may be deferred and demoted in ranking if sanitary sewer expansion was thought likely in near future.

The practices for road maintenance and the cost to upgrade a gravel road to a paved road can vary depending on several factors, including the specific location, terrain, traffic volume, urban, semi-urban design and available budget. Based on the values

in the table above, Halliday St. would fall behind Mary St., Brussels and 2nd St., Egmondville in terms of need based on traffic and pedestrian use.

The Municipality would need to conduct detailed engineering studies and cost assessments before embarking on any of the above road paving projects. However, due to financial limitations and the presence of other pressing needs outlined in the municipality's asset management plan, the allocation of funds for maintaining the existing infrastructure in the 2024 budget requires a reassessment of priorities in long-term planning and budget allocation. As a result, the paving of Halliday Street has not been designated as a funded project at this time.

Others Consulted:

Shawn Bromley, Operations Manager

Meaghan McCallum, Planning and Operations Coordinator

Budget Impacts:

Not following the prescribed order of projects based upon a set specific criteria would result in the municipality not following its Asset Management Plan. A deviation in our Asset Management Plan could result in a negative position by the province when any grant application is submitted.

Signatures:



Barry Mills, Director of Public Works



Brad McRoberts, CAO

Huron East Public Works

To: Mayor MacLellan and Members of Council

From: Barry Mills, C.Tech, Director of Public Works

Date: April 16, 2024

Subject: Reconstruction of Sports Drive, Brussels (BM Ross Contract No. 12143)

Recommendation:

That the Council of the Municipality of Huron East accept the tender of Kurtis Smith Excavating Inc. in the amount of \$1,220,400.00 including HST, for the reconstruction of Sports Drive from Turnberry Street to Flora Street in Brussels.

Background:

Huron East issued a tender for the reconstruction of Sports Drive from Turnberry Street to Flora Street. The construction will involve watermain and storm sewer replacement, new curbs, sidewalks and asphalt. In addition, new sidewalk will be placed on the west side of Sports Drive for the entire length. The tender closed April 9th, 2024 at 12:00, noon. Five (5) tenders were received for Contract No. 12143 prior to the deadline. Tenders were opened in the presence of Councillor John Steffler; Director of Public Works Barry Mills; Manager of Operations Shawn Bromley; Planning and Operations Coordinator, Meaghan McCallum; BM Ross Engineer, Dennis Elliott; and with the five contractors also present.



Figure 1- Sports Drive Reconstruction

Comments:

<O:\TOMRMS\C - Council, Boards and By-laws\C11 - Reports to Council\Public Works\2024 Reports\PW-24-08 - Sports Drive Tender Result.docx>

Five (5) tenders were received and reviewed as follows, with Kurtis Smith Excavating Inc. being the lowest:

Contractor	Price (with taxes)
1. Kurtis Smith Excavating Inc.	\$1,220,400.00
2. Omega Contractors Inc.	\$1,222,154.04
3. Cope Construction	\$1,338,864.51
4. Lavis Contracting Co. Limited	\$1,424,789.60
5. Cedarwell Excavating Inc.	\$1,658,884.07

The tender from Kurtis Smith Excavating Inc. met the specifications of the Municipality of Huron East and was the lowest tender. BM Ross reviewed the tender documents and recommends Kurtis Smith Excavating Inc. be awarded the tender ([report attached](#)).

Others Consulted:

Brad McRoberts, CAO

Stacy Grenier, Director of Finance/Treasurer

Budget Impacts:

The 2024 Budget for the Sports Drive Reconstruction Project is \$1,592,746. The Tender price of \$1,094,623.20 net HST, plus an engineering allowance of \$147,000 for design and contract administration for a total budget of \$1,311,422.20 with a noted carry forward to 2025 budget for top coat asphalt and hold backs of \$70,399 including HST. The 2024 impact to the budget is \$1,311,422.20

Signatures:



Barry Mills, Director of Public Works



Brad McRoberts, CAO



Stacy Grenier, Director of Finance/Treasurer



B. M. ROSS AND ASSOCIATES LIMITED

Engineers and Planners

62 North Street, Goderich, ON N7A 2T4

p. (519) 524-2641 www.bmross.net

VIA EMAIL ONLY

File No. 12143

April 10, 2024

Barry Mills, Public Works Manager
Municipality of Huron East
72 Main Street South, Box 610
Seaforth, ON N0K 1W0

RE: Sports Drive Reconstruction (Brussels)

Tenders were received on Tuesday, April 9, 2024 for the Sports Drive Reconstruction project, as summarized by the following table:

Tenderer	Tendered Amount
Kurtis Smith Excavating Inc.	\$1,220,400.00
Omega Contractors Inc.	\$1,222,154.04
Cope Construction & Contracting Inc.	\$1,338,864.51
Lavis Contracting Co. Limited	\$1,424,539.30
Cedarwell Excavating Inc.	\$1,658,884.07

All of the tenders were checked and the corrected values are shown above. Lavis' tender had minor mathematical errors, but they did not change the bidder's position. All tenders were properly signed and each was submitted with the specified tender deposit and Agreement to Bond.

Since the lowest tender is acceptable contractually, and the tenderer is experienced in street reconstruction, further analysis is limited to the lowest bid. We are not aware of any reason why the contract should not be awarded to Kurtis Smith Excavating Inc. for the total tender sum of \$1,220,400.00.

Should you have any questions, please contact the undersigned.

Yours very truly,

B. M. ROSS AND ASSOCIATES LIMITED

Per 
Dennis Elliott, Project Manager

DLE:hv

**Huron East
Administration**

To: Mayor MacLellan and Members of Council
From: Stacy Grenier, Director of Finance/Treasurer
Date: April 16, 2024
Subject: 2024 Grants

Recommendation:

That Council review and determine the level of grant funding to various organizations for the 2024 budgeted Grants line item.

Background:

A summary of grants that have been authorized by Council from 2020 – 2023 is attached along with the funding requests and staff recommendations for 2024. The proposed budget for 2024 is \$25,000 total, based on prior year's increased amount.

The Municipality doesn't ask our own minor ball/park committees to submit written requests as we know what each of their financial position is, as their activities are consolidated into our records and the Municipality is ultimately responsible for their operations.

Policy 1.08 – Policy and Procedures for Municipal Grants to Local Fundraising Groups which was approved by council on October 2, 2001 and revised on May 14th, 2019 states:

Grant requests from national/provincial fundraising organizations that conduct a general canvas of ratepayers within the Municipality will not be considered for a municipal grant.

Grant requests for organizations of cultural/recreational/medical significance within Huron East will be accompanied by financial statements for the organization and preference will be given to organizations that provide services exclusively in Huron East or that are generally available to all residents of Huron East.

Grant requests from organizations supporting a one-time specific cause or event will be considered by Council at any time of the year with Council giving consideration to the cause and any budget allotment remaining.

The Municipality receives several grant requests without specified amounts. In these cases the recorded requested amount has been assumed to be equal to what was provided in 2023. These organizations are:

The Brussels Horticultural Society
Huron Plowmen's Association
Maitland Bank Cemetery
Van Egmond Foundation

The Seaforth Lions Club has requested \$15,000 for the pool to continue with last year's increase. The 2024 budget contains \$95,000 for operating expenses and \$15,000 for capital and a projected \$21,000 deficit. The actual 2023 Deficit was \$ 4,650.

The St. Columban Soccer Club has requested that the Municipality fund the purchase of four soccer goal posts in the amount of \$ 4,581. This is a \$4,081 increase over last year, and is an amount much greater than what we give to other sports organizations.

All others requested amounts remain the same.

As the annual budgeting process for the Municipality is anticipated to occur earlier in the year, all groups will be reminded to submit their municipal grant requests by October 31, 2024 for 2025 municipal grants and likewise going forward.

Others Consulted:

C.A.O.

Financial Impacts:

If grant allocations exceed the 2024 budgeted amount of \$25,000, the additional costs will have to be absorbed elsewhere within the 2024 Council budget.

Signatures:

Stacy Grenier, CPA Director of Finance/Treasurer

Brad McRoberts, MPA,P Eng., CAO

Attachment:

[Municipal Grants 2024](#)

MUNICIPAL GRANTS - 2024							
	2020	2021	2022	2023	2024	2024 Staff	
GROUP	Actuals	Actuals	Actuals	Actuals	REQUESTED	Recommendation	Staff Comments
Brussels Ag. - Fall Fair	1,000.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	50% Capital Operating
Brussels Horticultural	550.00	550.00	550.00	550.00	550.00	550.00	
Brussels Santa Claus	1,000.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	
Cranbrook Hall COVID Grant	0.00	500.00	500.00	0.00	0.00	0.00	
Ethel Minor Ball Grant	500.00	500.00	500.00	500.00	500.00	500.00	
Ethel Hall COVID Grant	0.00	500.00	500.00	0.00	0.00	0.00	
Huron Community Family Health Team - Peer Support Training x2	0.00	1,700.00	0.00	0.00	0.00	0.00	
Huron Plowmen's Assoc.	0.00	250.00	250.00	250.00	250.00	250.00	
Lions Club - Seaforth (Santa Claus Parade)	1,000.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	
Lions Club - Seaforth (Pool)	10,000.00	10,000.00	10,500.00	15,000.00	15,000.00	7,500.00	
Lions Club - Seaforth (Pool)						5,000.00	
Maitland Bank Cemetery	400.00	400.00	400.00	400.00	400.00	400.00	
North Huron Community Food Share	0.00	1,800.00	0.00	0.00	0.00	0.00	
O'Reilly Sanitizer Drive	500.00	0.00	0.00	0.00	0.00	0.00	
Royal Canadian Legion - Branch 468	55.00	55.00	55.00	55.00	55.00	55.00	
Royal Canadian Legion - Remembrance Day	105.00	105.00	105.00	105.00	105.00	105.00	50% of purchase
St.Columban Soccer	500.00	500.00	500.00	500.00	4,580.78	2,290.39	
Seaforth Ag. Fall Fair	1,000.00	0.00	1,000.00	1,000.00	2,000.00	2,000.00	
Seaforth Food Bank - Hall Rental	0.00	0.00	0.00	375.00	375.00	375.00	
Seaforth Horticultural	550.00	550.00	550.00	750.00	750.00	750.00	
Van Egmond Foundation	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
Walton Area Sports Club	500.00	500.00	500.00	500.00	500.00	500.00	
Walton Hall COVID Grant	0.00	500.00	500.00	0.00	0.00	0.00	
Winthrop Ball Park / Community Centre	500.00	500.00	500.00	500.00	500.00	500.00	
R2R Youth Scholarship Sponsorship	0.00	0.00	2,500.00	0.00	0.00	0.00	
Actual (1-130-100-6001)	\$ 19,160.00	\$ 19,910.00	\$ 23,410.00	\$ 24,485.00	\$ 29,565.78	\$ 24,775.39	
Budget:	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$25,000.00	\$25,000.00	



532 Maitland Air Cadet Squadron
PO Box 154
Goderich, ON N7A 3Z2

April 2, 2024

Mr. Bernie MacLellan, Mayor
Municipality of Huron East

APPLICATION TO CONDUCT TAG DAY FUNDRAISING ON 3-5 MAY 2024

532 Maitland Squadron of the Royal Canadian Air Cadets provides activities and opportunities for youth ages 12 – 18 throughout Huron County, with members from Goderich to Bayfield, Zurich, Exeter, Seaforth, Blyth, Dungannon, Port Albert and all points between.

532 Squadron obtains primary funding through our local Branch 109 Royal Canadian Legion, as well as secondary funding through our Tag Day and other fundraising activities. I am requesting permission from Council to conduct Tag Day Fundraising Activities within Municipality of Huron East on 3-5 May 2024. Our fundraising activities are coordinated with other Army and Air Cadet units in the Huron County Area, and do not pose a conflict with these other Cadet organizations.

Thank you very much for your consideration. We are available to answer any of Council's questions upon request.

A handwritten signature in black ink that reads "Ryan McClinchey".

Ryan McClinchey
Captain
Training Officer
532 Maitland, Royal Canadian Air Cadet Squadron
PO Box 154
Goderich, ON N7A 3Z2
519-525-7845

To: Council of North Perth
: Jeff Newell North Perth Parks & Trails

It has come to our attention that a petition has been put forth by the North Perth and District ATV Club to have council consider allowing ATVs to use a portion of the North Perth Trail.

We the people living in the Community of Henfryn where the trail ends have some grave concerns regarding this request. As is its intended use, many people use this trail for walking and enjoying nature, serious hiking, jogging , dog walkers, bike riding and horse backriding (we actually have horse owners in our little hamlet). Rarely a day goes by that the trail is not in use by members of our community or nearby residents.

Over the years many members of our community have voluntarily helped to maintain, to a degree the unforeseen issues as they have arisen on the trail from time to time, such as sink holes, downed trees and branches and repaired some large ruts left from some motorized vehicles to name only a few.

The community takes great pride in the trail and it's maintenance.

In the past, once the snowmobile season is over the gates at both ends of the trail have been locked to motorized vehicles. At Henfryn line (the west end) there are also posts that have been cemented in to keep motorized vehicles from going onto the private residences' property. These posts were immediately cut off with a chainsaw. More than once. The signage at the west end put up by the municipality explaining what is and what is not allowed on the trail was not only taken down but totally removed. Needless to say this is disappointing to the people in the community.

However safety is a far bigger concern. Families with small children , older village residents, dog walkers and horse back riders would not always be aware of ATVs coming up behind them and could easily be startled and step in front of the vehicle and cause an accident. Last year one of our elderly community members had a very close call with an atv. Although it may be suggested signage for speed limits and after hour usage will be posted someone has to police these things and who will be responsible for that? It hasn't worked so far! Since the trail ends at Henfryn Line there is no close connection to the Huron Shores Trail network. It would still require road travel so what is the advantage to coming through our village at all.

Moreover we suggest that since the west end of the trail is in Huron County should North Perth have the right to allow ATVs on this end of the trail?

We respectfully request that council do not give any further consideration to this motion. Thank you - Concerned citizens of Henfryn.

Councillor Fisher's Committee Report re: United Way Perth Huron's Huron East Community Committee

The first meeting of the United Way Perth Huron's Huron East Community Committee (HECC) was held on April 9th, in the basement of the Seaforth First Presbyterian Church. After the welcome and introductions, the bulk of the meeting centered on the Huron East Community Priority and potential solutions to address the priority. Committee discussion brought forward the priority issues of access to food, homelessness, senior social isolation and transportation (in that order). Megan Partridge, UWPH, presented potential future solutions to these issues including: the creation/maintenance of a community garden (already in the works through other community folks), creation of a thrift store at the church, or other community location, and the creation of an access market (a low-cost market that brings in fresh, wholesome, locally sourced produce and meats, and offers them at our cost to community members). Megan will be creating a document, based on the discussion items, that will be brought to the next meeting (will be scheduled in May) with the intention of a formal initiative being decided upon. Once decided upon, planning and fundraising will start to support the implementation of the initiative.

The committee currently has 5 local community minded folks on board and the UWPH is making efforts to recruit more members, with a concentration on folks from the Brussels/Walton wards of Huron East. For further information on the HECC, please contact Lisa Harper – lharp@perthhuron.unitedway.ca, or 519.357.6795.

The Corporation
of the
Municipality of Huron East
By-law No. 037 for 2024

Being a By-law to Authorize the Execution of a Lease Agreement between the Corporation of the Municipality of Huron East and the Vanastra Curling Club and to Repeal By-law 02-2017

Whereas the Municipal Act, S.O. 2001, c.25, as amended, s. 8(1) contains broad authority to municipalities to enable municipalities to govern its affairs as it considers appropriate;

And Whereas pursuant to Section 9 of the Municipal Act, as amended, a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority;

And Whereas pursuant to Section 11(2)3 and 11(2)4 of the Municipal Act, as amended, a municipality, acting within its sphere of jurisdiction may pass by-laws pertaining to the financial management of the municipality and matters pertaining to public assets of the municipality;

And Whereas the Municipality of Huron East is the owner of municipal property located at 39 1st Avenue, Vanastra;

And Whereas the Municipality of Huron East is desirous of entering into a lease agreement with Vanastra Curling Club for the use of the property and building for the purposes of a Curling and Social Club

Now Therefore the Council of the Corporation of the Municipality of Huron East enacts as follows:

1. That the Mayor and Clerk are hereby authorized and instructed to enter into a lease agreement with the Vanastra Curling Club, attached hereto as Schedule “A”.
2. That By-law 02-2017 is hereby repealed.
3. That this By-law shall come into force and take effect on the date of final passing thereof.

Read a first and second time this 16th day of April 2024.

Read a third time and finally passed this 16th day of April 2024.

Bernie MacLellan, Mayor

Jessica Rudy, Clerk

This lease agreement is signed on _____ and is between
The Corporation of the Municipality of Huron East (hereinafter referred to as the “Landlord”) and
Vanastra Curling Club (hereinafter referred to as the ‘Tenant’)

The parties agree as follows:

1. **LEASED PREMISES.** The landlord leases to the Tenant the following property (hereinafter referred to as the “Premises”)

Lot 39, Registered Plan 133, being Building 117 containing the curling club and its facilities of the Municipality of Huron East, 39 1st Avenue, Clinton, ON.

For the purpose of a curling rink and social club for the benefit of its members.

2. **TERM.** The term of the lease will begin on January 1, 2024 at 12:01 and will end on December 31, 2029 at 23:59.

The Tenant must notify Landlord in advance of any anticipated extended absence from the Premises.

3. **RENT.** The Tenant will pay to the Landlord in two installments in the amount of \$2086.77 (two thousand and eighty six Canadian dollars and seventy seven cents) + HST and is payable on or before the 15th day of June and on or before the 15th day of December. (Further details available on Schedule A)

Upon renewal of the lease agreement, the rent is subject to increase based on the changes in the Ontario Consumer Price Index from year to year as determined as of October 31 prior to the lease renewal date.

Rent payments must be made to the Landlord at the following address:

Municipality of Huron East
72 Main Street South
PO Box 610
Seaforth, ON N0K 1W0

4. **SECURITY DEPOSIT.** The Tenant will not pay to the Landlord any security deposit at the signing of the lease. Nonetheless, the Tenant will be liable to the Landlord at the expiration or termination of this lease for all damage to the property, except ordinary wear and tear.
5. **STORAGE.** The Tenant will be permitted to store items of personal property at the Premises during the term of the lease. The Landlord will not be held liable for any loss or damage to these stored items.
6. **INSURANCE.** Throughout the term of this agreement, tenant shall obtain and maintain the coverage shown below and shall provide that the following insurance will not be cancelled or permitted to lapse unless the insurer notifies the landlord in writing at least thirty (30) days prior to the date of cancellation or expiry:
- a. Commercial general liability insurance covering all claims for negligence, nuisance, property damage and bodily injury, including death, arising out of the use of the premises by the tenant. Such policy shall include the landlord as an additional insured with respect to this Agreement and be in an amount not less than five million (\$5,000,000.00) dollars including personal injury liability, broad form property damage liability, contractual liability, owners and contractors’ protective liability, non-owned automobile liability, contingent employer’s liability, and shall contain a severability of interests clause and cross liability clauses.

Standard all risk property insurance covering the property of tenant including leasehold improvements, in an amount not less than the full replacement cost value with a deductible of no more than \$2,500.00; such policy shall include a waiver of subrogation in favour of the landlord.

- c. Standard all risk tenants' legal liability insurance covering the Premises in an amount not less than two million (\$2,000,000.00) and such other liability insurance extensions as may be required by the landlord from time to time.
- d. Tenant shall not do, omit to do, or permit to be done or omitted to be done on or at the Premises anything that may increase premiums or void coverage under the property insurance policies carried by the landlord on the Premises described in this Agreement.
- e. The insurance described in a) through c) above will not be cancelled or permitted to lapse unless the insurer notifies the landlord in writing at least thirty (30) days prior to the date of cancellation or expiry.
- f. Evidence of such insurance shall be delivered in the form of a certificate of insurance to the landlord promptly at inception of this agreement and thereafter prior to the insurance renewal date. Failure to satisfactorily meet these conditions relating to insurance shall be deemed a breach of this agreement.
- g. The landlord reserves the right to request such higher limits of insurance or other types of policies appropriate to this agreement as the landlord may reasonably require from time to time.

7. **MAINTENANCE** The Tenant will be responsible for all maintenance of the building and for all operational expenses of the club.

8. **UTILITIES.** The Tenant will be responsible for paying and maintaining all utilities under this lease.

9. **TAXES.** Taxes related to the Premises or its use shall be the responsibility of the Landlord.

- a) Real Estate Taxes. The Landlord shall pay all real estate taxed and assessments for the Premises.
- b) Personal Taxes. The Landlord shall pay all personal taxes and any other charges which may be levied against the Premises and which are attributable to the Tenant's use of the Premises, along with all sales and/or use taxed (if any) that may be due in connection with lease payments.

10. **DESTRUCTION OF CONDEMNATION OF PREMISES.** If the Premises are partially destroyed by fire or other casualty to the extent that such resulting damage prevents the Tenant's continued use of the Premises in a normal manner as intended, and if the damage is reasonable repairable within 60 days after the occurrence of the incident which caused the damage, and if the cost of repair is less than 50% of the value of the property itself, the Landlord shall repair the Premises and a reasonable and just proportion of the lease payments shall abate during the period of the repair according to the extent to which the Premises have remained unusable. However, if the damage is not repairable within 60 days, or if the cost of repairs is greater than 50% of the value of the property, or if the Landlord is prevented from repairing the damage by forces beyond the Landlord's control given their reasonable level of effort or if the property is condemned, this lease will terminate upon 20 days' notice of such event or condition by either party and any unearned rent paid in advance by the Tenant will be apportioned and refunded. The Tenant shall give the Landlord timely notice if any damage to the Premises.

11. **DEFAULTS.** The Tenant will be in default of this lease if the Tenant fails to fulfill any lease obligation or term by which the Tenant is bound in this lease. Subject to any governing law that states otherwise, if a Tenant fails to cure any financial obligation within 30 days (or any other obligation within 60 days) after written notice of such default is provided by the Landlord to the Tenant, Landlord may take possession of the Premises without further notice (to the extent permitted by law), and without foreclosing the Landlord's ability to recoup

Alternatively, the Landlord may elect to cure any default themselves and the cost of such action shall be added to the Tenant's financial obligations under this lease. The Tenant shall pay all costs, damages, and expenses (including reasonable legal fees and expenses) suffered by the Landlord as a direct result of the Tenant's default. All sums of money or charges the Tenant is required to pay under this lease shall be additional rent, whether or not such sums or charges are designated as "additional rent." The rights provided this section are cumulative in nature and are in addition to any other rights afforded by law.

12. **LATE PAYMENTS.** For any payment that is not paid within one day of its due date, the Tenant shall pay a late fee of 1.25% of the outstanding rent payment. At the latest, the Tenant shall pay the late fee with the rent of the following month.
13. **QUIET ENJOYMENT.** During the term of the least Agreement, the Tenant has the right of quiet enjoyment of the Premises.
14. **OVERHOLDING.** If the Tenant maintains possession of the Premises for any period after the termination of this lease (hereinafter referred to as the "Over-holding Period"), the Tenant shall pay to the Landlord lease payment(s) during the Over-holding Period at a rate equal to 100% (one hundred percent) of the normal payment rate from the last rent period under this lease, prorated based on the actual number of over-holding days.
15. **LANDLORD ACCESS TO PREMISES** Subject to the Tenant's consent (which shall not be unreasonable withheld), Landlord shall have the right to enter the Premises to make inspections or provide necessary services. However, the Landlord does not assume any liability for the care or supervision of the Premises. As provided by law, in case of an emergency, the Landlord may enter the Premises without the Tenant's prior consent. During the last three month of this lease, or any extended period of this lease, the Landlord will be allowed access to the Premises to display signs and show the Premises to prospective future Tenants. The Landlord shall have access to the facility for occasional recreational or instructional use, provided it does not conflict with any other activities or bookings of the Tenant and are preapproved by the Tenant.
16. **INDEMNITY REGARDING USE OF PREMISES.** To the extent allowed by law, the Tenant agrees to indemnify, hold harmless, and defend the Landlord from and against any and all losses, claims, liabilities, and expenses, including reasonable legal fees, if and, for which the Landlord may suffer or incur in connection with the Tenant's possession, use, or misuse of the Premises, except the Landlord's own act or negligence.
17. **DANGEROUS AND HAZARDOUS MATERIALS.** The Tenant may not keep or have on the Premises any article or thing of a dangerous, flammable or explosive nature that might substantially and unreasonably increase the danger of fire or explosive nature that might substantially and unreasonable increase the danger of fire or explosion on the Premises, or that might be considered hazardous by a responsible insurance business, unless the prior written consent of the Landlord is obtained and proof of adequate insurance protection is provided by the Tenant to the Landlord.
18. **COMPLIANCE WITH REGULATIONS.** The Tenant shall promptly and dutifully comply with all laws, ordinances, requirements, and regulation of the federal, provincial/territorial, municipal and other authorities and the fire insurance underwriters. However, the Tenant is not required by this provision to make alterations to the exterior or structure of the building.
19. **DISAGREEMENTS DURING THE LEASE PERIOD.** If a disagreement arises during the lease period, the following actions will take place.
 - If there is a dispute between the Landlord and the Tenant, all parties agree to attempt to come to an agreement through the use of an agreed upon mediator.
 - It is agrees that the costs involved in hiring the mediator will be shared equally and that each party shall cooperate in a good faith manner to come to a resolution.
 - Both parties agree that they will allow the mediator 30 (thirty) days from the first meeting to reach a compromise before going to court.

- 169** If the parties are unable to come to an agreement with the assistance of a mediator in 30 (thirty) days, they each reserve the right to bring legal action in a court of law or before an arbitrator.
- The decision of a court or arbitrator will be legally binding upon all parties involved.

20. **LEGAL, ACCOUNTING AND ENVIRONMENTAL ADVICE.** It has been recommended that the parties obtain independent professional advice prior to signing this document, and an appropriate amount of time has been allotted to do so.
21. **EARLY TERMINATION.** The Tenant does have the option to terminate the lease period prior to the natural end of the lease term.
22. **NOTICES.** Notices under this lease will be deemed valid only when given or served in writing and forwarded by mail, prepaid postage, addressed as follows:

LANDLORD:
Municipality of Huron East
Clerk
72 Main Street South
PO Box 610
Seaforth ON N0K 1W0
clerk@huroneast.com

TENANT:
Vanastra Curling Club
Leanne Vanloo
39 1st Avenue, RR 5
Clinton, ON N0M 1L0
lmvanloo@me.com
519-441-0006

23. **GOVERNING LAW.** This lease will be governed by and construed exclusively in accordance with the laws of the Province of Ontario, and the laws of Canada in effect in Ontario. In the event of litigation arising from this Agreement, the parties submit to the exclusive jurisdiction of the courts of Ontario, and to seek to enforce an order in any court other than the courts of Ontario.
24. **ENTIRE AGREEMENT.** This lease Agreement contains the entirety of the agreement between the parties and there are no other promises, conditions, understandings or other agreements, written or oral, relating to the subject matter of this lease. Any modification or amendment to this lease must be in writing and signed by the parties hereto.
25. **SEVERABILITY.** If any section or subsection of this Agreement is deemed invalid by court order, judgement or by operation of law, the remaining sections and subsections of this Agreement shall remain valid and enforceable to the fullest extent permitted by law.
26. **NO WAIVER.** If the Landlord fails to enforce strict performance of any section or subsection of this lease, this shall not be construed as a waiver of Landlord's right to enforce the same section or subsection later in time or to enforce any other section or subsection.
27. **BINDING.** The provisions of this lease shall be binding upon and inure to the benefit of both parties and their respective legal representatives, successors and assigns.

LANDLORD
The Corporation of the Municipality of Huron East

By: _____

Bernie MacLellan, Mayor

Date: _____

By: _____

Jessica Rudy, Clerk

Date: _____

TENANT
Vanastra Curling Club

By: _____

Leanne Vanloo

Date: _____

In the event that the Landlord wishes to dispose of the property and building the Tenant shall have first right of refusal to purchase all assets of the Curling Club including all equipment, machinery, and chattels used in the operation of the Club and the Tenant has first right of refusal to purchase the building and property for one dollar (\$1.00).

of The
Municipality of Huron East
By-law No. 038 for 2024

Being a By-law for the Purposes of Levying and Collecting
Rates for Various Purposes and to Provide for the Payment
of Taxes and to Provide for Penalty and Interest

Whereas Section 312 (1) of the Municipal Act, R.S.O., 2001, c.25, as amended defines a "general local municipality levy" to mean the amount the local municipality decided to raise in its budget for the year under section 290 of the Municipal Act, R.S.O., 2001, c.25, as amended, on all rateable property in the local municipality;

And Whereas Section 317 (1) of the Municipal Act, R.S.O., 2001, c.25, as amended, provides that the council of a local municipality, before the adoption of estimates for the year under section 290, may pass a By-Law levying amounts on the assessment of property in the local municipality rateable for local municipal purposes;

And Whereas the Council of the Municipality of Huron East deems it appropriate to provide for such interim levy on the assessment of property in this Municipality;

And Whereas Section 312(2) of the Municipal Act, R.S.O., 2001, c.25, as amended provides that a local municipality shall, each year, pass a by-law levying a separate tax rate, as specified in the by-law, on the assessment in each property class in the local municipality rateable for local municipality purposes;

And Whereas the County of Huron, under the provisions of Section 308, 311 and 312 of the Municipal Act, R.S.O., 2001, c.25, as amended has by By-law 2024-016 established a county tax levy and tax ratios for 2024;

And Whereas the Minister of Finance, under the provisions of Ontario Regulation 400/98, under the Education Act R.S.O., 1990 as amended by Ontario Regulation 11/22, established education tax rates for 2024;

And Whereas the Municipality of Huron East, under the provisions of Section 326 of the Municipal Act, R.S.O., 2001, c.25, as amended, has by By-law 35-2023 identified and prescribed special service areas for levying a special local municipal levy;

And Whereas Section 342 and 345 of the Municipal Act, R.S.O., 2001, c.25, as amended, provides that a municipality may establish due dates, places where taxes may be paid and penalty rates for non-payment of taxes;

Now Therefore the Council of the Corporation of the Municipality of Huron East enacts as follows:

1. The amounts levied shall be as follows:
 - 1.1 For all property classes there shall be imposed and collected an interim levy calculated on the 2024 assessment:
 - (a) 50% of the 2023 tax rate as applied for municipal and school purposes as levied in the year 2024.
 - 1.2 The subsequent levy for the year 2024 to be made under the Municipal Act, shall be reduced by the amount to be raised by the levy imposed by paragraph 1.1 of this By-law.
 - (a) Tax rates as per Schedule "A", and "B and attached hereto shall be levied and charged in 2024.

2. For the purposes of calculating the taxes to be levied under the provisions of paragraph 1.1, the 50% tax rate calculation shall include amounts collected as special rate areas.
3. Provisions of this By-law apply in the event that assessment is added for the year 2023 to the collector's roll after the date this By-law is passed and a levy shall be imposed and collected.
4. The interim tax levy imposed by this By-law shall be paid in two equal installments due on the following dates:
 - 4.1 March 31st, 2024
 - 4.2 June 30th, 2024
5. The subsequent tax levy imposed by this By-law shall be paid in two equal installments due on the following dates:
 - 5.1 September 30th, 2024
 - 5.2 November 30th, 2024
6. The provisions of Section 317 of the Municipal Act, S.O. 2001, c.25, as amended, apply to this By-law with necessary modifications.
7. A penalty of one-and-one-quarter percent (1.25%) per month shall be added to each installment on the first day of default and on the first day of each month thereafter until the arrears of taxes are paid in full.
8. Payments on accounts will be applied to interest outstanding with the balance being applied to the taxes outstanding.
9. The Collector may mail or cause the same to be mailed to the residence or place of business of such person indicated on the last revised assessment roll, a written or printed notice specifying the amount of taxes payable.
10. The Collector may send a tax bill to the taxpayer electronically if the taxpayer has chosen to receive the tax bill in that manner under Section 343 (6.1) of the Municipal Act, R.S.O., 2001.
11. The notice to be mailed under this By-law shall contain the particulars provided for in this By-law and the information required to be entered in the Collector's roll under Section 340 of the Municipal Act, R.S.O. 2001.
12. The Collector shall be authorized to accept part payment from time to time on account of any taxes due, and to give a receipt of such part payment, provided that acceptance of any such part payment shall not affect the collection of any percentage charge imposed and collectable under Section 3 of this By-law in respect of non-payment or late payment of any taxes or any installment of taxes.
13. Nothing in this By-law shall prevent the Collector from proceeding at any time with the collection of any tax, or any part thereof, in accordance with the provisions of the statutes and by-laws governing the collection of taxes.
14. In the event of any conflict between the provisions of this By-law and any other by-law, the provisions of this By-law shall prevail.
15. This By-law shall come into force and take effect on the day of the final passing thereof.

Read a first and second time this 16th day of April 2024.

Bernie MacLellan, Mayor

Jessica Rudy, Clerk

The Corporation of the Municipality of Huron East
Tax Rate Consolidation
Shedule 'A" to By-Law 38-2024

Property Class (RTC)		Huron East Tax Rates	County Tax Rates	Education Tax Rates	Total Tax Rate All Purposes
Taxable					
R - Residential	RT	0.00754982	0.00523593	0.001530000	0.014315750
M - Multi-Residential	MT	0.00830480	0.00575952	0.001530000	0.015594320
C - Commercial - Taxable Full	CT	0.00830480	0.00575952	0.008800000	0.022864320
C - Commercial - Taxable Full - Shared PIL	CH	0.00830480	0.00575952	0.009800000	0.023864320
C - Commercial - Taxable - Excess Land	CU	0.00830480	0.00575952	0.008800000	0.022864320
C - Commercial - Taxable - Vacant Land	CX	0.00830480	0.00575952	0.008800000	0.022864320
C - Commercial - Small Scale on Farm Business 1	C7	0.00207620	0.00143988	0.002200000	0.005716080
C - Commercial - Small Scale on Farm Business 2	C0	0.00207620	0.00143988	0.002200000	0.005716080
I - Industrial - Taxable Full	IT	0.00830480	0.00575952	0.008800000	0.022864320
I - Industrial - Taxable Full - Shared PIL	IH	0.00830480	0.00575952	0.009800000	0.023864320
I - Industrial - Taxable - Excess Land	IU	0.00830480	0.00575952	0.008800000	0.022864320
I - Industrial - Taxable - Vacant Land	IX	0.00830480	0.00575952	0.008800000	0.022864320
I - Industrial - Taxable - Excess Land - Shared PIL	IK	0.00830480	0.00575952	0.009800000	0.023864320
I - Industrial - Taxable - Vacant Land - Shared PIL	IJ	0.00830480	0.00575952	0.009800000	0.023864320
I - Industrial - Small Scale on Farm Business 1	I7	0.00207620	0.00143988	0.002200000	0.005716080
I - Industrial - Taxable - Farmland Awaiting Development Phase 1	I1	0.00188746	0.00130898	0.000382500	0.003578940
P - Pipeline	PT	0.00528487	0.00366515	0.004587160	0.013537180
F - Farmland	FT	0.00188746	0.00130898	0.000382500	0.003578940
T - Managed Forest	TT	0.00188746	0.00130898	0.000382500	0.003578940
C - Commercial - PIL Full	CF	0.00830480	0.00575952	0.009800000	0.023864320
C - Commercial - PIL General	CG	0.00830480	0.00575952	0.000000000	0.014064320
C - Commercial - PIL General - Vacant Land	CZ	0.00830480	0.00575952	0.000000000	0.014064320
H - Landfill - PIL Full	HF	0.00830480	0.00575952	0.006779160	0.020843480

THE CORPORATION OF THE MUNICIPALITY OF HURON EAST
SCHEDULE "B" TO BY-LAW 38-2024
SPECIAL AREA RATES

TAX CLASS	CODE	RATE	BRIDGES ¹ LIGHTS	VANASTRA ² SEWERS	SEAFORTH ³ BIA
Residential	RT	1	0.15819443	0.00704076	
Multi-Residential	MT	1.1	0.17401387	0.00774484	
Farmlands	FT,R1	0.25	0.03954861	0.00176019	
Managed Forests	TT	0.25	0.03954861	0.00176019	
Managed Forests-PIL		0.25	0.03954861	0.00176019	
Commercial Occupied	CT	1.1	0.17401387	0.00774484	0.00326084
Commercial PIL-Full	CF,CG,CH	1.1	0.17401387	0.00774484	0.00326084
Commercial Excess Land	CU	1.1	0.17401387	0.00774484	0.00326084
Commercial-Vacant Land	CX	1.1	0.17401387	0.00774484	0.00326084
Commercial PIL-Vacant L	CZ	1.1	0.17401387	0.00774484	0.00326084
Commercial - Small Scale on Farm	C7 & X7	0.275	0.04350347	0.00193621	
Commercial New Construction	XT	1.1	0.17401387	0.00774484	
Landfill PIL - Full	HF	1.1	0.17401387	0.00774484	
Industrial-Full, Large Full	IT,LT	1.1	0.17401387	0.00774484	0.00326084
Industrial PIL-Full	IP,ID,IH	1.1	0.17401387	0.00774484	0.00326084
Industrial-Excess & Vacant Land	IU & IX	1.1	0.17401387	0.00774484	0.00326084
Industrial - Small Scale on Farm	I7 & J7	0.275	0.04350347	0.00193621	
Industrial - New Construction	JT	1.1	0.17401387	0.00774484	
Industrial PIL-Excess/Vac.	IK,IJ	1.1	0.17401387	0.00774484	
Industrial-Farmland	I1	0.25	0.03954861	0.00176019	
Pipelines	PT	0.7	0.11073610	0.00492853	

NOTES:

¹Bridges is a plan of condominium, and as such streetlight costs will continue to be an additional levy to properties in that area.

²Certain properties located in Vanastra pay sewer fees as part of the levy.

³Properties within the area covered by the Seaforth BIA are responsible for additional tax to fund BIA activities.

The Corporation
of the
Municipality of Huron East
By-law No. 039 for 2024

Being a By-law to Confirm the Proceedings of the Regular
Council Meeting of the Corporation of the Municipality of
Huron East

Whereas, the Municipal Act, S. O. 2001, c. 25, as amended, s. 5 (3) provides municipal power, including a municipality’s capacity, rights, powers and privileges under section 8, shall be exercised by by-law unless the municipality is specifically authorized to do otherwise;

And Whereas, the Municipal Act, S. O. 2001, c.25, as amended, s. 8 provides a municipality the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

And Whereas it is deemed expedient that the proceedings of the Council of the Corporation of the Municipality of Huron East at this meeting be confirmed and adopted by By-law;

Now Therefore the Council of the Corporation of the Municipality of Huron East **Enacts as Follows:**

- 1. The action of the Council of the Corporation of the Municipality of Huron East, at its Regular meeting held on the 16th day of April, 2024 in respect to each recommendation contained in the Reports of the Committees and each motion and resolution passed and other action taken by the Council of the Corporation of the Municipality of Huron East at these meetings, is hereby adopted and confirmed as if all such proceedings were expressly embodied in this by-law.
- 2. The Mayor and the proper officials of the Corporation of the Municipality of Huron East are hereby authorized and directed to do all things necessary to give effect to the action of the Council of the Corporation of the Municipality of Huron East referred to in the proceeding section hereof.
- 3. The Mayor and the Clerk are authorized and directed to execute all documents necessary in that behalf and to affix thereto the Seal of the Corporation of the Municipality of Huron East.

Read a first and second time this 16th day of April 2024.

Read a third time and finally passed this 16th day of April 2024.

Bernie MacLellan, Mayor

Jessica Rudy, Clerk